



## EUROPEAN NEWS

## French employers call for freer prices

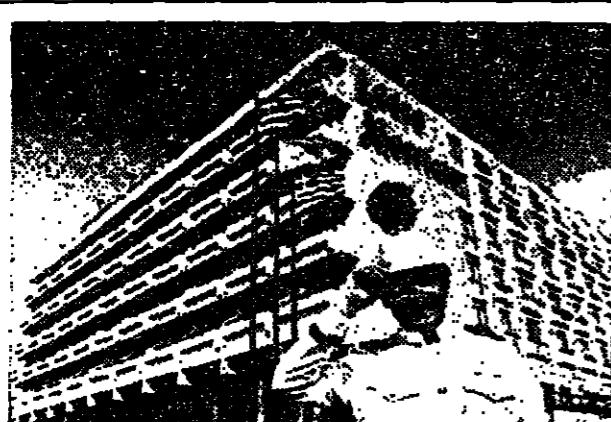
BY PAUL BETTS IN PARIS

THE FRENCH PATRONAT, the country's employer's confederation, yesterday called for the deregulation of French industry as the most practical way of ensuring the competitiveness of French enterprises next year.

In a strongly worded attack on government price controls, M Yvon Gattaz, head of the Patronat, argued at the confederation's annual meeting yesterday that French enterprises, faced with low to zero growth in France next year and continuing economic austerity, must be given greater freedom and flexibility to remain competitive.

The Patronat has a long list of demands for the Socialist Government, among them to honour earlier pledges to liberalise industrial prices, relax corporate taxation and introduce greater incentives for investment and free credit.

In particular, the Patronat yesterday condemned the Government's recent decision to hold down industrial price rises in France next year below 5 per cent, the Socialist's optimistic 1984 inflation-rate target.



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## Governments blamed for EEC summit debacle

BY RUPERT CORNWELL IN BONN

By John Wyles in Strasbourg  
THE EUROPEAN Parliament's formal inquest into last week's failure of the EEC summit in Athens was yesterday given two very similar explanations for the debacle by M Gaston Thorn, the president of the European Commission and Mr Andreas Papandreou, the Greek Prime Minister and summit host and chairman.

Both men blamed the summit's total inability to agree on major EEC reform issues on the absence of any real consensus between governments on how the Community should develop. The problem was compounded, they said, by the lack of technical detail which heads of government had to handle.

Much of this should have been eliminated in the Council of Ministers' preparatory work, but over the years governments have been leaving more and more issues to be settled at summits which are not up to the tasks in front of them.

M. Thorn went further by viewing the Commission's view that the Ten's cavalier approach to procedures laid down by the Treaty of Rome had robbed the Athens negotiations of all possible coherence. The Commission president said that the special councils of foreign and finance ministers which had tried to prepare for agreement at Athens had ignored the treaty's requirement that decisions can only be taken on the basis of Commission proposals.

Governments had pressed their own proposals - particularly on the British budget problem and control of EEC spending - with the result that the summit became tangled up in "competitive formulas" biased in the direction of the specific interests of the countries which had authored them.

Implicitly, Mr Thorn's explanation was an acknowledgement that the Commission lost the initiative in the run-up to Athens. Explicitly, it was a declaration of determination to regain this initiative by insisting on treaty procedures and to ensure that the post-Athens malaise in the EEC should not block decisions which were vitally needed.

Most urgent was the need to get a grip on Common Agricultural Policy spending, said M. Thorn.

## MBB-Aerospatiale satellites plan

1.2-3 tonne range, with a meanwhile, has awarded a DM 815m (£206m) contract to a group of West German companies for the construction of a new satellite system for radio, TV, telephone and data transmission.

By pooling know-how and resources, the two companies aim to secure maximum cost efficiency benefits. They will also be able to offer potential customers ground control stations, operations support and launching facilities.

MBB and Aerospatiale already employ 3,800 people on the space side, and have combined turnover of about \$260m in the sector. The Federal Post Office, man consortium led by Siemens.

The contract price contains an escalator clause to cover wage and material cost increases between now and the launch date.

Nor does the total DM 815m price include the cost of the actual firing of the satellite into orbit.

The scheme gives West German industry the chance of strengthening its position in a key high technology sector and will help guarantee jobs, according to Herr Schwarz-Schilling.

More specifically it will link two functioning and one existing standby satellites and 34 ground-based transmitting stations.

## West Berlin woman in challenge for mayor

By Leslie Cottic in Berlin

WEST BERLIN'S ruling Christian Democrats (CDU) will decide on Friday whether the next Governing Mayor is to be a smooth 42-year-old political "whizz kid" chosen by the departing Herr Richard von Weizsaecker or a stern woman of 55 whom Berliners have nicknamed "Hanna" "Grenade" (Hanna the Grenade).

Frau Hanna-Renate Laurien has a good chance of becoming the first woman in the post in spite of her abrasive manner, or perhaps because of it.

A large number of foreign delegates in the meeting have come out for her, in rebellion against the CDU's so-called "concrete" faction in the legislature consisting of devolved but faceless political managers.

Herr von Weizsaecker is to become Federal President next spring after a highly successful two-and-a-half years in office. His chosen successor is Herr Eberhard Diepgen, the energetic CDU floor-leader in West Berlin.

Many party members, however, were angered by Herr von Weizsaecker's abrupt decision to leave the city where he had promised he would end his political career. This may explain the sharp reaction against his choice as successor.

Equally important was the recognition that the party will have to field a strong candidate to win elections in April 1985. Herr Diepgen is widely felt to be too bland. Frau Laurien appeals to many in over-aged West Berlin precisely because she has what is known as a sharp "Berlin lip."

East Germany is refusing entry to some 100 members of West Berlin's peace movement for fear they will establish contact with the independent East German peace movement. East Berlin members of the small "Workers for Peace" movement were arrested this week for urging East German women not to register for obligatory civil defence and army support activities.

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## Carrillo bid splits Spanish party

BY DAVID WHITE IN MADRID

AN OPEN split in the ranks of Spain's Communist Party threatens to undermine the leadership of Sr Gerardo Iglesias at a congress starting here today, barely a year after he took over from the veteran Sr Santiago Carrillo.

Behind what seems to be an attempt by Sr Carrillo to regain effective control of the party, lie questions about its position regarding East-West issues and the Socialist Government.

Regional committees have divided into different camps and it is impossible to forecast the outcome of voting at the five-day congress on the secretary-general's report and on the new central committee, which in turn, decides the leadership. He has received gestures of support from both the "old guard" including the legendary Dolores Ibarruri ("La Pasionaria") and from the powerful Workers' Commissions union.

He is not willing to perate in the leadership, which in turn, decides the leadership. Among other uncertainties is who will emerge as the candidate of the Carrillo supporters.

The 68-year-old Sr Carrillo, who quit after the general election last October when the Communists lost 11 of their 18 seats in the Lower House and all their eight Senate seats, does not want another term as secretary-general. He held the post for 23 years.

Sr Iglesias, a 38-year-old miner, was Sr Carrillo's own nominee for the job. But, after securing it, he made it obvious he was not willing to perate in the leadership, which in turn, decides the leadership.

He has aligned himself with Sr Iglesias and says he does not want to run for leader.

The party has been in crisis since its 1981 congress owing to Sr Carrillo's authoritarian rule and partly to its more general difficulty in finding its feet since emerging from clandestine existence under Franco.

The split has emerged amid fears of more defections to a pro-Soviet splinter party. In this obscure battle, some factions are trying to find a third choice, such as unionist Sr Nicolas Sartorius. He, however, has aligned himself with Sr Iglesias and says he does not want to run for leader.

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## EUROPEAN NEWS

## Ozal becomes Turkish Premier as Evren approves cabinet list

BY DAVID BARCHARD IN ANKARA

MR TURGUT OZAL, Turkey's forty-sixth Prime Minister yesterday after President Kenan Evren approved a 22-man cabinet list. The President said yesterday that he had delayed ratifying the cabinet list for 24 hours because he had a constitutional duty to scrutinise the appointments.

He had approved Mr Ozal's list of names but did not deny reports that at least three of the ministers were second choice names, originally submitted by Mr Ozal as alternatives to his

original preferences. The cabinet in its present form will be shrivelled. Mr Ozal hoped that the 22 ministers will be able to rush through legislation making it possible for him to restructure his cabinet along the lines he wants.

This will involve merging several of the traditional ministries in Turkey and setting up a "kitchen cabinet" of seven ministers of state. These will function inside the prime ministry setting out guidelines on economic policy and other

essential matters. Mr Ozal has caused some surprise by making his former Finance Minister, Mr Kaya Erdem, Deputy Prime Minister and Minister of State. He it was who took decisions between 1980 and July 1982 which precipitated two finance crashes culminating in Mr Ozal's resignation as Deputy Prime Minister. Mr Erdem is probably the sole member of Mr Ozal's entourage who is regarded as intellectually weak by the Istanbul business community. Nevertheless, he

will now be handling most long-term economic decisions.

There was general disappointment that Mr Yildirim Akturk, until July head of the State Planning Organisation, has not been included in the Cabinet. Mr Akturk was widely regarded as Mr Ozal's heir apparent. He is thought to have declined a Cabinet post in favour of going into business in Istanbul. His omission severely weakens Mr Ozal's hand.

Mr Husnu Dogan, the head of the Foreign Investment Depart-

ment and a principal Ozal sador in Moscow. This choice appears to reflect the prevailing view inside Turkey that foreign policy is too important a subject to be left to anyone except career diplomats. It will relieve those who thought that Mr Ozal might pursue anti-European policies or lean too far toward radical Islamic regimes in the Middle East.

The new Prime Minister has now to prepare a government programme and win a vote of confidence on it in Parliament. Neither of these hurdles looks

particularly difficult to clear. By the end of the month, Mr Ozal should be fully in the saddle. He is likely to concentrate on stabilising the economy during his first few months in office and there is already speculation that he may unveil a large package of austerity measures early in the new year comparable to his famous "January 24, 1980" reforms. Not everyone is sure, however, that a massive devaluation of the Turkish lira will be as immediately effective as it was then.

## Glemp puts off trip after priest is detained

By Christopher Bobinski in Warsaw

CARDINAL Jozef Glemp, Poland's Roman Catholic Primate, yesterday postponed a two-day trip away from Warsaw following the detention of one of his diocesan priests, Father Jerzy Popieluszko on Monday.

The priest was due to say Mass yesterday evening—the second anniversary of the imposition of martial law—at his church in northern Warsaw where congregations of several thousand attend his monthly masses "for the fatherland."

Mr Jerzy Urban, the government spokesman, said yesterday that a decision was pending on the arrest of the 36-year-old priest. Fr Popieluszko has made no secret in his sermons of his sympathy for the banned Solidarnosc movement and he has a following among workers at the nearby giant Warsaw steelworks.

A search at the priest's flat on Monday, according to Mr Urban, had revealed "things a priest ought not to have" and this had led to the detention.

Senior churchmen yesterday held talks with government officials in an effort to unravel the case which could bring a sharp deterioration in church-state relations and lead to social tension. Were the authorities to free Fr Popieluszko, they would be likely to expect the church hierarchy to persuade him to tone down his sermons and to adopt a low profile for a while at least.

Meanwhile, the government has adopted a wait-and-see attitude after free elections last week to a workers' self-management council at the Warsaw steelworks which employs 9,500 people.

The first round of elections has brought former Solidarnosc officials on to the 37-man council which has a say in most important management decisions. A second round of voting this week threatens to leave Communist party members with a mere 10 per cent of seats.

The election represented a breakthrough for the workforce which views with deep suspicion anything tolerated by the authorities. Some 72 per cent of employees took part.

Bridget Bloom tracks some hints of hope for East-West detente

## Conciliatory stirrings in Nato depths

## ACCORD REACHED ON PORTUGAL'S AZORES AIR BASE

NATO may be at a turning point. Last week's ministerial meetings in Brussels showed signs of change which suggest that the Western alliance is increasingly concerned about deterioration in its relations with the Soviet bloc and may now be intending to do something about it.

The organisation, formed nearly 35 years ago and comprising 14 European countries and the U.S. and Canada, moves ponderously. Its deliberations are held behind closed doors while its communiques directed both at its own publics and at the Soviet bloc, are often very opaque.

The possible changes were heralded last week by:

- A unique "Declaration of Brussels," signed by all 18 Foreign Ministers and issued separately from the communiqué, which called on the Warsaw Pact to "seize the opportunities we offer for a balanced and constructive relationship and genuine detente." The Ministers offered the Warsaw Pact "a long-term constructive and realistic relationship" and advocated "an open, comprehensive political dialogue as well as co-operation based on mutual advantage."
- A decision to undertake a new and "thorough reappraisal of East-West relations with a view to achieving a more constructive East-West dialogue" — and to report that appraisal to Ministers when they meet in Washington next May.

## Mounting concern

The background to the new moves centre on mounting concern in Europe in particular that the channels of political communication with the Soviet bloc have been gradually closed

following the advent of the Reagan administration in 1980 and exacerbated by events like the Soviet invasion of Afghanistan, military rule in Poland and most recently the Korean Jetliner incident.

The breakdown of the Euro-missile talks in Geneva last month, and Moscow's refusal to confirm that it will attend the strategic arms (Start) talks next year have added to public unease about the state of East-West relations.

Key Nato governments, including Britain and West Germany, have long been concerned that the West had become dangerously dependent on arms negotiations as its main channel of communication with Moscow and have been urging a indexing of contracts. Officials note that during the detente period of the early 1970s there were many forums for East-West contact: these were used to the full to provide a fruitful

climate for the achievement of the Salt arms agreements.

But if last week's moves do suggest a new emphasis from Nato it is still too early to tell whether new policies are on the way. Initially much will depend on the U.S. now entering an election year. Last Friday Mr George Shultz, the U.S. Secretary of State, spoke of Nato's "outstanding unity and cohesion" and signed the Brussels Declaration endorsing detente, a concept anathema to early Reaganites.

Even Caspar Weinberger, the U.S. Defence Secretary, agreed to the use of somewhat more temperate language in the Defence Ministers' communiqué earlier in the week, though much of the tougher rhetoric also remained.

"One swallow does not make a summer — nor a breath of fresh air bring a sea change," noted one European official, adding that the uncertainties

of a U.S. election campaign could undermine any small progress so far made.

There is even more uncertainty about the Soviet reaction. Western arms control officials believe Moscow will stay out of major arms talks with the U.S. for several months but to maximise discomfort in the West and to win time to reassess its own future strategy. To this end it may fail to agree today to a date for the resumption of MBFR talks on reducing troops only.

**Only assume**

Moscow has almost certainly not decided how it will play the U.S. election, but such is the shortest term uncertainty within Nato that Mr Shultz could say at his Press conference that he could only assume his Soviet counterpart, Mr Andrei Gromyko, would also be in Stockholm next month.

Nor are the Nato allies quite as confident privately of their

new-found unity and cohesion. Last week's communiques verged on the masterly smoothing over real differences whether on the U.S. drive to get Europe to accept new high technology weapons on the imbalance in defence trade between Europe and the U.S. on the failure of Europe to increase defence spending at levels the U.S. thinks appropriate, or on measures which Europe might take to compensate for likely U.S. decisions to dedicate more forces to non-Nato operations.

"We achieved a fairly effective anchoring operation before we sail into the squalls of the coming year—no more, no less," said the official who did not accept that Nato was on the verge of a sea change. On the other hand, one Nato strategist noted that all the alliance's changes of direction in the past had been barely discernible at first. "We need at least five years before we can be sure," he said, not entirely facetiously.

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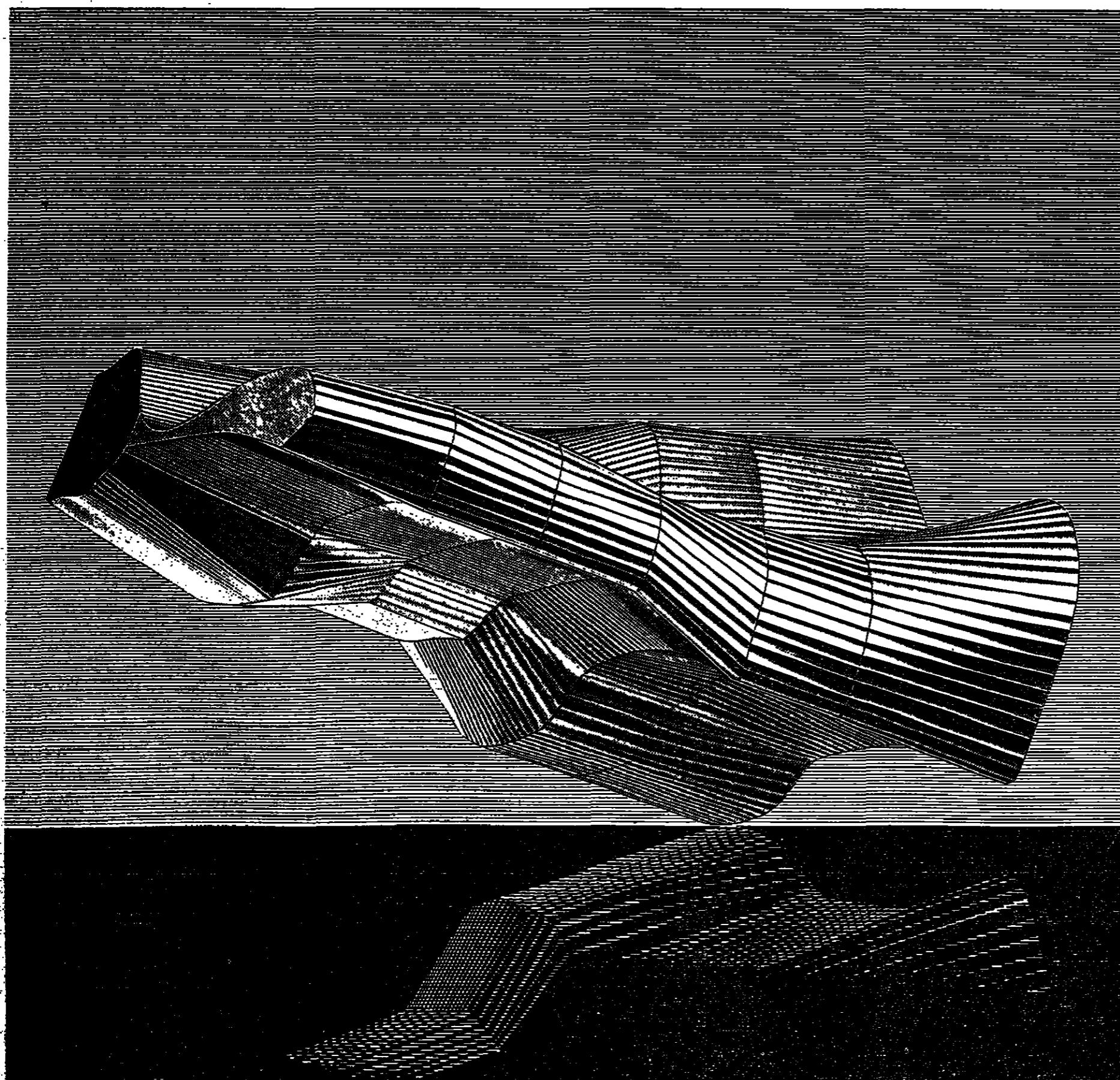
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## Argentina announces price controls

By Jimmy Burns in Buenos Aires

ARGENTINA'S new civilian government has announced sweeping price controls in its first major initiative to reduce the country's 400 per cent inflation to two-digit figures by the end of 1984.

The controls, in force from today for an initial period of 40 days, will cover consumer prices in the family "shopping basket" of essential foodstuffs, medicines and wholesale prices of goods produced by some 400 leading companies.

The Government has also asked retailers to limit their mark-ups to no more than 60 per cent above the factory price on consumer goods. Producers who have put up their prices by more than 100 per cent in the last six months will have to justify the rises in writing to the Trade Secretariat.

Prices could be lowered if the increases since June are found by the Government to be within the terms of the individual companies' overall costs.

In recent weeks, prices have increased by as much as 200 per cent on some items, because of the general uncertainty surrounding the elections and the expectation that the new civilian government would announce major salary increases, thus boosting consumption.

Local business analysts predicted that, given the popularity of the new regime, the new set of price controls had a better chance of being honoured than in the past, when a combination of a complex marketing system and negative political expectations has created a no-limits market.

However, the government is convinced that its anti-inflation drive will work only if its measures are applied in the context of a social contract with both sides of industry.

A forthcoming reform of the banking system will include a lowering of interest rates and the creation of selective credit lines for job-creation, and regional and export-orientated projects.

The future relationship of the Radical administration with the trade unions, however, may prove more problematic. Government officials admit privately that dialogue with the General Confederation of Labour is proving difficult, given the major divisions which have developed inside the Peronist-led main trade union organisation.

## Jamaica's non-election: Why the winner may lose in the long term

BY CANUTE JAMES IN KINGSTON

WHEN Mr Edward Seaga, Jamaica's Prime Minister, said during the country's election campaign that he wanted "no Cubans for Christmas", it was in the full knowledge that the promise of the Opposition party to renew links with Havana had no chance of being kept.

For Mr Michael Manley, the Opposition leader, has refused to contest the election, handing Seaga a second five year term. Only six of the 60 constituencies will be contested during tomorrow's poll, where several small parties have put up candidates to stand against Mr Seaga's Jamaica Labour Party.

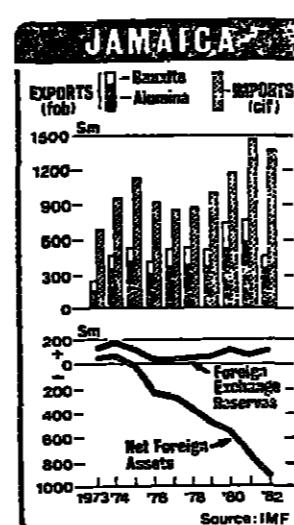
Mr Seaga called the election three years before it was due because he said he needed a new mandate to make further agreements with the International Monetary Fund to prop up Jamaica's ailing economy, and to give foreign investors the prospect of further years of stable government.

His timing allows him to make capital of an increase in popular support following Jamaica's participation in the October invasion of Grenada by U.S. troops. Although Mr Seaga has said that Mr Manley's People's National Party would turn Jamaica into "another Grenada" if elected, public opinion polls suggest that the PNP would end up with 30 seats.

Mr Manley boycotting the election in protest at the violation of an agreement that elections would not be held until a programme of electoral reform agreed between the parties and a revised voters list are ready. The new system will not be completed until February. Under the old list over 150,000 potential voters are being disenfranchised. Mr Manley says, and Mr Seaga does not dispute his claim.

Mr Manley is expected to continue opposing the Government from outside parliament while pressing for an election as soon as the reformed system is ready. Mr Seaga is hardly likely to bow to pressure from Mr Manley, however, who now seems destined to spend several years in the political wilderness.

Mr Seaga will anyway have his hands full dealing with the continued deterioration in the Jamaican economy. Although the election was called partly in response to a demand from the PNP for Mr Seaga to give



up the finance portfolio, its timing was influenced more by the need to secure another term before the effects are felt of last month's 43 per cent devaluation of the Jamaican dollar.

The devaluation paved the way for Jamaica to get standby credits of \$180m from the IMF and followed a year of failure to meet performance criteria agreed with the Fund. The last failure in September scuttled a previous pact for an extended rescue facility of \$650m.

The Prime Minister has yet to announce the extent of price rises in sensitive areas such as food, petrol and fuel following the devaluation and the outlook is bleak in almost all areas of the economy. International bankers are reluctant to lend to Jamaica and a request for \$50m was refused early this year. In May European banks rejected a request for \$150m.

Mr Seaga has asked several creditor banks to roll over payments on debt of about \$160m, due over the next 18 months. Following the new IMF agreement, the banks are expected to give a favourable response.

Jamaica's deficit on the current account of the balance of payments reached \$150m in March and the falling demand for bauxite, the island's main export signals little hope of any improvement. Export earnings from bauxite fell \$200m last year and are likely to fall \$100m this year.

Exports of sugar and bananas have fallen victim to low production and low prices. Tourism, the second largest hard currency earner, has improved significantly, with earnings this year anticipated

at about \$350m.

Mr Seaga's anti-Communist stand has pleased Washington, bringing an increase in official U.S. aid expected to reach about \$150m this year. According to U.S. officials, this makes Jamaica the second highest per capita recipient of direct U.S. aid, after Israel, but it has been a drop in the bucket overall.

After he came to office three years ago, Mr Seaga scored the three-tiered exchange rate, with the central bank using a 72-peso "preferential dollar" for the repayment of dollar-denominated loans; an official rate offered by banks and exchange houses currently at about 87 pesos to the dollar; and a legal "parallel market rate" in which dollars may be sold and purchased freely.

This parallel market rate, which had been running about 10 pesos higher than the official rate, has recently undergone a dramatic rise up to as much as 105 pesos to the dollar as speculation continued of a sharp devaluation in the official exchange rate.

The International Monetary Fund, with which Chile signed a standby accord early this year, is believed to be pushing for a unified exchange rate. Chile has declared a moratorium on repayment of \$3.6bn in foreign debt due this year and in 1984 while it seeks to reschedule these obligations.

According to estimates by private economists, Chile will need to borrow an additional \$1.1bn next year in order to relaunch its economy, which contracted by 7 per cent last year, but price increases after the devaluation will not do significantly.

Mr Manley is unlikely to be short of issues on which to attack Mr Seaga from outside parliament. This may, to some extent, discourage Mr Seaga's de facto one-party assembly from being tempted into legislative excesses. But the greater risk is that Mr Manley's efforts to force another election next year could raise his supporters' expectations.

If these are frustrated and if social pressures caused by further austerity become too strong, the violence in Jamaica's highly tribalised politics could come to the surface again.

Exports of sugar and bananas have fallen victim to low production and low prices.

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## Chile to announce five-year plan soon

By Mary Helen Spooner in Santiago

CHILE'S Finance Ministry plans to announce a package of economic measures within the next few days. The announcement will include a five-year plan for the economy, currently under study by officials of General Augusto Pinochet's military regime, and possibly a further devaluation of the Chilean peso.

The Finance Minister, Sr Carlos Caceres, has declined to divulge any details of the new measures, but rumours of an impending devaluation have been circulating in the capital for weeks.

At present Chile maintains a three-tiered exchange rate, with the central bank using a 72-peso "preferential dollar" for the repayment of dollar-denominated loans; an official rate offered by banks and exchange houses currently at about 87 pesos to the dollar; and a legal "parallel market rate" in which dollars may be sold and purchased freely.

This parallel market rate, which had been running about 10 pesos higher than the official rate, has recently undergone a dramatic rise up to as much as 105 pesos to the dollar as speculation continued of a sharp devaluation in the official exchange rate.

The International Monetary Fund, with which Chile signed a

## Indian oil production 'will meet 70% of demand next year'

By JOHN ELLIOTT IN NEW DELHI

INDIA IS expected to attain 70 per cent oil self-sufficiency during the financial year starting next March, when a big increase in domestic production is being forecast by the Ministry of Petroleum.

Domestic production in 1984-85 is projected by the Ministry to rise to 25.5 million tonnes from 26.4 million tonnes this year, according to a statement in the Delhi Parliament yesterday.

This is a bigger increase than expected and means that the country will reach the 70 per cent self-sufficiency mark earlier than envisaged against 60 per cent currently.

Both the Ministry and the Oil and Natural Gas Commission are aiming for full self-sufficiency in oil by the end of the decade.

But this is an unrealistic target, say many observers, partly because the country's demand for oil is soaring, and partly because of limitations in the amount of capital investment which the Government can make available.

The improved output is economically significant because of its impact on balance of payments. Oil imports fell from

17.5 million tonnes last year to 16.5 million tonnes this year. The import bill, including oil products, has dropped from \$4.4 billion to \$3.6 billion.

But the economy is being hit at the same time in the energy sector by major problems in electricity generation. Many parts of the country suffer major power shortages and the Government announced yesterday that the country's overall power generation would only reach 142.5 billion units, instead of a targeted 146 billion in the current year, leaving a shortfall of about 3.5 billion units.

India's main oil fields in production are the Bombay High in the west coast, and onshore fields in Gujarat and Assam. Bombay High produced 12.5 million tonnes in 1982 and is expected to approach 20 million within two or three years.

Finds in the other major offshore field of the Godavari Basin off the east coast have not been as significant as had been hoped, although both oil and gas were found last week in a new well 25 km from the Andhra Pradesh coast. The Government is also optimistic about making significant finds in the Rajasthan desert.

## Japanese Election '83

### Law of the jungle in the game of the name

By Jurek Martin in Tokyo

IT IS probably easier for a camel to pass through the eye of a needle than for a Japanese political candidate to obey the election laws of the land. It is often said that the reason why most politicians here campaign managers, not managers of the country, because they are charged with breaking the law once the election is over, rather than the politicians.

Most of the laws, especially those relating to putting up posters before campaigning officially starts are widely disregarded. Nowhere is this more true than in the election finance rules, which, on paper are the toughest regulations of all.

There are, for example, ceilings on institutional political contributions, a corporation capitalised at more than \$100m (\$33,000) may not give more than \$100m to a party and \$30m to a political faction or individual, far less little in the opinion of the Japanese equivalent of the CBI.

One favourite way round the rules is the political hot stock game. This works quite simply: a politician (or his nominee) will be "advised" by a would-be benefactor to put up \$1.65m in fresh funds as well as to reschedule medium-term debt and roll over trade credits to buy such a share, at a low price, since Japanese equity markets have no jobbers, the price is what the buyers and sellers agree it is.

It thus becomes easy to force up the price sharply, which in turn attracts general public interest, and, at an appropriate moment, the politician will, by this time, of course, be no lack of buyers, he takes his handsome profit and his campaign treasury is substantially larger.

The Japanese financial community has a pretty good idea what the political hot stocks are; most are small companies whose share price is easy to move around on regional stock exchanges like Himeji, and many of them are in construction. Mr Kakuei Tanaka, the politician accused of bribery in the Lockheed scandal, was a construction magnate and the Tanaka faction's hot stocks appear to be mostly in construction companies.

But the trick for the general investor, though not for those in the know, is to detect which are actually being used at a given time for political fund-raising purposes.

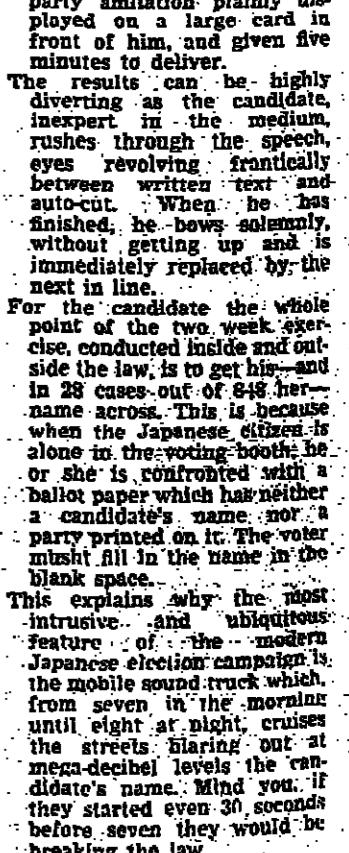
The one area in which it is difficult, if not impossible, to dodge the laws is in the political television advertising. One might have expected to see, say, Prime Minister Nakasone striding purposefully through a sylvan glade ablaze with autumnal colours, with perhaps snow-capped Mt Fuji towering in the background, or, from the opposition, perhaps an animated cartoon depicting Mr Tanaka being showered with \$10,000 notes from a passing Lockheed Tristar.

Now, however, it is allowed individual political candidates, performing in what can only be described as a police line-up format. The unhappy candidate is pounced down behind a desk in an unadorned studio, name and party affiliation plainly displayed on a large card in front of him, and given five minutes to deliver.

The results can be highly diverting as the candidate, inexpert in the medium, rushes through the speech, eyes revolving frantically between written text and autocue. When he has finished, he bows adoringly without getting up and is immediately replaced by the next in line.

For the candidate, the whole point of the two week exercise conducted inside and outside the law, is to get him—and in 28 cases out of 34 his name across. This is because when the Japanese citizen is alone in the voting booth he or she is confronted with a ballot paper which has neither a candidate's name nor a party printed on it. The voter must fill in the name in the blank space.

This explains why the most intrusive, and ubiquitous feature of the modern Japanese election campaign is the mobile sound truck which, from seven in the morning until eight at night, cruises the streets blaring out at mega-decibel levels the candidate's name. Mind you, if they started even 30 seconds before seven, they would be breaking the law.



## U.S. fears new type of fanatical terrorism

By REGINALD DALE, U.S. EDITOR IN WASHINGTON

REAGAN Administration officials are deeply concerned that a new strain of fanatical suicide terrorism is spreading throughout the Middle East, with the U.S. as its primary target.

They confess that, while some steps can be taken to improve security, there are as yet no known fully effective counter-measures—particularly as U.S. embassies and government installations cannot be turned into "armed fortresses."

Many in the Administration suspect that the recent suicide attacks in Kuwait and Lebanon

have been co-ordinated by Moslem groups—probably under the guidance of Iran—but they say that they have no hard evidence. The U.S. has had virtually no intelligence sources inside Iran since the fall of the Shah.

Mr George Shultz, the State Secretary, without specifically naming Iran, has said that the suicide missions have behind them "organised and systematic" government efforts to achieve some objective." Washington officials believe that if government resources are supporting the attacks they will be even more difficult to deal with.

## Bank regulatory proposals face difficulties

By Our Washington Staff

WHITE HOUSE plans to strip the Federal Reserve of its bank supervisory powers in a restructuring of the complex U.S. bank regulatory system appear to be foundering.

Last month, a meeting of vice-president George Bush's task force on bank supervision was abruptly cancelled. Officials confirm that the timetable for pushing through the proposals has slipped.

Federal Reserve Board Chairman Paul Volcker has made it clear that he firmly opposes the redistribution of the Fed's supervisory authority to other agencies, arguing that the Fed's intimate knowledge of the banking system which it gains through its participation in bank supervision is a vital element of its monetary policy role.

Now it appears that the U.S. Treasury is also having second thoughts, not so much because of any basic disagreement with the need to streamline bank supervision, but because it does not consider the White House's plan so far as a workable scheme, which reduces the scope of bank supervision and consolidates the overlapping layers of bank supervision effectively.

Mr Volcker said that he had made the phone call because he was asked to do so following a visit by a senior U.S. diplomat to the permanent head of the Foreign Affairs Department, Mr Peter Henderson, at the weekend, seeking an assurance that Australia stood by its commitment under the Anzus Treaty.

Mr Hayden says he had given

such an assurance and described the issue as a storm in a teacup, largely created by the press. He believes the Americans' concern was sparked by newspaper reports that the Defence Minister, Mr Gordon Scholes, had bought the aircraft carrier from the drydock after Britain had refused to confirm or deny that it was carrying nuclear weapons.

Mr Scholes, however, did seek such an assurance, leading the British High Commissioner in Canberra, Sir John Mason, to remind the Minister that nuclear weapons countries have a standard policy of not identifying which ships carry nuclear weapons. As a result, the Invincible, which cut short the trip to New Zealand to have the work done, has now to find another dockyard.

Mr Scholes' plan to identify which ships carry nuclear weapons, with perhaps snow-capped Mt Fuji towering in the background, or, from the opposition, perhaps an animated cartoon depicting Mr Tanaka being showered with \$10,000 notes from a passing Lockheed Tristar.

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## Conflict erupts on Kissinger commission

By OUR U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan's special Kissinger commission on Central America is running into increasing controversy—with

## WORLD TRADE NEWS

## Export tax credit plan likely to spark row in U.S. Congress

BY NANCY DUNNE IN WASHINGTON

TRouble is brewing in the select revenue measures subcommittee, which is likely to be assigned consideration of the Administration's proposed "Foreign Sales Corporation" export tax credit plan, designed to replace the controversial Domestic International Sales Corporation (Dics) programme.

The Administration proposed the scheme in March to pacify its major trading partners, particularly the EEC which complained that the Dics programme violated Gatt rules limiting Government export subsidies. Dics are export selling divisions of domestic U.S. companies which are able to take tax breaks on the basis of their export performance.

Under the Administration's substitute proposal, U.S. companies would set up foreign corporations to handle export transactions, and the earnings from such sales would be allocated between the parent company and the foreign subsidiary on an "arms length" basis.

The subsidies could then get special U.S. tax advantages.

Both schemes have drawn the ire of Mr Peter Stark, chairman of the House of Representatives

## Egypt lifts ban on 'luxury' goods to limit inflation

BY CHARLES RICHARDS IN CAIRO

EGYPT is to resume the import of eggs and bananas in an effort to limit inflation in a shift in policy.

Imports of these and other "luxury" goods were restricted or banned last year to reduce Egypt's trade deficit and encourage local production and, as a political measure, to reduce the conspicuous consumption that was a characteristic of the Sadat era.

Local production proved incapable of meeting demand and prices have become higher than imports. Fighting inflation, especially in the lead up to the general elections in April, appears to be the prime consideration of the government. Inflation is officially set at between 12-15 per cent, but for middle class families it is over 30 per cent.

Egypt which imports over half its food is committed to trying to achieve self-sufficiency

Lorne Barling explains why some companies' overseas sales efforts are flagging

## W. Midlands finds small profit in exporting

MANUFACTURING companies in the West Midlands, which make a vital contribution to Britain's visible exports, are increasingly concerned at their recent failure to increase the real value of their sales abroad.

According to the Confederation of British Industry, low volume and small margins on export contracts, which have often been won at considerable cost to the companies concerned, are now a major problem for some of them.

This applied particularly to European markets, where local competition had forced British companies to offer low prices, while the strength of sterling had eroded profits.

"Any tax programme this inconclusive and fuzzy should be terminated," Mr Stark said.

"The Government should scrap the turkey and use the money we save to reduce the nation's deficits . . ."

Mr Stark favours scrapping the programme and probably will oppose its substitute as well, aides say.

While the new programme has significant support in the Senate, it must move through the Senate finance committee, where the Chairman, Mr Bob Dole, is disturbed about EEC proposals which could limit U.S. farm exports to Europe.

Overall, exports have been



Exports to the U.S. had risen considerably this year as a result of its economic recovery and a favourable currency ratio, particularly assisting consumer goods manufacturers such as the tableware industry at Stoke-on-Trent.

"In Europe we have neither of these factors to help us, but there is reason to believe that demand will improve next year, and that sterling will fall in value against the Deutsche Mark and the French franc," he added.

Despite the problems, Dr Hawkins did not believe that many exporters in the Midlands believe that next year's trade performance in EEC countries will be crucial, since Europe's domestic output will be increasing and more work will be available.

"The big question is whether we can compete when there is so much spare capacity in many sectors was too low to sustain their activities. Companies like Lucas and GKN have invested heavily abroad and I believe there will be an upsurge of outward investment from the UK as retained profit rises and companies look for new opportunities," he said.

Mr Brian Varley, regional director of the British Overseas Trade Board, said that the motor components industry's exports had suffered severely in recent years due to changes in structure of the motor industry with increased imports from high volume producers abroad.

"An increasing number of component companies are not increasing abroad because of lack of volume in the UK," he said, adding that engineering companies in general had suffered badly in foreign markets, with little sign of improvement.

"They are at a 10 to 20 per cent price disadvantage when competing in Europe, partly as a result of currencies, but also because of higher interest rates in Britain," he said.

Nevertheless, many leading exporters in the West Midlands believe that next year's trade performance in EEC countries will be crucial, since Europe's domestic output will be increasing and more work will be available.

"The big question is whether we can compete when there is so much spare capacity in many sectors was too low to sus-

tain their activities," Mr Varley said.

He believed that many British companies were still too slow in taking up a challenge of this kind. Europe was increasingly important in view of the problems being experienced in many of the UK's traditional Third World markets.

"A lot of our previously good markets are virtually shut down due to lack of cover by the Export Credits Guarantee Department. Land Rover, for example, has suffered severely for this reason," he said.

It is increasingly recognised, however, that recession in Europe has led to a rise in the number of non-tariff measures being imposed, usually under the guise of local procedures and documentation.

Export conditions all over the world were now difficult, even in previously good markets such as the Middle East, and exporters therefore had to look for new opportunities.

For example, aid-related project contracts were being funded on a very large scale by a number of EEC agencies,

but success in this area needed intensive lobbying in Brussels.

He believed this was a good starting point for companies seeking to improve their trading position within Europe in the coming year.

## Indonesia receives 110 orders for aircraft

The Indonesian Nurtanio Aircraft Company has received 110 confirmed orders for its new CN-235 passenger airplane for delivery from 1985, its commercial director, Mr Paramayuda, said, according to Reuter in Jakarta.

The CN-235, capable of carrying up to 38 passengers, is being developed jointly by Construcciones Aeronauticas of Spain and Nurtanio and was test flown in Spain last week.

Local companies have ordered 86 aircraft and buyers in Spain have ordered 24. Negotiations are going on for the sale of 20 more to Thailand, Mr Paramayuda said.

### Oil rig contract

Hyundai Heavy Industries, part of South Korea's Hyundai Business Group, has won contracts worth \$280m to build offshore oil production platforms for India's Oil and Natural Gas Commission (ONGC), Reuter reports from Seoul.

The platforms, capable of processing 100,000 barrels of oil and gas per day, will operate off Bombay on completion by the first half of 1985.

### Assam gas turbine

Mitsubishi Heavy Industries said yesterday it had signed a \$1.2bn (£3.5m) contract to supply a gas turbine to Assam State Electricity Board in India, AP/DJ reports from Tokyo. The turbine, developed with Westinghouse electric of the U.S., would have a generating capacity of 15,000 kilowatts, officials said.

### French ship purchase

Societe Navale Chargeurs Delmas-Vieljeux, a leading French shipper, confirmed Monday that it had chosen a Yugoslav company over a competing French shipyard to build four cargo ships, AP/DJ reports from Paris. Rijeka Shipyards have won a tentative agreement to build the ships because the Yugoslav prices were more competitive.

### Baoshan steel deal

A Japanese consortium of steel mills and trading houses has concluded a contract to sell 150,000 tonnes of steel products for shipment in the first quarter of 1984 to China's Baoshan steel mill project near Shanghai, Reuter reports from Tokyo.

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## APPOINTMENTS

## News International managing director

Mr Bruce Matthews has been appointed managing director of NEWS INTERNATIONAL, owners of *The Times*, *The Sunday Times*, *The Sun* and the *News of the World*. He takes over the managing directorship from Mr Rupert Murdoch, who remains chairman and chief executive. Mr Matthews, who is also managing director of News Group Newspapers, has been a director of News International since 1972. He was deputy managing director from 1977. Previously, in Australia, Mr Matthews was chairman of the Argus and Australasian and manager of the Melbourne Herald. \*

Mr John H. Churchill has been appointed chief executive of SHELVONK AND DREWRY, principal subsidiary of Butterfield-Harvey, from January 3. He joins after nine years with Sperry Vickers, latterly as director of operations. Mr W. T. Lees will continue as chairman for a short hand-over period. Internal appointments are: Mr G. J. Eades, spares and service director; Mr R. P. Farr, production director; and Mr D. C. Headon, home sales director. \*

IN TOUCH BUSINESS CENTRES has appointed as chairman Mr Albert Rose who continues as international director of Air Call Holdings in addition to his new responsibilities. Managing director is Mr Roger Peelington. He joined from Air Call where he was regional director for the south east. Mr Maurice Barker, former deputy managing director of Air Call (substantial shareholders of In Touch Business Centres) also joins the board of the Heathrow-based company. \*

THE INSTITUTION OF GAS ENGINEERS has appointed Mr Derek J. Chapman as secretary designate from January 1. He is a transmission engineer with Eastern Gas. \*

THAMES TELEVISION has appointed Mr Mike Phillips, managing director of Thames Television International, as an executive director of Thames Television Ltd, from January 1. \*

THAMES TELEVISION has appointed Ms Marjorie Sigley as controller of children's programmes in place of Julian Mounter, who has resigned from both Thames and Cosgrove Hall Productions to return to active programme-making. Ms Sigley will join Thames in January. Her career in television spans nearly 20 years both here and in America, and this year she produced Thames drama series for

children. "Marmalade at Work," which will be transmitted next year. \*

Mr Christopher R. P. Carver has been appointed marketing director of ELEY, subsidiary of IMI. He was with Unilever. \*

Mr T. A. Robertson has been appointed a director of JOHN PLUMER AND PARTNERS from January 1. \*

Mr David D. Green has been appointed deputy chairman of the oil and mineral division of RECENT UK from January 1. He will also be executive director of industrial division I, which includes the chemicals, plastics, Kalle Informatics, Kalle Films, Sigril and Goldbach product sectors. He succeeds Mr Dietrich Thielmann, who is taking a new position as managing director of the plastics division of Hoechst in Frankfurt. Mr Green has been with ICI for 28 years and was recently a director of the Mond division in Cheshire. Mr Andrew Donald has been appointed group treasurer of Hoechst UK from January 1. He was previously group treasurer of Laporte Industries (Holdings). \*

Mr Alan Ogden and Mr Tim Mitchell have been appointed directors of CHARLES BARKER CITY from January 1. Mr Ogden joined Charles Barker in June this year from the Lopex group where he was development director of St James's Corporate Communications and its associated companies. He was previously with the advertisement department of the Financial Times. Mr Mitchell joined Charles Barker in 1974. \*

Mr P. E. Hammond, deputy chairman, will retire from the HONGKONG AND SHANGHAI BANKING CORPORATION, at the annual meeting on May 8. He joined the bank in 1948, has been an executive director since March 1980 and was appointed deputy chairman in October 1981. Mr William Purves, at present executive director banking, succeeds Mr Hammond as deputy chairman. Mr Robert Farrell, at present group staff controller, will join the board in May as an executive director. Mr Purves has been executive director banking since August 1982. He is also chairman of Wardley, Hongkong Bank Group's merchant banking subsidiary. He has been with the bank since 1984. Mr Farrell has been group staff controller since January 1980. \*

Mr Anthony L. Miles has been appointed operational audit manager at BRITISH GAS headquarters. \*

"NATURAL GAS is showing itself to be Italy's only substantial alternative energy source," said an observer of the Italian energy scene recently.

While little progress has so far been made on most aspects of the 1981 National Energy Plan, whose primary aim was to reduce Italy's acute dependence on imported oil, the country is suddenly facing an abundance of gas, thanks to the coming on stream of the Algerian gas pipeline. Though the new nuclear power stations promised by the plan have yet to be started, Enel, the electricity utility, is converting oil-burning power stations to gas in order to cope with the glut.

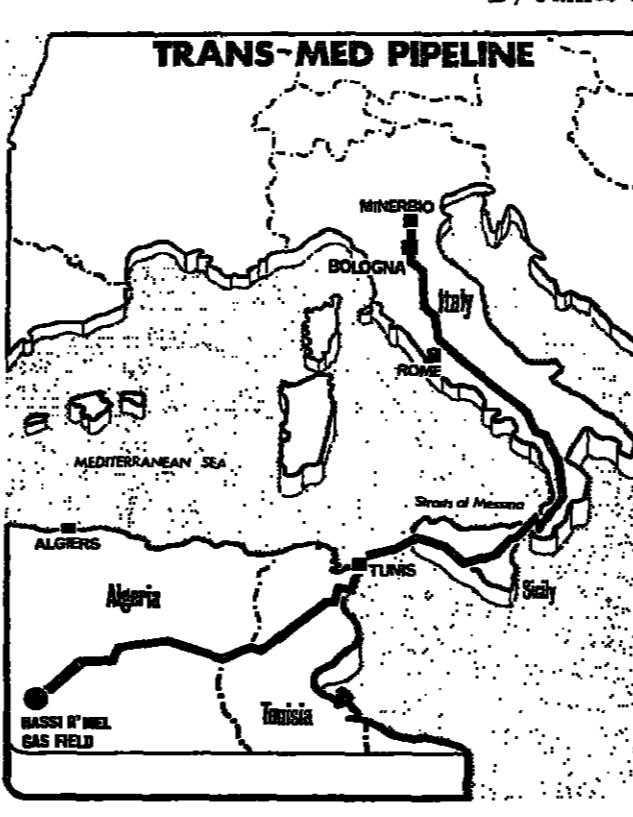
What is more, official plans for the use of natural gas are so comprehensive that Italy intends to take gas from the new Siberian gas pipeline and envisages consuming 40 per cent more gas in 1990 than it did in 1982. If other energy sectors, such as nuclear, fail to meet their targets, as seems certain, natural gas may be meeting rather more than the 19.5 per cent of national energy needs predicted for 1990. It accounted for 16 per cent in 1981.

In a country where progress on anything to do with energy is agonisingly slow, the gas programme could be regarded as a potential success. But it is not short of critics. They point to the high price Italy is paying to Algeria and question the wisdom of burning a "noble" fuel like gas in power stations.

Italy's basic problem is its shortage of indigenous energy resources, apart from its 17.4bn cu metres of gas, mainly under the Po Valley. It has little oil and it mines no coal.

Yet, though the dependence on oil for two-thirds of energy needs became embarrassing in the 1970s, diversification was difficult. A programme of converting some power stations from oil to coal went ahead, but the building of new power stations — whether coal or nuclear — was largely blocked by local opposition groups which successive governments dared not offend.

Attitudes have changed dramatically in the last few years, and opposition to nuclear power has greatly declined. One 2000 MW station is being built, and construction of two or three more should get under way by 1985. Some regional governments are even asking Enel to site nuclear power stations in their territory.



## ENERGY REVIEW

## Italy makes a big switch to gas

By James Buxton in Rome

demand that the price be indexed to a basket of crude oils, rather than linked to petroleum products.

There followed a further delay while Snam obliged the government to pass an act of parliament guaranteeing it the difference between the economic and the political price, which will amount to 1.54bn (£200m) over the initial three year period.

Even though the arrival of the first gas will help up for a year and a half because of the haggling, little was done to make sure that there would be new consumers for the gas when it arrives. The pipeline will eventually go all the way to Minerbio, near Bologna, where it will join the main north Italian pipeline network. Work on it is now going on north of Rome. But though one of the objects of the gas pipeline was to benefit southern Italy, the subsidiary distribution networks for domestic consumers have barely been started in Sicily, the first recipient of the gas. Those involved blame bureaucratic muddling and inertia.

He also points out that West Germany used 24 per cent of its natural gas supply in power generation in 1981, compared with Italy's 6.6 per cent in 1981 and 10 per cent last year. Japan has largely used more than 70 per cent of its gas in power stations. The average for the EEC was about 13 per cent in 1981. The world's proven gas reserves, though slightly smaller in terms of petroleum equivalent than those of oil, are being drawn down at about half the rate.

Apart from completing the pipeline from Sicily to the north, Snam and its distribution subsidiary, Italgas, are engaged in a vast programme of extending Italy's gas network, with the aim of bringing 3m more homes onto gas by 1990. Some 1.9billion cu metres will be spent during the rest of the decade on bringing gas to 440 centres in the south and to 220 networks in the north and central parts of the country. It is envisaged that by 1990 7.6 per cent of Italians will live in towns that are on natural gas.

By that year Snam envisages Italy consuming between 37.5bn and 39.5bn cu m a year, against last year's 26bn.

Snam's projections of supply and demand show that extra supplies will be necessary later in the decade, partly because demand will be higher and partly because supplies from Holland are expected to decline as Dutch reserves drop. The contract with Holland is not expected to be renewed after 1992, when it expires. The Italian Government is

## NATURAL GAS SOURCES

	Domestic	(Bn cu m)	Holland	USSR	Total
1978	12.9	2.5	6.1	5.6	27.1
1979	12.8	2.1	6.7	5.8	27.5
1980	13.0	1.4	6.6	5.4	27.4
1981	12.7	—	6.3	7.1	24.6
1982	13.2	—	6.9	5.5	24.7

therefore expected to reopen negotiations with the Soviet Union on taking gas from the new Siberian pipeline, now being completed. A technical agreement under which Italy would take up to 5.5bn cubic metres a year was signed in early 1982 but never ratified, partly because of pressure from the U.S. Government and partly because of domestic political difficulties.

But when the talks will be reopened depends on both domestic and international considerations.

The Siberian gas pipeline now appears an attractive option for Italy, not least because it could pave the way to a revival in the country's traditionally strong exports to the USSR and because it is thought that the gas would be cheaper than that from Algeria at a price of \$4.75 per million BTU, which was in the original agreement, against the starting price for Algerian gas — which indexation has subsequently brought down to \$5.40. However, it is unlikely that Italy would at this stage commit itself to taking as much gas as it originally agreed.

Though no one confirms openly, there are strong suggestions that one of the attractions of an early contract for Soviet gas would be that this would put Italy in a strong position to get the price of Algerian gas down when the three-year contract comes up for renewal in late 1985.

Nevertheless Italy is also considering an eventual increase in Algerian gas supplies above the 12.8bn cu m a year limit the pipeline is capable of delivering and which may be reached after 1985. It is discussing increasing the capacity of the pipeline, either by doubling the stretch of it in Algeria or by installing more pumping stations, or by a combination of the two. The maximum that capacity could go up to is about 24bn cu m a year.

Part of this is aimed at fulfilling Algeria's long-term objective of using the pipeline through Italy to sell its gas to other European countries.

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## UK NEWS

## Thatcher dismisses Euro report on Ulster

By Kevin Brown

THE EUROPEAN Parliament's report on Northern Ireland was firmly dismissed by Margaret Thatcher, Prime Minister, in the House of Commons yesterday.

The report, which was the result of an 11-month inquiry, by Mr Nils Haagerup, a Danish liberal European MP, says Irish unity is not possible in the foreseeable future.

Mr Haagerup says, however, for the involvement of the EEC and the Republic of Ireland in political and financial moves to end violence in the province.

Mr David Steel, the Liberal leader, asked Mrs Thatcher whether she would now consider a parliamentary forum of Irish and Westminster MPs.

Mrs Thatcher told him: "I take the view that the European Assembly is not entitled to discuss the political affairs of a member state. It is a view I believe every state in the European Community must continue to adhere to." She said an Anglo-Irish parliamentary body was a matter for both parliaments and not for the Government.

Her reply reflects continuing British annoyance over the report, which was compiled without co-operation from the Government. It was bitterly condemned by Ulster Unionists as an interference in Britain's internal affairs.

## Aid for regions falls under Government cost-saving scrutiny

By ANTHONY MORETON, REGIONAL AFFAIRS EDITOR

REGIONAL AID policy in the UK is to become much more selective. The Government intends to get better value for money from its spending, which reached a record £917m in 1982-83.

The Government is also attempting to cut the amount spent, which is expected to fall at current prices to £843m, this year, according to a White Paper (policy document) which was published yesterday.

Mr Norman Tebbit, Trade and Industry Secretary, would give no indication yesterday of how much the Government expected to save. He would not say whether he intended to "trim" or "slash" the amount.

The White Paper firmly attaches the Government to regional policy, though it doubts whether it produces a net national economic benefit to the country. "The case for continuing the policy is now principally a social one, with the aim of

Editorial comment, Page 18

## £ 650m property merger

By MICHAEL CASSELL, PROPERTY CORRESPONDENT

SLough Estates, the UK's largest industrial property group is merging with Allnatt London Properties and Guildhall Property. It will create a Group with a market capitalisation of nearly £330m and a property portfolio worth £650m.

The agreement, which follows the earlier breakdown of talks between

## Candidates spent £6m on path to Parliament

By Peter Riddell, Political Editor

MEMBERS of Parliament learned yesterday what it had cost to have them elected at last June's general election. Mr Leon Brittan, the Home Secretary, disclosed that the 2,578 candidates for the 650 seats in the House of Commons had spent a total of £6.1m in election expenses.

This sum is less than half that spent by a single candidate for the governorship of Texas last year. Mr Walter Mondale and Mr John Glenn have both raised more than twice as much in their bids to become the U.S. Democratic presidential nominee next year.

The British figures admittedly exclude money spent outside a constituency by the national political parties and associated organisations. While no precise figures have been released, total spending by the major parties was probably somewhat over £15m, the greater part by the Conservatives. None the less, this sum was still much less than any U.S. presidential candidate will spend next year even to be selected by his party.

The June 1983 total was an increase of 73 per cent on the figure for May 1979 with virtually the same number of candidates. This is an increase of 11 per cent in real terms.

The maximum amount which a candidate and his local party can spend, excluding personal hotel and travelling expenses, is fixed by law and was raised earlier this year. For June, it was a basic sum of £2,700 per constituency plus an additional 3.1p per elector in an urban constituency and 2.3p in a county constituency.

About one third of the candidates spent 80 per cent or more of the legal maximum to which they are entitled, while about a fifth - generally those representing fringe parties - spent less than 20 per cent of the maximum.

Not surprisingly, the highest spending was in the biggest constituency, the Isle of Wight, with 95,000 electors. Mrs Virginia Bottomley spent £5,800 but lost by 3,500 votes to Mr Stephan Ross, for the Liberals, who spent £5,590.

BETWEEN SUTTON PLACE AND BEERMAN PLACE • NEW YORK

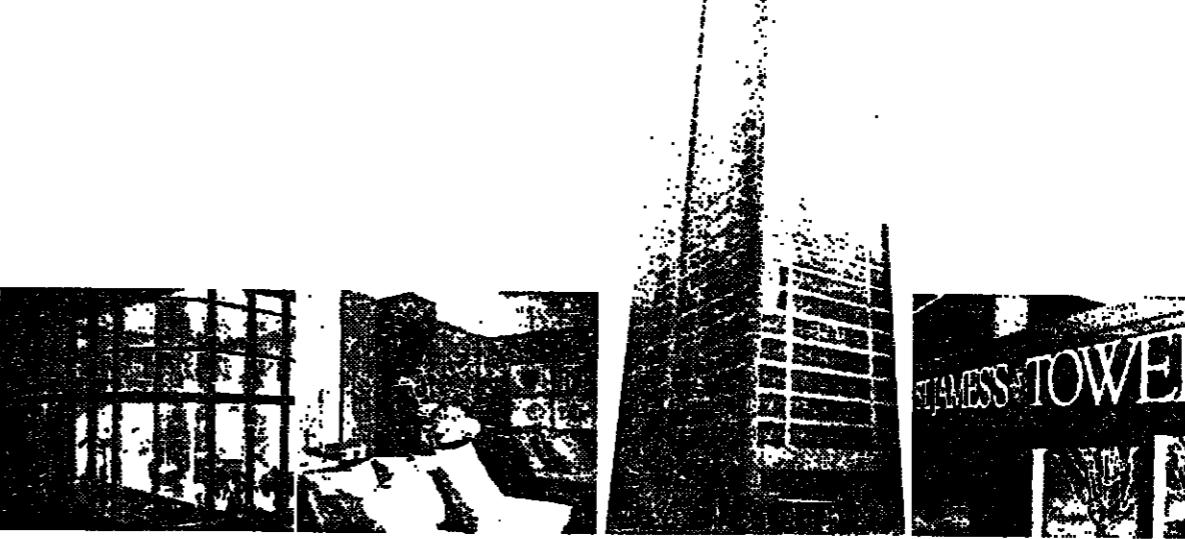
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## Anti-arthritis drug withdrawn

By CARLA RAPORT

THE PRODUCT licence for Flosint, an anti-arthritis drug marketed by Farmitalia Carlo Erba, part of the Italian Montedison group, has been suspended by the Health Department on grounds of safety.

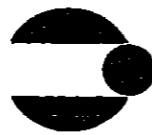
The move comes as a heavy blow to those pharmaceutical companies aiming to introduce new products into the \$2.5bn worldwide market for anti-arthritis.

Flosint's suspension marks the fourth withdrawal of a drug in this category in just over a year. Other anti-arthritis on the market may now be subject to re-labelling or suspension following renewed scrutiny of these drugs by international licensing agencies.

countries have been reviewing the category of non-steroidal, anti-inflammatory drugs in recent months with a view to re-labelling or withdrawing those products which cause side-effects of an unacceptable level.

Flosint, a propionic acid derivative, is also on sale in West Germany, Italy, Greece and Latin America.

A broader view on non-steroidal drugs by the UK Committee on Safety of Medicines is not expected to be completed until January. It is not known yet whether the results of this investigation will be made public.



TransCanada PipeLines Limited

## IMPORTANT MESSAGE TO SHAREHOLDERS OF TRANSCANADA PIPELINES LIMITED

in connection with an offer by Bell Canada Enterprises Inc. to purchase all the Common Shares of TransCanada PipeLines Limited through the facilities of the Toronto, Montreal, Alberta and Vancouver Stock Exchanges on Tuesday, December 20, 1983. The following letters to shareholders have been mailed to you.

December 7, 1983

To our Shareholders:

On Monday, December 5, Bell Canada Enterprises Inc. (BCE) offered to purchase all shares of TransCanada PipeLines at a price of \$31.50 per common share. This offer followed the purchase by BCE of approximately 11.8% of TransCanada's outstanding common shares from Dome Canada Limited.

TransCanada's Board of Directors has carefully considered the BCE offer and draws the following points to our shareholders' attention.

A fair price for a controlling block of shares normally reflects a substantial premium over current trading prices. According to Nesbitt Thomson Bongard, Inc., the company's financial advisor, the premiums paid in virtually all takeover bids which they reviewed significantly exceeded the premium contained in the BCE offer.

TransCanada's common shares closed at \$28.875 on December 2, 1983, the last trading day prior to the announcement of the offer. The offer of \$31.50 is \$2.625 above the last sale, or a 9.1% premium over market.

The Board shares the opinion of Nesbitt Thomson that the offer of \$31.50 is not fair and reasonable from a financial point of view. This offering price may be affected by a number of factors. First, the offer provides that any holder of TransCanada shares will not be entitled to any dividend or distribution declared by TransCanada on its common shares on or after December 5. Second, shareholders will also be required to pay a sales commission on any shares they tender. Third, the December 20 closing date of BCE's offer means that shareholders may attract capital gains tax on a 1983 basis.

TransCanada is in excellent financial condition with a strong cash flow. Our future projections lead us to expect healthy growth in both the utility and non-utility parts of our business.

TransCanada's earnings attributable to common shares are forecast to be \$4.28 per share for 1983, with higher earnings anticipated for 1984.

Heavy investment in new pipeline facilities coupled with a period of restraint led to payout ratios below traditional levels. As a result, market prices have not reflected the true value of TransCanada shares. The Board took steps to return to higher payout levels earlier this year when it raised the common share dividend. As another step in this direction, the Board has increased TransCanada's dividend to \$1.92 per annum or 45% of 1983 earnings. This payout ratio returns the company's dividend practice to that followed in the ten year period 1973 through 1982.

The market has absorbed more than 16 million shares of TransCanada stock over the past year, and had expected to absorb an additional 5.3 million shares held by Dome Canada. In spite of this distribution, TransCanada stock has performed well. The effect of the BCE offer is to reduce substantially the TransCanada shares available and the liquidity of the stock. To improve the liquidity and marketability of our shares, the directors have authorized for submission to a special meeting of shareholders on February 8, 1984, a proposal for two or one split of TransCanada's shares.

In view of these facts, no directors (aside from Mr. de Grandpré and Mr. Kerr whose positions have not been ascertained) and no senior management will be tendering their stock to BCE. Neither Mr. de Grandpré nor Mr. Kerr, both of whom are BCE directors and directors of TransCanada, participated in the Board's consideration of the offer.

R. Latimer  
President and Chief Executive Officer

NESBITT THOMSON

December 7, 1983

The Board of Directors  
TransCanada PipeLines Limited  
P.O. Box 100  
Commerce Court West  
Toronto, Ontario  
M5L 1C2

Dear Sirs:

On December 5, 1983, Bell Canada Enterprises Inc. ("Bell") purchased from Dome Canada Limited its block of 5,308,855 common shares of TransCanada PipeLines Limited ("TransCanada") for \$31.50 per share. By a notice dated December 5, 1983, Bell made a take-over bid (the "Offer") through the facilities of the Vancouver Stock Exchange to purchase up to 100% of the common shares of TransCanada not owned by Bell at \$31.50 per share. You have asked us to provide an opinion respecting the fairness of the Offer from a financial point of view.

In arriving at our opinion, we have reviewed and relied upon publicly available information relating to TransCanada and its business and on the information contained in the Offer bid document and an independent investigation to verify the accuracy or completeness thereof. We have also conducted the usual tests employed by financial analysts, such as price earnings multiples, dividend yields, rates of return, market to book ratios and relative trading prices of TransCanada's shares, as well as market to market multiple offers during the last three years for the shares of Canadian companies where a control block was involved.

TransCanada's common shares closed at \$28.775 on December 2, 1983, the last trading day prior to the announcement of the Offer. The Offer of \$31.50 is 9.1% above the last sale, or a 9.1% premium over market. The Offer represents a 37% premium over the average price of TransCanada's common shares in the last 30 days, ending December 5, 1983. The premium received will be reduced by the sales commission required to be paid by the tendering shareholder. The premium paid in virtually all take-over bids which we reviewed significantly exceeded the premium contained in the Offer.

You have announced a dividend increase to an annualized rate of \$1.92 per share compared to the current level of \$1.40 per share. This represents an increase of 37%. A dividend of \$1.92 per annum yields 6.1% based on the Offer of \$31.50, and results in a dividend payout ratio which in our opinion is appropriate. As a condition of the Offer, however, tendering shareholders will not receive such dividend.

In 1983, 1.3 million TransCanada common shares were sold publicly in the Canadian public market, representing an increase of approximately 63% in the float. The offerings were two of the largest common equity offerings completed in Canada, for a total consideration of approximately \$690 million. Since the completion of the last secondary offer, there has been an expectation that Dome Canada Limited would dispose of its balance of its holding in TransCanada. These two offerings, combined with a third potential offering, have had a dampening effect on the price of TransCanada's shares.

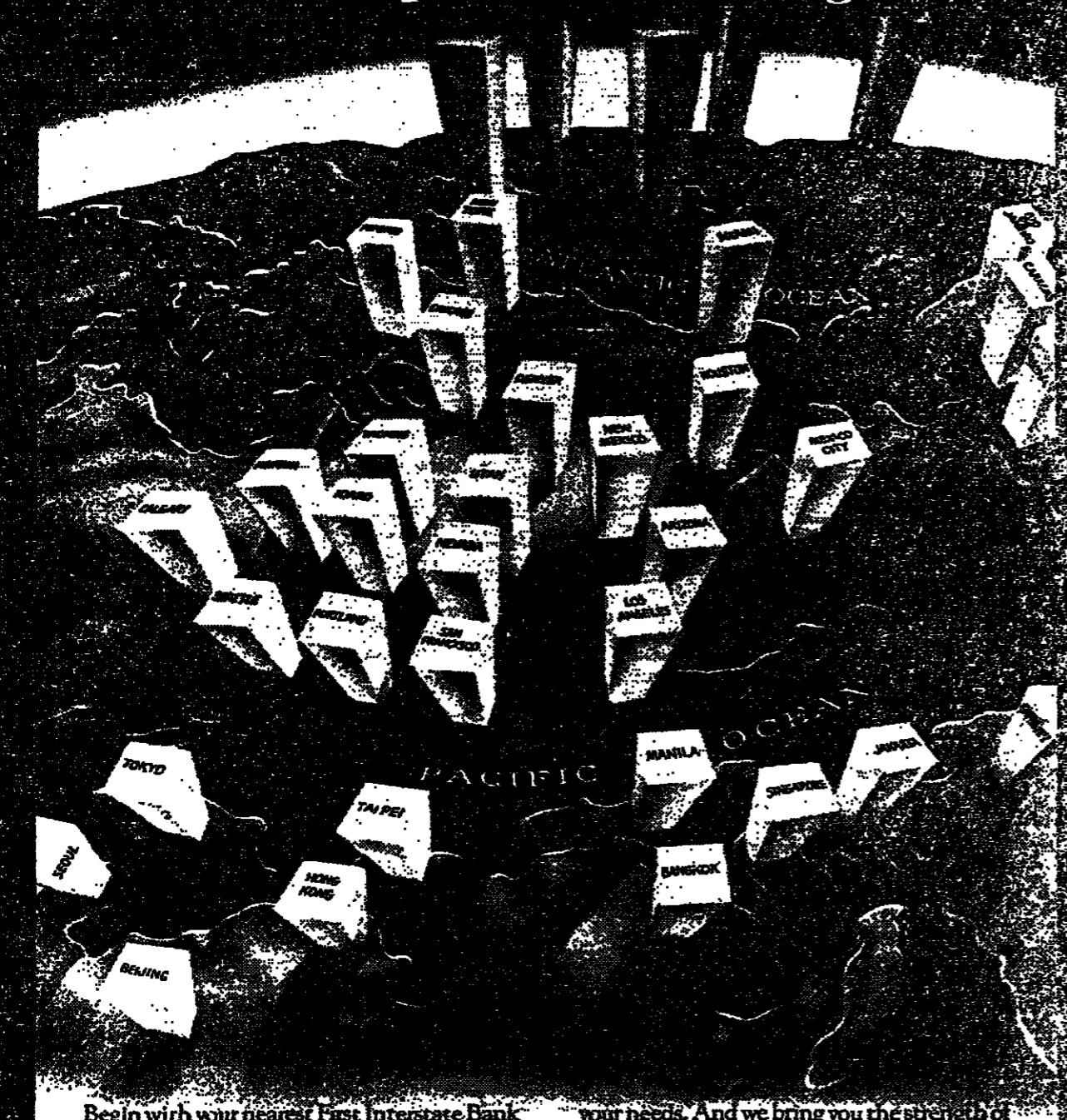
The Offer of \$31.50 is 7.4 times TransCanada's estimated earnings per share of \$4.28 for 1983. TransCanada's price earnings multiple has averaged 2.6 times over the previous five years. The Offer therefore is at a price earnings multiple significantly below the historical average.

Based on the foregoing, it is our opinion that the Offer to purchase up to 100% of the outstanding TransCanada common shares at a price of \$31.50 is not fair and reasonable from a financial point of view.

Yours very truly,

Nesbitt Thomson Bongard Inc.

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FT2

## UK NEWS

# Rhône-Poulenc plans stronger British base

BY LISA WOOD

RHÔNE-POULENC, the nationalised French chemicals group, aims to establish a stronger marketing and industrial base in the UK with a rationalisation of its businesses in Britain, it announced yesterday.

The group has combined its UK chemicals activities into a new international operating division of May & Baker, which was bought by Rhône-Poulenc in 1972.

The new May & Baker chemical division is made up of May & Baker Fine Chemicals, Rhône-Poulenc Systems (UK) and Rhône-Poulenc Systems. It spans ten different UK-based businesses handling some 5,000 products covering 65 industrial markets and turnover is expected to be some £150m (£214.5m) this year.

No new jobs are expected to be created by the rationalisation in the short-term but expansion of the division's activities in the longer-term should lead to an increase of the current 600 workforce.

New product developments are expected to include additional added value chemicals such as additives for the food industry.

Mr Alain Coine, general manager of the new chemical division said:

"This rationalisation of the chemical activities within the group in the UK gives us all the elements to establish a strong marketing and industrial base to adapt to the changing needs of the numerous industries we serve, both in the UK and overseas, and to expand our chemical production in this country by way of investment in our existing sites and by acquisition and joint ventures."

"This new structure will allow us to modify our driving force, which

until now has been primarily 'product offer' and which will become 'market needs'."

A new market approach is being implemented which includes a reorganised sales force, a new distribution and trading department and a complete reassessment of manufacturing capabilities.

Dr Keith Humphreys, managing director of May & Baker said a significant amount of the company's annual £15m-£20m investment would be diverted into the new chemical division. May & Baker's two other divisions are agro-chemicals and pharmaceuticals.

The major activities of the three companies in the new division are the manufacturing and marketing of laboratory and photographic processing chemicals and organic and inorganic chemicals.

## UK seeks Chinese oil orders

By Ian Hargreaves

BRITAIN has presented the Chinese Government with an outline proposal which, it is hoped, will play a key role for the British Offshore Supplies Office in the development of China's offshore Council.

In a report on the effects of Government financial assistance, the council said 137,000 jobs were created between 1945 and 1982. Only

45,000 of those jobs still existed in June last year, but they represented 40 per cent of the manufacturing employment in the province.

"Although this survival rate may appear low, it is broadly similar to the experience in the Irish Republic," the report said.

The council, which advises the Northern Ireland Office on economic policy, examined 673 projects assisted under Government schemes.

The study was restricted to what is termed selective assistance, which takes the form of grants and loans linked to employment targets.

Newer and larger projects had created more durable employment, but the cost of grants suggested it might be more cost-effective to create employment in small and medium-sized firms and in the expansion of existing companies.

Grants had helped to diversify Ul-

## Ulster loses two thirds of newly created jobs

BY OUR BELFAST CORRESPONDENT

TWO THIRDS of the jobs created in Northern Ireland by government industrial development grants since the Second World War had disappeared by last year, according to the Northern Ireland Economic Council.

In a report on the effects of Government financial assistance, the council said 137,000 jobs were created between 1945 and 1982. Only

45,000 of those jobs still existed in June last year, but they represented 40 per cent of the manufacturing employment in the province.

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Grants had helped to diversify Ul-

## Systime chief resigns

BY GUY DE JONQUIERES

MR JOHN GOW has resigned as deputy chairman of Systime, the fast-growing Leeds-based minicomputer company which he helped found in 1972.

The company has appointed Mr Rod Attwooll as managing director. Mr Attwooll was previously managing director of the British subsidiary of Texas Instruments, the large U.S. electronics manufacturer.

Systime said yesterday that Mr Gow, who is 39, had decided to follow other business interests but would retain commercial links with the company. His co-founder, Mr John Parkinson, resigned last May, when Systime announced a major financial restructuring.

As part of that reorganisation the UK subsidiary of Control Data

(CDC), the large U.S. computer manufacturer, acquired 41 per cent of Systime for £8m. Mr Vernon Sieling, an executive of CDC, was made chairman and joint managing director of Systime.

Systime said that Mr Gow's departure was amicable but that he had found his entrepreneurial talents were not being fully exploited since CDC made its investment.

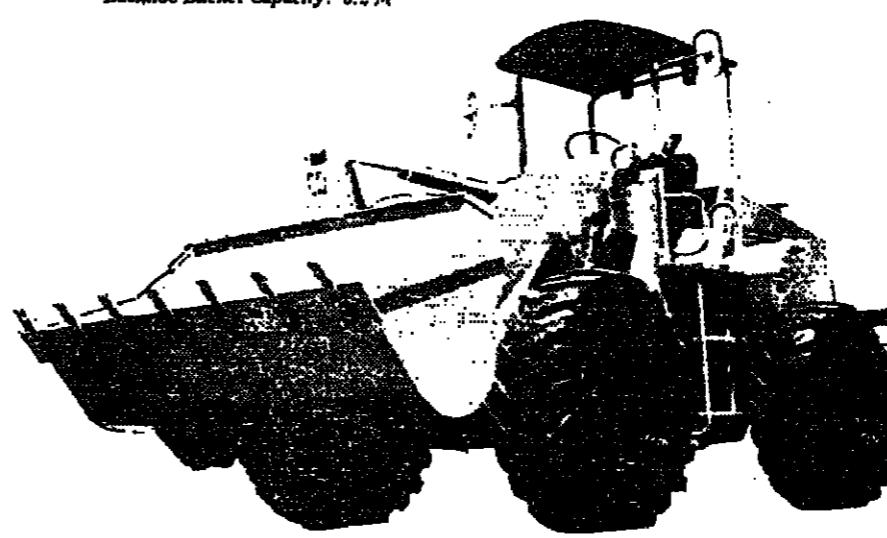
He will retain his shareholding in Systime, about 1 per cent of the total equity. Arrangements are being made for him to supply components to the company and to market its equipment in Britain. Systime is also considering a proposal by Mr Gow under which he would take over the company's subsidiary in South Africa.

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For us, to optimise the yield of a portfolio means to achieve the best possible result while keeping the risk exposure commensurate with the client's intentions, to achieve a certain result with the smallest unavoidable risk. Ultimately, it is not just the result that counts. So are the means and ways we use to attain it.

What is your opinion on this topic? If risk is immaterial... good luck. But if you share our view that in the long-term perspective, the success of an investment is always determined by two factors, we would very much like to meet you.

Oscar Holenweger

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# FINANCIAL TIMES SURVEY

Wednesday December 14 1983

# Scotland

The growing electronics and service sectors are helping to make up for the huge loss of jobs in heavy industry. North Sea oil and its companies remain vital contributors to the country's economic health

## Strengths and weaknesses

By MARK MEREDITH, Scottish Correspondent

A HEALTHY FLUSH has returned to the patient's cheeks but he still has a worrying cough. The encouraging signs in Scotland these days are the strength of the growing electronics sector, the diversity of financial services, the new prospects for onshore companies serving North Sea oil development, and signs of recovery in the whisky and textile industries.

The discouraging symptoms are the bare bones worked by the decline of heavy industry and the loss of one-third of Scotland's manufacturing jobs in the last decade (with the real danger of further shocks in steel and shipbuilding). There is, too, severe economic deprivation in the west of Scotland, and it remains an uphill struggle to win business to the country's peripheral areas.

This balance of strengths and weaknesses has had a curious effect on Scotland.

While in the past Scottish politicians and businessmen have made much of the country's distinctive problems, recent charts of Scottish and UK performance in industrial

production are moving more or less in parallel.

Offsetting the gradual losses in engineering and heavy industries have been the new technologies and a burgeoning service sector which together are helping to make Scotland's economic profile look like that of other parts of Britain.

Indeed the West Midlands now has worse unemployment than the 14 per cent Scottish figure, and, according to Mr George Younger, Secretary of State for Scotland, the country's manufacturing productivity has been increasing by 5 per cent compared with 2 per cent for the whole of the UK.

Mr Younger may, therefore, have a tough case to put to government to uphold the bias of regional aid in Scotland's favour — £241m of the total £830m in UK regional assistance last year.

Moreover, much to the envy of other regions, Scotland has its own well-established mechanisms for making concentrated and co-ordinated drives against industrial problems. It has also had the benefit of vigorous industrial promotion

by the Scottish Development Agency.

Today entrepreneurs have begun to appear, especially in sectors like electronics. The universities, too, have made themselves ready and able to work with industry and to try their hand at marketing goods.

Electronics may be the one area which is assuming a momentum of its own. The industry now employs 36,000 to 40,000 people—about the same as the total of 18,000 in shipbuilding, 14,000 in mining and 11,000 in steelmaking.

An important sub-stratum has appeared too, of small companies, serving the needs of the big multinationals such as IBM, Honeywell, Burroughs, and Motorola which act as anchor points.

New companies like Rodime of Glenrothes in Fife with new disc drives or Future Technology Systems with computer production in Beith and Fortronic with banking terminals in Fife, are the kind of proliferation the industry has wanted.

### Involved

What still lacks in this area is the right kind of corporate inter-mingling of ideas. The multinationals that have moved in have generally not become involved in new product ventures with local companies and other similar forms of cooperation. Instead, the relationship has been a conventional subcontracting one.

The real market for Scot-

land's electronics goods is in Europe, and not at home, so the interaction with the client close at hand is also missing.

At the same time North Sea oil, Scotland's other major new industry, has entered a new period of tax stimulated expansion after a rather falloff period.

This coincides with an awareness of the need to expand the role of British industry in offshore technology.

As many as 100,000 jobs are directly or indirectly involved in North Sea oil and it has been an essential factor in Scotland's improved economic health.

But, whatever the proximity of electronics and North Sea industries, the two do not interact in the way the planners would like to see.

This coming year, with public agency initiative, a new push will start to encourage cross-fertilisation between these two fields.

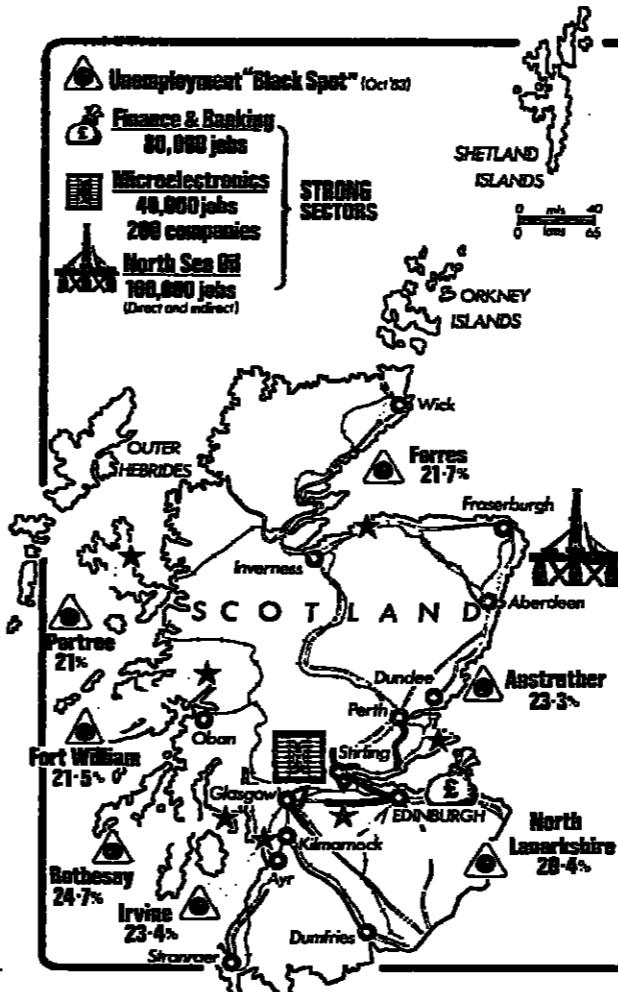
Electronics has by contrast intermingled well with the banking sector, an area now employing 50,000, and the three Scottish banks have led the UK with the introduction of new banking technology.

The face of the banking sector is changing as the three clearing banks—the Royal Bank of Scotland, the Bank of Scotland, and the Clydesdale Bank—have merged to form the Royal Bank of Scotland. The most year has seen the formation of a new merchant bank, Quayle Munro and Glyn's, a would-be private bank, Adam and Co. and a new financial go-

between service, First Northern.

The departure of some international banks from the scene such as First Chicago have reflected the greater corporate banking activity of the British banks in Scotland.

Yet for all the encouragement



Clydebank Enterprise Zone, a bright spot and important lever in Glasgow's industrial recovery. Roger Taylor

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It could be said that the first man to strike oil in the North Sea was John Hughes Bennet, an Edinburgh academic.

After all, his treatise on the medical properties of cod liver oil, published in 1841, led to the development of a flourishing oil industry.

# No prizes for guessing who invented North Sea Oil.

But the man who gave Scotland its real claim to fame in these waters was James "Paraffin" Young.

In 1864 he extracted oil from shale and gave the world its biggest single enterprise—the oil industry.

Without his pioneering work there might have been no such industry and no North Sea oil boom.

Much of the latest deep water oil technology has Scottish initials too.

Like the combined underwater photographic and television camera. Or the underwater scanning sonar system. Or the Seabug—a unique seabed wheeled vehicle.

There are still plenty of opportunities for achievement in the North Sea. Whether in servicing the oil industry, exploration or related engineering.

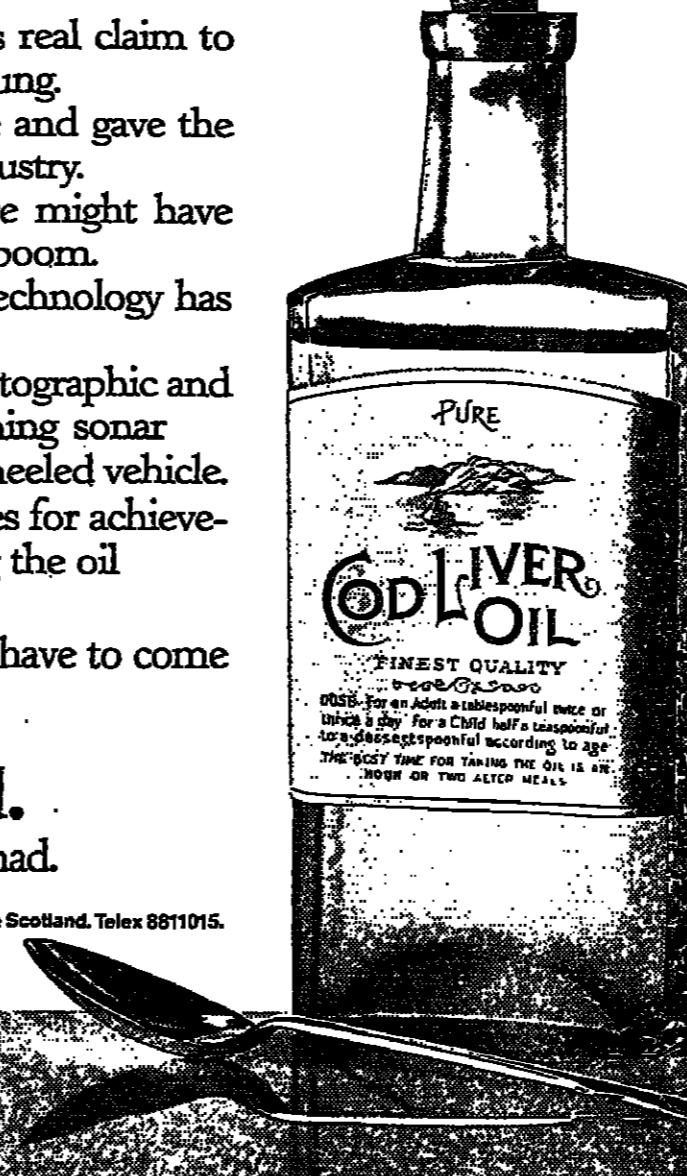
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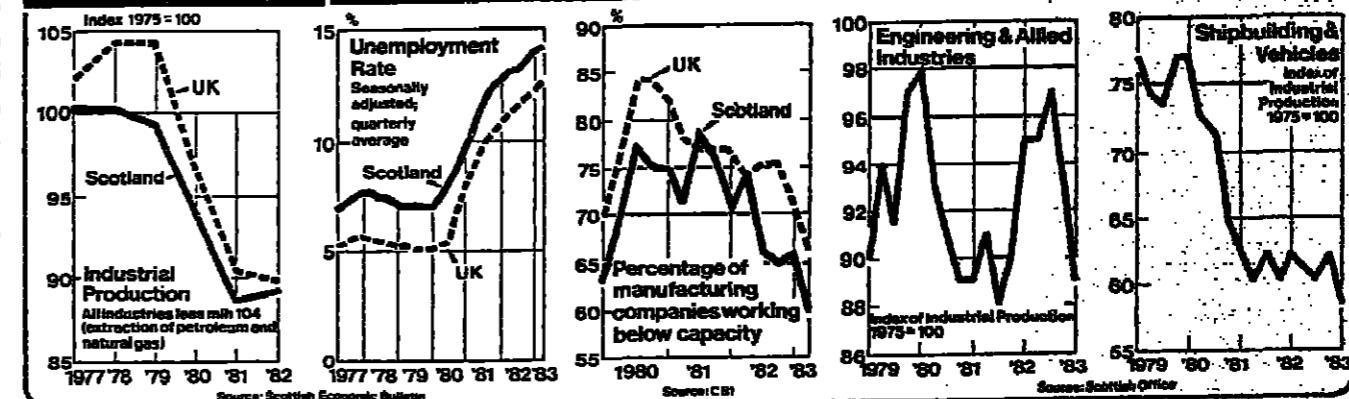
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Edinburgh academic though he was, John Hughes Bennet was also an Englishman. Which goes to show that all good ideas can succeed in the right environment.

## SCOTLAND II

## Scotland's Economic Indicators

Devolution re-emerges  
as Labour's cause

Edinburgh, seat of power and commerce. Many still hope the city will also be home to a Scottish Assembly in the future

SCOTLAND PRESENTS a political paradox. It is an area where the British Government is beginning to claim some success in its economic policies, yet in terms of seats in Parliament the country remains solidly Labour.

As Mr George Younger, the Secretary of State, put it in the House of Commons last month: "In 1971 Scotland was ranked eighth among the United Kingdom planning regions in terms of GDP per head of population. Scotland has now risen to second place in that league."

Even in the unemployment tables the old differential between Scotland and England has almost disappeared. Last month seasonally-adjusted unemployment in Scotland, excluding school leavers, was 13.9 per cent. The comparable figure for the West Midlands was 14.5 per cent, for the North West 15 per cent and for the North 16.2 per cent. The UK average was 12.3 per cent.

None of this, however, seems to rub off on to Scotland's politics. In the general election last June Labour won 41 out of the 72 Scottish seats. True, the performance was not quite as good as in 1979 when it won 44 out of 71. There was also a loss of some 220,000 Labour votes, mainly in areas outside the central belt and Strathclyde. But compared to what happened to Labour in the rest of Britain the losses were as nothing. In Scotland the Labour Party is entrenched.

There is every reason to believe that it will remain so for the foreseeable future. The Scottish Nationalist Party, which seemed such a force in the 1970s, has lost its fire and much of its support. It is now down to about 10 per cent in the opinion polls. The Conservative Party in Scotland, although it has 21 seats in Westminster (22 last time), always seems slightly dormant. The only new challenge last June came from the Liberal-SDP Alliance which won eight seats against the Liberals' previous three.

## Contingent

The Tories hold five of the eight Scottish seats in the European Parliament, for which elections are due in June next year. Labour holds two and the Nationalists one. There could be some changes there, but they are unlikely to be in the Tories' favour.

This sustained support for Labour in Scotland could, in time, have a profound effect on the Labour Party in Westminster and indeed on Westminster politics as a whole. For the more the Labour vote in Scotland holds up, while it declines in the rest of Britain the more potentially powerful the Scottish contingent becomes.

The results of the 1979 Party members met in Glasgow early this month to discuss the future. They concentrated on organisation, membership and tactics, bearing the coming district and European elections in mind.

It seems that a strategy is beginning gradually to emerge. Labour is the party of devolution in Scotland. The divisions of the past on this issue, which caused Labour so much trouble in the 1970s, seem to have been largely overcome. But it will not yet push devolution as such overboard. Instead it will deal with individual issues as they arise, while stressing the devolution element.

## Controversy

There is no shortage of matters for political controversy. The future of the Ravenscraig steel plant is not yet regarded as assured. There is a major question-mark over the future of the Scott Lithgow yards, and there are all the usual issues not confined to Scotland, of privatisation, the National Health Service, local government and local democracy.

On all such matters the Labour Party is likely to point out that Scotland would have more say over its affairs if only it had its own Assembly. Some, like the remnants of

the SNP, would like Labour to go further and faster. There is even talk of an anti-Government coalition, composed of the SNP, Labour and the Alliance, as being the only way of defeating Mrs Thatcher. But Labour is not ready for that. Understandably, it believes that it already provides the anti-Thatcher coalition by itself, and is waiting for others to come to it.

Thus the case for a Scottish Assembly is likely to be steadily but undramatically pushed. The Labour Party as a whole will almost certainly give the idea its full endorsement. Come the next general election, it will be one of the main items in the programme of the Labour Party in Scotland, though shorn of the nationalism and even separation that used to go with the claims of the SNP.

The economy apart, this renewed call for an Assembly is probably the most significant aspect of Scottish politics today. Other parties should watch it with interest. It is of course, the case that getting into the constitutional hull, but it is perfectly possible that Labour will continue to hold its own in Scotland while declining elsewhere. There would then be a strong Scottish Labour, pro-Assembly rump in Westminster wondering what to do next.

Malcolm Rutherford

## PROFILE: STANECastle ASSETS

## Managers venture forth

Dynamism is being injected into Edinburgh's financial scene by the arrival of a number of new entrants offering a variety of products and services. Mark Meredith reports.

MANAGERIAL spin-off is an essential factor in the growth of Scotland's blossoming electronics industry. But the readiness of managers to peel off and start new ventures is equally vital to the life of the Scottish financial community.

Again with both industries, the product must be new. Recently, Scotland has seen the arrival of one would-be merchant bank, another would-be private retail bank and a new financial go-between service marrying finance to industry.

Ian Smith and William Forsyth have also introduced a novelty in the field of the investment trust. They left their respective employers a year ago to set up a trust specialising in financial services.

Specialisation, such as Ivory and Sime's and Murray Johnstone's investments in high technology and Edinburgh Fund Managers' stake in Japanese companies, have given a new thrust to the investment trusts at a time when many of the 40 or so Scottish trusts have been under threat.

Several trusts have become the victims of buy-outs or "cross-border raids" as the Scots called them, of financial interests moving in and forcing investment trusts to become unit trusts, a move which allows the investors to take

the investment trust in turn over another. Young Connexion, a majority stake in a London-based financial services company, M & P, as well as a property developer and a chunk in a stockbroking firm.

The other arm from the central management group was a small company, Kinsman Assurance. The pair-hired Mr Alastair Robertson, former general manager of Scottish Equitable, to be actuary of Kinsman and explore new avenues of the assurance business for the group.

An essential part of the group will be interaction between its various elements, according to Forsyth. Insurance, investment and stockbroking will feed each other expertise in pursuing new lines of financial services.

Smith and Forsyth presently have gross assets of £23m under management, through a fast accumulation of acquisitions and investments. And this from an initial £2m paid for York-

shire and Lancashire with £3m added on from institutions to beef up its portfolio.

Given that the average investment trust has about £70m in assets, this is still a small company and its backers will soon want to see how it performs.

But elsewhere in Charlotte Square, heart of Scotland's investment trust business, the development is seen as an imaginative one, restoring more of the venture capital spirit to Scottish trusts and showing a readiness to look for new areas of diversification.

The large discount on some of the investment trusts has been their undoing when it comes to predatory raids from financial groups wanting to turn investment trusts into unit trusts.

Yorkshire and Lancashire is currently trading at a premium which, its two young managers hope, will give it time to develop and specialise further. "The effect of the assaults on investment trusts has been to shake up the managers of the trusts in Scotland," according to Forsyth. Managers have become more active and merit has become more the criterion for success in managerial terms. This has added a new sense of dynamism to the financial community.

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## SCOTLAND III

John Lloyd examines the movement as it faces rapid political and industrial change

## Union leaders learning to adapt

THE LABOUR movement in Scotland is rightly proud of its traditions. A history of strong organisation, mutual support and exceptionally strong cultural and intellectual interest and the establishment of a political hegemony over much of Scots life which still remains are all considerable achievements.

It is not, of course, immune from the rapid political and industrial shifts which the past five years have brought, shifts which have been largely unwelcome to the movement's leadership, but to which they are learning to adapt.

Two facts of Scottish life—labour militancy and the reality of the economy on older industries—have given a special character to recent events in the labour movement. That is, closures on attempted closures of plants, yards and pits, often coupled with attempts of one kind or another to oppose the closure and to rally support for an "alternative strategy" both on the local and the national (Scots or UK) level.

Coal mining—among the oldest industries—faces a particularly difficult future in Scotland: the region is self-sufficient in energy *without any* coal production. Thus a programme of cost savings such as that now embarked on by the National Coal Board is bound to fall heavily on the Scottish miners—and the last year has

seen closures of Kinnell, Cardowan and Sorn collieries.

Closure of the first two of these was fiercely contested and they became national issues—proof of the enduring political leverage of the Scots miners. In the end, however, resistance crumbled and closure was accepted.

The threat of closure of all or part of the Ravenscraig steel complex has been fought on a different level. Mr George Younger, Secretary of State for Scotland, has made the issue a central concern of his own, and has argued strongly for the plant's retention—so far unsuccessfully.

### Sit-in

Again, the plans to make 1,900 workers at Dundee's Timex plant redundant last spring—thus ending the history of watchmaking in Dundee—were met with a sit-in by the Timex unions which ran for six weeks. The vast majority of the redundancies called for—1,775—had been accepted through voluntary redundancies; the last 125 decided to fight.

By June, however, the fight was over, and the total of job losses increased by 300. The Sinclair flat-screen microvision, produced in the Timex plant, was delayed, though Sinclair did not—as Sir Clive Sinclair, the microvision's inventor, threatened—move production to a side town.

There was a message, of

away from Dundee. There is as yet little sign that the job cuts are at an end. The shipbuilding industry, greatly contracted on the Clyde as elsewhere, may yet face further heavy blows: the future of Scott Lithgow on the Lower Clyde is seen as uncertain. Even relatively healthy industries, such as the whisky trade, have had to close plants and make redundancies. Unemployment is not the highest in the country—but at around 16 per cent—remains at painful levels. What is the future for Scots Labour?

One possible straw in the wind was observable at an unusual venue last month: the CBI's annual two-day conference, which took place for the first time in Glasgow. True to its free market principles, the CBI shopped around for the best deal it could get from conference cities and Glasgow—not seen hitherto as a front rank competitor in this league—won out.

To secure the event, and the event itself, was a triumph for the two authorities concerned, Glasgow City Council and the Strathclyde Regional Authority. The hospitality was lavish and efficient. The opening reception in the magnificent City Chambers, and a well-mounted "Scots Night" by the Scottish Opera and others, easily surpassed the fading delights of English sea-side towns.

There was a message, of

This year, however, the event took place at a particularly tricky time for the Labour Party. For the moment, the two wings were trying to reach agreement on a pact between them which was to provide the centrepiece to Labour's electoral strategy, and which in effect held out the prospect of pay moderation through a national economic assessment. The STUC provided a handy medium for securing agreement on it—though one which, because of its traditions and character, was likely to give a rough ride.

### Unanimous

The barons of the Labour movement travelled up to Rothsay to ensure the vote was unanimous. It was, unanimously, after the Scottish miners withdrew a motion opposing the form of the pact.

This ensured that the pact passed through the wider labour movement—even though, on the day the STUC delegates voted to accept the national economic assessment, Mr Michael Foot, then Labour leader, was spelling out to delegates at the engineering workers' national conference that the ambiguously worded pact did mean "co-operation on pay" with a future Labour Government.

Both the authorities hosting the CBI conference are Labour-controlled—yet their determination to woo and impress Britain's business captains could hardly have been greater. The event demonstrated that pragmatism—born, certainly, of many hard knocks—is now a dominant strand in the Labour movement's politics.

The other strand could be seen at a more conventional forum: the Scottish TUC, held in Rothsay in April of this year. The event is Left-dominated, and tries to see itself as showing the radical way forward for the British movement—a boast which has had just enough truth in it to allow it to be repeated from year to year.

These changes are significant, though buried for the moment under the continuing avalanche of bad news. The received wisdom on the Scots labour movement is beginning to look anachronistic.

PROFILE: HUGH WYPER OF THE TGWU

### A rearguard defence of jobs

THE RETREAT of heavy industry in Scotland has put its trade unions on the defensive. As the manufacturing base has dwindled, so too has union membership.

Current membership of unions affiliated to the Scottish TUC is 1,010,588, but about 20,000 members a year have been lost over the past four years, almost all of them through cutbacks in the manufacturing sector.

Hugh Wyper, former sheet metal worker, 40 years or more as a trade unionist and now regional secretary of the Transport and General Workers' Union, has watched this all happen. For him it has been a case of tempering exasperation with practical responses.

Today Mr Wyper, 62, is a key figure in the vociferous rearguard defending the jobs left in the heavy industries.

In one sense this is a whistling exercise to balance any euphoria setting in about Scotland's economic recovery based on the sparkle of its new technology industries.

Scotland may no longer be bottom of the heap when it comes to unemployment but this means more that the West Midlands has declined rather than that Scotland has improved. "It doesn't make it all that much better for Scotland," Mr Wyper says.

More important than attracting attention to the plight of Scotland's unemployed, however, has been the political resistance of which Wyper is part. This is drawn from the trade unions and the Labour Party which controls the

majority of Scottish seats in parliament.

Joint action involving the unions and Strathclyde region to study the real impact which the potential closure of the Ravenscraig steel works would have on the local economy did much to mobilise public opinion in defence of the big integrated mill—a defence which in the end even attracted the support of the Scottish Conservatives and their leader Mr George Younger, Secretary of State for Scotland.

Today's jobs in the electronics industry have in no way compensated for the losses in steel, coal and shipbuilding north of the border despite the fact that the 36,000 jobs in electronics now outnumber jobs in the older industries.

### Inspire

He feels that a successful campaign to defend traditional industries will in turn inspire new investment in the industries which support them such as sub-contracting. But inward investment into Scotland, in his view, requires government stimulus to expand the economy.

"There is no way that industry will come to Scotland without financial incentives and without assurances that as some industries are run down, investment will be directed to others to take up the slack."

Many of Hugh Wyper's demands are those of the Left: the need to leave the EEC because of the damage it has done to areas such as steel; the need for import controls to pro-

Mark Meredith

### What and where: useful contacts

INDUSTRIAL PROMOTION BODIES IN SCOTLAND  
Scottish Development Agency (SDA)—Chief Executive: Dr George Mathewson. Investments: Donald Patience Inward Investment (Locate in Scotland): Ian Robertson, Tel: 01-248 5000.

Scottish Development Agency Small Business Division—Director: Peter Carmichael, Tel: 031-541 1911. SDA TASK FORCES...

Leth Project—Manager: Jim Macmillan, Tel: 051-554 8282. Garnock Valley Task Force—Manager: Peter Stott, Tel: (0565) 685447.

Motherwell Project—Manager: Edward McHugh, Tel: (0698) 54626.

Dundee Project—Manager: Geoff Lonsdale, Tel: (0832) 20961.

Cochrane Project—Manager: Bill Morton, Tel: (0238) 24571.

HIGHLANDS AND ISLANDS DEVELOPMENT BOARD—Chairman: Robert Cowan, Tel: (0463) 224271.

REGIONS

Borders Regional Council—Industrial Development Officer: Eric Baynes, Tel: St. Boswells: (0838) 23801.

Central Regional Council—Industrial Development Manager: James T. Cameron, Tel: Stirling (0786) 3111.

Dumfries & Galloway Regional Council—Industrial Development Officer: Alan J. Anderson, Tel: Dumfries (0387) 61769.

Fife Regional Council—Industrial Promotions Officer: David C. Ross, Tel: Glenrothes (0562) 754411.

Grampian Regional Council—Director of Development: Ronald Sampson, Tel: Aberdeen (0224) 843322.

Highland Regional Council—Director of Development: Peter Macintosh, Tel: Inverness (0463) 234121.

Lothian Regional Council—Industrial Development Manager: P. Richardson, Tel: Edinburgh 031-223 9222.

Strathclyde Regional Council—Chief Executive, Industrial Development Unit: Gareth Le Sueur, Tel: Glasgow 041-204 2900.

Tayside Regional Council—Development Officer: Howard J. Moody, Tel: Dundee (0832) 22281.

Western Islands Regional Council—Principal Development Officer: Ken Kennedy, Tel: Stornoway (0851) 3773.

Shetland Islands Council—Director of Research & Development: J. M. Burgess, Tel: Lerwick (0595) 3593.

Orkney Islands Council—Industrial Development Officer: Alan Foghill, Tel: Kirkwall (0856) 2424.

AYR LOCAL ENTERPRISE RESOURCES (ALERT)—Director: Gerry Frew, Tel: Ayr (0292) 264181.

BATHGATE AREA SUPPORT FOR ENTERPRISE (BASE)—Director: Michael Fass, Tel: Bathgate (5) 634024.

GLASGOW OPPORTUNITIES (GO)—Director: George Paterson, Tel: Glasgow 041-904 2121.

EDINBURGH VENTURE ENTERPRISE TRUST (EVENT)—Chairman: Jack Macmillan, Tel: Edinburgh 031-223 5783/4/5.

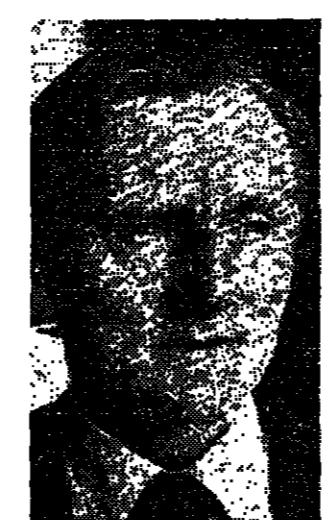
WIGTON RURAL DEVELOPMENT COMPANY—Managing Director: Bill Phillips, Tel: Newton Stewart (0671) 3434.

ENTERPRISE ZONES—Clydebank Enterprise Zone—Project Manager: Paul Smith, Tel: Glasgow 041-552 0084/5/6.

INVERGORDON ENTERPRISE ZONE—Highlands & Islands Development Board, Area Development Officer: Archie McCreevy, Tel: Alness (0349) 853666.

TAYSIDE ENTERPRISE ZONE—Tayside Regional Council, Development Officer: Howard J. Moody, Tel: Dundee (0832) 23281.

LIVINGSTON DEVELOPMENT CORPORATION—Commercial Director: James Pollock, Tel: Livingston (0506) 414177.

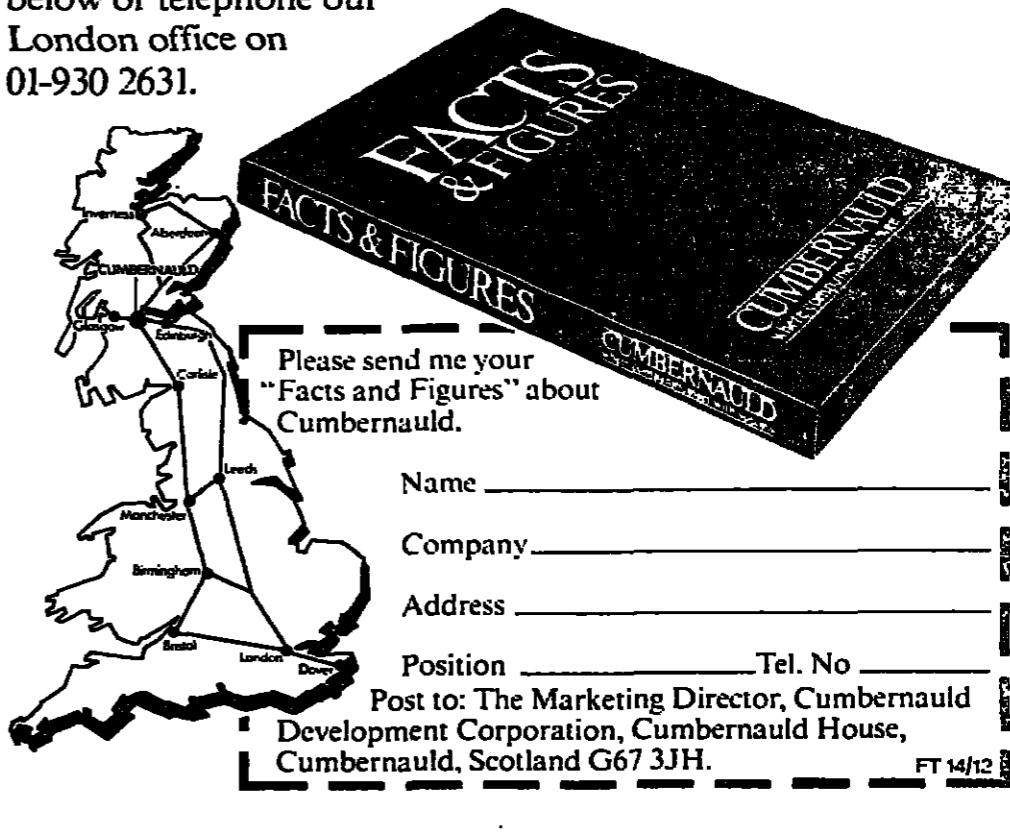


Hugh Wyper: tempering exasperation with practical responses

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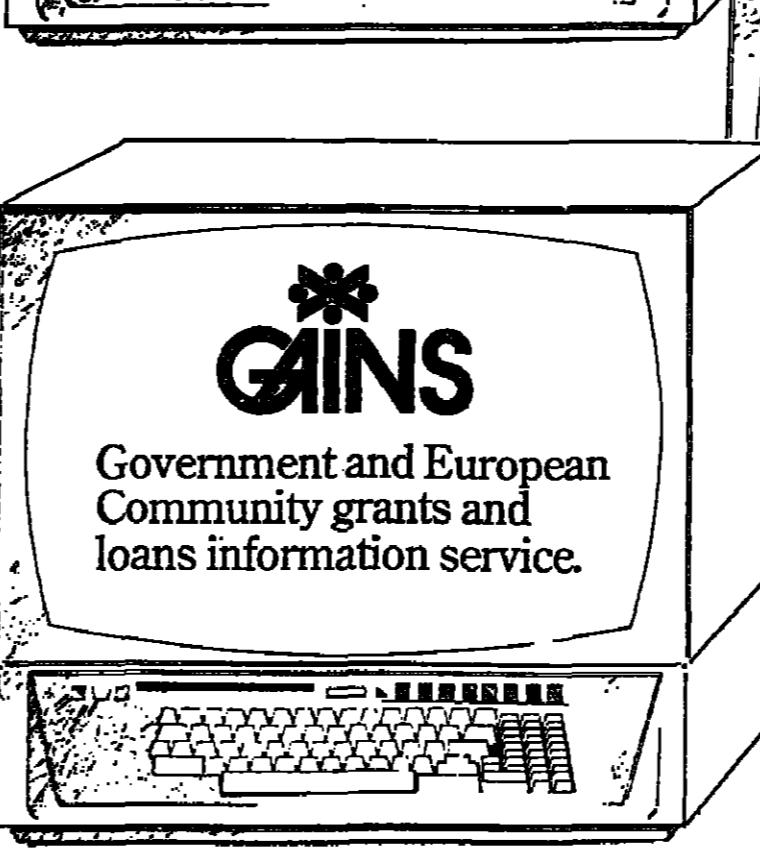


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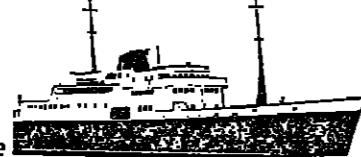
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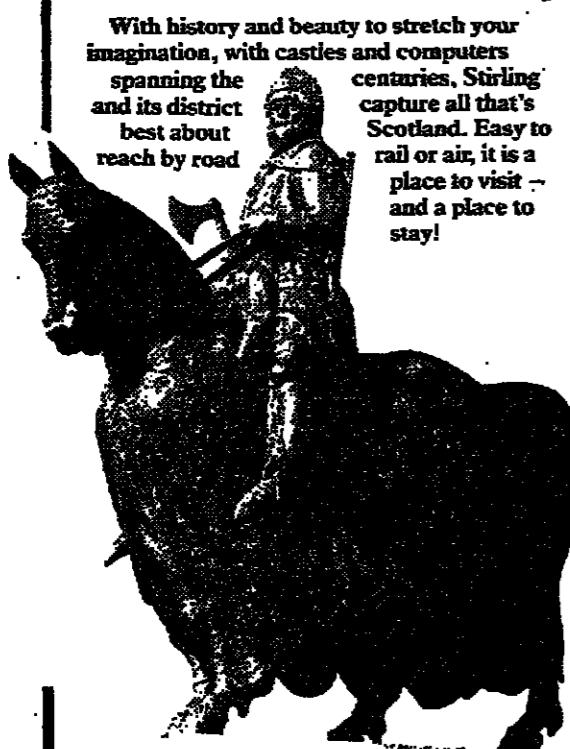
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Overseas visitors provide almost 30 per cent of receipts, as Andy McElroy reports

## Boost to tourist income

THOUGH OVERSEAS visitors to Scotland account for only 9 per cent of the total number of holidaymakers in the country, they account for almost 30 per cent of the receipts. Last year foreign currency earnings totalled £210m, continuing the industry's remarkably good year in 1981, despite the recession.

North Americans form the largest single category of overseas visitors, not all of them trying to discover what their ancestors did at Bannockburn. Despite popular misconceptions about the country - put about by Scots rather than less culpable foreigners - there is far more to a Scottish holiday than Celtic Twilights on the Loch Ness Monster.

For its size, Scotland is an amazingly diverse country, in its history, topography, climate and the character of the people. Few outsiders realise that so many cultures went into the making of the Scots, and it surprises new visitors that within an hour's drive one can go from rolling farmland to awesome mountain scenery, or to beaches of amazing whiteness and of such a size that many of them could comfortably accommodate the population of

a sizeable town.

There is really no such thing as the Scottish nation. Cliff Hanley, a well-known journalist and author, once remarked: 'Rather, it is the Disunited Kingdom of Scotland that we should refer to. Orcadians and Shetlanders, though lumped with the rest of the country for convenience, don't even call themselves Scots.'

Other regions are equally diverse, in scenery, culture, facilities and food. Along with accommodation and the weather, food is something of a self-deprecating jibe among Scots, and undeserved.

Never what one would consider, from the outside, to be a gourmet's paradise, the country has a strong culinary tradition which has been largely ignored by the natives, particularly in the large towns. Undoubtedly, the age-old attempts at foreign dishes or meals. Of course, one could choose a really good restaurant, at any price level, and eat very well.

It's still easy to get a poor meal in Scotland, as anywhere else, but the chances are far fewer than they were because of improvements resulting, during the last few years, in high praise for the general level

of ingredients, preparation, cooking and presentation.

Poor presentation has been the bane of the industry. Cheerless hotels have deserved the worst invective that disappointed visitors could produce. The Scottish Tourist Board and the Highlands and Islands Development Board, which between them promote Scottish tourism with the help of the British Tourist Authority, have raised standards immeasurably in the last few years. Encouragement and chivvying rather than direct coercion have worked the change.

Alan Devereux (right) is behind efforts by the Tourist Board, working with the Highlands and Islands Board, to make Scottish holidays value for money. The country's diversity lends itself to promotion but it has taken considerable efforts to improve what is generally offered by hotels and restaurants.

Sailing has taken a leap as a summer and autumn pastime with the expansion of hire fleets. Surfing and skin-diving, fishing, shooting, golf and dozens of other sports are on offer.

Less energetic visitors can spend their time just walking, on the beach or the heather, exploring the towns and cities and also visiting everything from an art gallery (the remarkable Burrell Collection in Glasgow) to an aircraft museum (the Scottish Collection) a wildlife park and an ancient burial chamber.

The country has tried to provide something for every taste by investing money and real effort. It has produced results. Total tourist revenue is running at £760m, and the signs are that it will grow fairly rapidly.

Two changes will help. Recently, promotion was partly devolved from the Scottish Tourist Board's headquarters to local tourist committees. It will take a season for results to come through, but the early months have been encouraging.

In addition, when the Tourism (Overseas Promotion) (Scotland) Bill is enacted, the STB will be empowered to supplement the BTA's overseas promotion effort, helped by an additional annual grant of £200,000. It is not a great deal, but it is a start.

Tourism runs behind oil and whisky as Scotland's third largest earner of foreign currency, and while it will never rival either in the medium term, it provides the equivalent of 50,000 jobs which are much needed north of the Border.

It is very important to the Scottish economy that visitors should come in ever larger numbers. But as one hotelier pointed out: 'They'll only come if we start by making the effort. We relied far too long on kilt and bagpipes. Now it's the best standard, and nothing less.'



Water skiing on Loch Lomond. There is a widening range of holiday activities

University departments linked with companies

## Multi-nationals behind electronics success

THE ELECTRONICS industry in Scotland has been a success story and its successes are far from over. However, much of the industry is foreign, especially U.S.-owned, and while there are signs of an indigenous industry growing, it has some way to go before its justifications claims sometimes made for it that it is a Caledonian version of California's Silicon Valley.

The origins of the industry lie in the twin initiatives of UK companies, such as Ferranti and Marconi, establishing defence electronic plants after the 1939-45 war; and in the success of the then development authorities in attracting U.S. electronics multi-nationals, such as IBM, Burroughs and NCR, to set up plants in Scotland.

The continuing success of these companies still provides the backbone for the industry. For example, IBM's Greenock plant has now been switched to production of its successful personal computer, now established itself as a market leader, while Ferranti's continued quiet success in defence and custom-made chip technology has seen it a major place in that highly specialised and growing market.

Scotland's New Towns - especially East Kilbride, Glenrothes and Livingston - have become major centres of the electronics industry. In East Kilbride, Motorola has established one of the biggest semiconductor plants in Western Europe. Other companies in the electronics field include Paladin (medical electronics) and Heraeus Quartz, a local company which has started to make glass for semi-conductors.

Edinburgh, with its Wolfson Institute and its research into artificial intelligence, is particularly well placed. The U.S. based company, Wang, has located a new facility at Stirling University.

The part played by Scotland's universities is an important one in this context. The older universities - Edinburgh, Aberdeen and Glasgow (though not St Andrews) have all built up departments or institutes of advanced electronics research.

Edinburgh, with its Wolfson Institute and its research into artificial intelligence, is particularly

well placed. The U.S. based company, Wang, has located a new facility at Stirling University.

The Scottish Development Agency, which has taken on an electronics division in order to remain abreast of the technology and of developments within it, remains successful in attracting inward investment from electronics companies. A recent example has been International Microelectronics Products, a California-based microchip company which hopes to establish a plant in Scotland employing 1,000 by 1986.

In this case, IMP came to Scotland as part of a deal: the SDA took a £620,000 equity stake in the company in return for an undertaking that Scotland would be its overseas base - the fortunate location probably being Livingston. IMP, which makes and designs integrated circuits, will join such established chip companies as Motorola, National Semiconductor and the Japanese company NEC.

The company was identified by Dr David Miller of the Wolfson Institute and will - make many multi-national subsidiaries - contain a research and development facility, drawing on the Wolfson's and other academic resources.

Scotland now employs 40,000 people in electronics. It is estimated that by 1985 they will produce more than half the UK's entire output of microchips. Mr Cameron McFall, the SDA's electronics director, now believes that the industry is big enough to begin reproducing itself, as contractors and subcontractors are spawned by the large plants.

John Lloyd

### PROFILE: FORTRONIC

## Plugging into the banking market

HUGH SMEATON is one of a new breed of managers in Scotland's emerging electronics industry. But he is from typical in the way he runs his company, Fortronic.

With a strong line from management about the importance of customer satisfaction and worker participation, Fortronic is now one of the leading manufacturers of banking terminals in the world. In October it signed a £21m contract to produce terminals for Burroughs to distribute worldwide.

Smeaton, 49, and a self-taught patriot, sees job creation as a prime goal of his work, although he regards it more as making the most of the job resources available in Scotland.

Using Fortronic Holdings as a central management pool, he oversees a chain of 14 subsidiaries, many of which have been formed locally to provide goods and services to the company and then to develop outside contracts.

The former big Singer works in Clydebank and the Timex works in Dundee, show that Scotland has considerable expertise in the field of high engineering which can be exploited.

Smeaton feels Scotland is doing well in electronics but could do much better. Much of the employment in this sector is with the big multinationals such as IBM, Burroughs and Honeywell and, slowly, a sub-strata of com-

panies servicing these big corporations has built up.

So, too, his mobility of management. Top executives with new ideas are today more ready to go out on their own and start new businesses.

But it is here that Smeaton finds some of the shortcomings in this new industry, which is helping to free Scotland from its dependence on heavy industry.

The peal-off of management, Smeaton says, is still largely in the area of software rather than hardware. Little capital investment is required for the new software company compared to a new manufacturing base and only small numbers of jobs are created.

Then, too, the substrata serving the bigger electronics companies have some way to go. Smeaton sees weaknesses in the areas of tooling and the manufacture of casings for terminals, in aluminium castings and sophisticated metal processes.

Fortronic has a turnover of about £10m, a radically designed factory site in Fife and a lot of promising business but Hugh Smeaton adds a note of caution about some of the intrinsic problems of the industry.

Electronics north of the border suffers from distance and the good working relationship needed with industry. It pays for electronics companies to be near their customers, working with them on perfecting products and developing new ones.

The breakthrough for Fort-

ronic was a local one, a contract to provide terminals for the Clydesdale Bank, one of the three Scottish clearing banks. But Smeaton knows there are few similar clients in the region.

He says he has found some short-sighted views within industry about using and experimenting with new technology.

Even the fast-moving world of North Sea oil development has proved to be remarkably conservative on the whole when considering adaptations and new equipment, he says.

Introducing readers into the industry, too, has been the nature of the multi-nationalists in Scotland. Smeaton notes that only a certain strata of service and product contracts can be decided in Scotland by the management of these big companies.

More profound forms of co-operation in the field of product development or joint ventures requires a circuitous series of negotiations with head office in the U.S. or a regional headquarters in Europe.

But to Smeaton any of these obstacles can be overcome with the right attitude on the part of his own management and employees. He has a policy of keeping staff informed with meetings every quarter and regular sessions with the management of the affiliated companies, to look for new ways of communicating and to sort out managerial weaknesses.

Mark Meredith

## NEWS REVIEW

### BUSINESS

### Ferranti in Scotland

#### Industrial lasers

Ferranti plc has acquired the assets of Flexible Laser Systems Limited of Scunthorpe, England. The company will be integrated with the Laser Components Department, Dundee, to form the basis for a manufacturing facility to produce a series of robots incorporating the Ferranti MF400, 400 Watt or MF8, 1.2 kW, CO<sub>2</sub> industrial lasers.

#### Communication

In its first year of collaboration with GTE Telecommunications of Milan, Ferranti Communications Systems Group in Edinburgh announced orders for transmission products approaching £1m sterling. Customers include British Telecom, Mercury Communications, the Ministry of Defence and a number of the major UK Public Utilities.

#### Electro-optics

In the free space of the U.S. competition, the Ferranti Type 117 Laser Design/Ranger developed by Electro-optics Department, has been chosen by Ford Aerospace and Communications Corporation as part of the FLIR (Forward-Looking Infra-Red) pod for the U.S. Navy's F/A-18 Hornet aircraft.

#### Offshore

Ferranti Offshore Systems Limited has been awarded a substantial contract by Shell UK Exploration and Production for a committee and telemetry system to be installed on the Shell/Esso North Cormorant offshore oil production platform.

#### AVIONICS

### Sea Harrier success

A multi-million pound contract, one of the largest for many years, has been won by Ferranti Scottish Group. The Radar Systems Department has been selected by the Ministry of Defence as the sole contractor for a major programme of work leading to the production of a new pulsed-doppler radar system for the Sea Harrier aircraft. Demand for the radar has come about partly from the new role the Sea Harrier was

forced into playing during the Falklands conflict. The new system has a powerful air-to-air capability as well as a very good air-to-surface performance. It will be able to look down at low flying aircraft while the programmable signal processor will provide increased counter measures, resistance and track-and-scan capability.

The contract was won in the face of strong competition and is expected to create more jobs as the development comes on stream.

#### NAVIGATION

### Leading the way

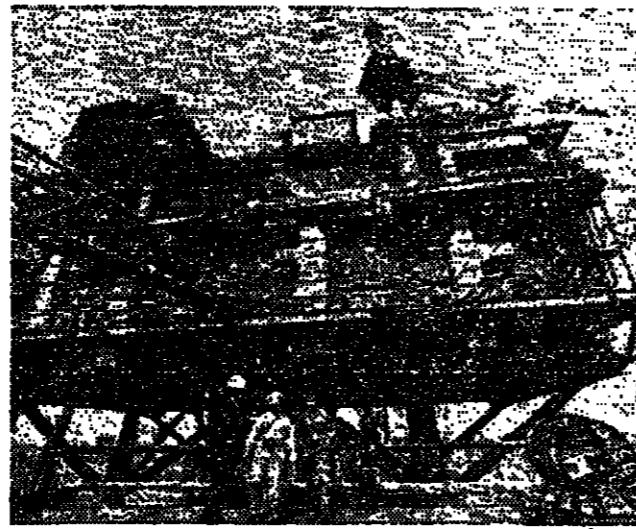
It is capable of determining its position to within 1.7m CEP after 24 hours operation following alignment. Apart from its high accuracy, one of its main design features is its high degree of reliability, with a mean time between failures of 4,000 hours.

Navigation Systems Department is well established as Europe's leader in designing and manufacturing inertial systems for aircraft. Ferranti IN systems are fitted in the Harrier, Tornado, Jaguar, Nimrod, Phantom, Sea Harrier and Mitsubishi F1. It is from these systems that FINS has been developed, using well proven components in the inertial platform.

The good news is  
**FERRANTI**  
Selling technology

## SCOTLAND V

## Concern that oil industry should thrive



Platform in the Tartan Field, 110 miles off Aberdeen. There is a need to market Scotland's oil expertise.

SCOTLAND HAS done well by North Sea oil but there is a growing feeling that oil could do still better for Scotland. The Scots harbour some strong patriotic sentiments about oil, north of the border, and not just because the bulk of North Sea oil production is in Scottish waters. The world oil industry really got its start in Scotland when a Scottish Chemist James "Paraffin" Young produced oil from shale in Lothian and Lanarkshire in the last century.

Today this industry in Scotland directly provides about 5 per cent of the employment. About 60,000 jobs are provided directly and another 25,000 to 40,000 jobs benefit from a decade of development.

Oil has blessed Aberdeen, once mainly a fishing port, with undreamed of prosperity bringing an estimated 500 companies and some 40,000 jobs to the surrounding Grampian region. The city reflects the bustle of a thriving industry.

But behind the scenes within the industry itself and among the Government's industrial promotion bodies is a feeling that unless the onshore industry gears itself to an exportable offshore technology, very little will be left when the oil reserves run down.

## Encourage

The Offshore Supplies Office of the Department of Energy actively encourages the development of oil technology in Britain by the oil companies. A big company may find it does not receive a licence to develop an onshore field if its past performance in handing down research and development work to UK companies does not pass muster.

Later this month events will move a step further. While on one track the government monitors and advises industry to develop an oil industry with long-term prospects, a new move is afoot to encourage application of Scotland's industrial resources in this field.

Public and private sector interests have formed an oil advisory group which will examine an initial study of the potential for further industrial progress in offshore industries. Though the ideas are still in their early stages, a strategy could well evolve which co-ordinates private and public sector bodies and university resources to make greater inroads in areas which have often been dominated by American and other foreign companies.

The arguments supporting this

strategy goes like this: new expansion is about to take place in the North Sea following the Government tax stimulus in the last Budget.

Mr Alick Buchanan-Smith, Minister of State for Energy, has predicted that about 30 oil and gas projects would come under consideration in the next year or two. Much of this exploration will be in the more unfriendly waters of the North Sea and eastern Atlantic than have been encountered so far.

This in turn will require new techniques and equipment which should be developed in Britain to meet these needs and which could be exported to other offshore developments in exposed waters such as the western Atlantic and South China Sea.

According to one estimate, £60bn will need to be invested in exploration and development to keep the UK self-sufficient in oil until the turn of the century.

And with about 40 per cent of the world oil reserves thought to lie offshore, experts in the North Sea should give onshore industries every encouragement to participate in the worldwide market worth perhaps \$4.5bn a year.

Government statistics show that over 70 per cent of the orders for oil and gas development on the UK Continental shelf go to companies in the UK. That is £1.6bn out of £2.26bn spent last year.

Much of this revenue must come to Scotland although it is hard to quantify owing to the number of subsidiary companies of both English and foreign companies based in the North-East.

The need to market Scotland better in offshore oil has also taken another step. A committee's study has underlined the usefulness of the oil trade centre in Aberdeen to act as a market place and showcase for British oil companies trying to penetrate this difficult field.

According to backers of the trade centre, the industry is too fragmented and often unaware of opportunities available or not even able to spot various restraints on growth.

An essential area for interaction in Scotland in the coming years will be the application of the region's electronics industry, another major employer, to offshore technology.

Here is a field that has developed very recently with hundreds of possible applications in micro-electronics, instrument control systems and monitoring equipment.

The Scottish Development

Agency, one of the main promoters of the research done by Scotland's universities, Aberdeen University is ideally located, Heriot-Watt in Edinburgh has its Institute of Offshore Engineering and the University of Glasgow's Marine Technology Centre has just received a grant from the Science and Engineering Research Council for work in naval architecture and ocean engineering and mechanical engineering.

Computer companies are now resident in Aberdeen and service a computer service market worth possibly £100m last year according to System Designers one of the companies with a base in Scotland. There will likely be more

Mark Meredith

WOOD PRODUCTS should be a natural for Scotland. Here is the last uncommitted forest resource in Western Europe with much of its woodland approaching maturity. Surely this would spell success for downstream activities such as pulp and paper and timber.

The supporting argument goes further. Britain imports 92 per cent of its timber. Some wood is even exported to be brought back again as pulp for papermaking. And timber values, according to one estimate, could increase by 150 per cent over the next 50 years.

In fact, the history of Scotland's forest products industry is a disappointing one. In 1980, Wiggins Teape, shut its pulp mill at Fort William in the Highlands with the loss of 480 jobs — a heavy blow in employment terms for a sparsely populated area with few work alternatives.

Then came the closure of Scotboard, a chipboard manufacturer in Irvine, and the collapse of Scottish Timber Products, another chipboard producer at Cowie near Stirling.

Since then, the West German Bison Werke has bought up the chipboard companies' assets and resumed

Like so many of the industrial initiatives in Scotland, it fell largely to the public sector to

look for ways of stimulating the development of the 857,000 hectares (nearly as much as the forests of England and Wales together).

The results of this new effort to market the forests and encourage their development started to come through last month. It was only one project but a key one. Highland Forest Products, a new company announced, had found £12.5m it needed to finance a plant near Inverness to make structureboard. Not just the company but the product was significant in this case. For the first time in the UK and perhaps for the first time in Europe, full production was planned for a plywood substitute.

Structureboard is claimed to be cheaper than plywood and stronger than chipboard. Over the past five years 26 plants making structureboard oriented strand board — or even waferboard as it is known — have grown up in North America.

The plants reduce timber to strands of wood fibre about three to five inches long. These are then "orientated" or lined up in various directions so that when bonded with resin they will provide strength.

Chipboard, manufactured with tiny particles of wood, lacks this longitudinal and lateral

strength. At the same time, the use of the strand means that more of the tree can be used whereas with plywood whole strips are required to produce the necessary finish.

Mr John Godfrey, the 35-year-old American, who is managing director of Highland Forest Products, has as his principal target the estimated 1m cubic metres of plywood imported into Britain.

## Anxiety

Structureboard has its main uses as a plywood substitute for building, concrete shoring and crating. But Mr Godfrey hopes to take a 15 to 20 per cent share of the do-it-yourself market for this type of board.

The make-up of the finance for the new company reflected the anxiety felt by the Scottish institutions about the industry's future.

Apart from Ivory and Sime, the specialised fund managers in Edinburgh, there was little private sector interest in putting up funds.

Other key backers were St. Mr Godfrey himself, and a 17.8 per cent held by Scottish Co-ordinating Investment and Britcom Investments, subsidiaries of British and Commonwealth Shipping.

There could be competition for Highland Forest Products

from Caberboard near Stirling which is also trying to raise the funds to bring in structureboard equipment from the Continent where it had been used for demonstration purposes.

The project in the Highlands has delighted the Scottish Forest Products Group which combines the public sector industrial promotion bodies of the Scottish Development Agency and the Highlands and Islands Development Board with the Forestry Commission and the private sector woodland owners. There is also hope for more sawmills and more encouragement to the downstream industries of forestry equipment manufacturing in Scotland.

But the greatest hope is for a pulpmill to use the wood of the west Highlands.

The Wiggins Teape mill turned out to be of the wrong scale and using the wrong process for the type of paper produced at the adjacent mill in Fort William.

It was a bitter lesson — one which many said showed pulp production should be left to the Scandinavians. But the in-depth study of the industry, the resource and its potential has helped provide a fuller picture for any new pulp mill proposals.

M.M.

Efforts to develop the forests have led to a key project

## Fillip for wood products

# Vernons and Restormel Borough used it carefuely!

...and as a result, they're the winners of this year's Gas Energy Management Awards for industry and commerce.

Every year the gas people present these awards to those organisations which, working in partnership with the Technical Consultancy Service engineers of their Gas Region, are judged to have made the most significant contribution to energy conservation.

## GEM Award for Industry.

Vernon & Company (Pulp Products) Ltd, of Bolton, produce a range of high quality disposable items for hospitals under the brand name of Vernaids.

They are made by an ingenious process using reclaimed cellulose fibre derived from newspapers!

Energy used for drying accounts for 20% of Vernon's product costs, so they are very energy-conscious and, working closely with the engineers from the North West Gas Technical Consultancy Service, have adopted a wide range of energy management ideas which have resulted in a 25% fuel saving.

A further TCS project is

being considered which could lead to even greater savings.

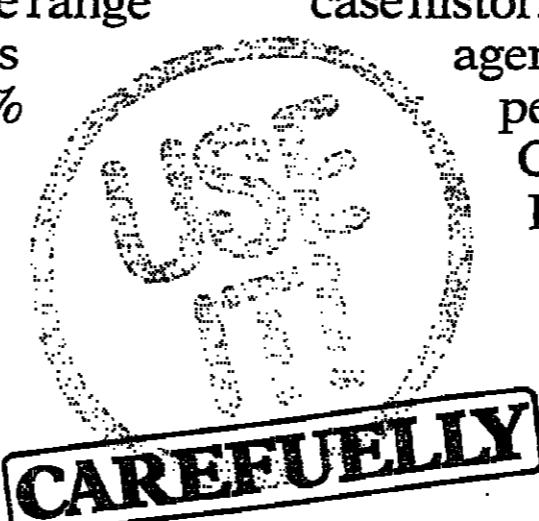
## GEM Award for Commerce.

At St Austell, in Cornwall, in the Borough of Restormel is the Polkyth Leisure Centre. It is a multi-purpose sports complex built in 1974/75 and includes a swimming-pool, squash courts, general sports hall, sauna and solarium.

Naturally, a lot of energy is used here, and the Borough Council, being cost-conscious, consulted the Technical Consultancy Service Engineers at South West Gas about the recovery of waste heat. Several schemes were considered and a gas engine-driven heat pump was installed which, with other measures, has resulted in an overall saving of 72%.

## Profit from our experience.

If these high efficiency achievements interest you, you owe it to yourself, and your shareholders or ratepayers, to find out more. For details of these and other case histories from the Gas Energy Management Awards, write to the gas people — British Gas, Technical Consultancy Service, 326 High Holborn, London WC1V 7PT.



WONDERFUEL GAS - FROM THE GAS PEOPLE

Gas

## Coal orders cut worries miners

PITY THE Scottish miners. Nearly all his coal goes to Scotland's power stations and now the electricity board has cut its annual order by almost half.

This at a time when the miners nationwide are carrying out an overtime ban to press wage claims and while the Scottish miners are feeling the sharp end of the National Coal Board's regional office drive on productivity. The miners union, traditionally one of the most militant and best organised, appears to be on the defensive. But so does the industry north of the border.

After a two-year period, a new rash of closures added to the worries of the miners. Kinloch, a development pit due to open next month at the Firth of Forth to the Longannet complex on the north side, was closed because of serious geological faults. This was followed by the closures of Highhouse and Sorn in Ayrshire and Cardowan colliery east of Glasgow.

The uncertain future of steel in Scotland also has a direct bearing on the miners for coal. Nearly all the output of the Polkemmet colliery in Lanarkshire is sent to the Ravenscraig works.

Output from the South of Scotland Electricity Board has added to the grave outlook. The board wants 4.2m tonnes of coal in 1983 for its four coal-fired power stations compared with 6.2m tonnes last year and 7.8m tonnes in 1981.

The deal followed the end of a five-year government subsidy to encourage more use of coal for power generation. About 60 per cent of power requirements for the South of Scotland Electricity Board come from coal-powered stations and the remainder from the Hunterston nuclear complex on the Clyde coast.

Requirements for coal have been reduced by a drop in demand and a drop in the amount of power required by the North of Scotland Hydro Board, which last year imported over half its requirements from the South of Scotland Board but this year will be a net exporter of electricity.

M.M.

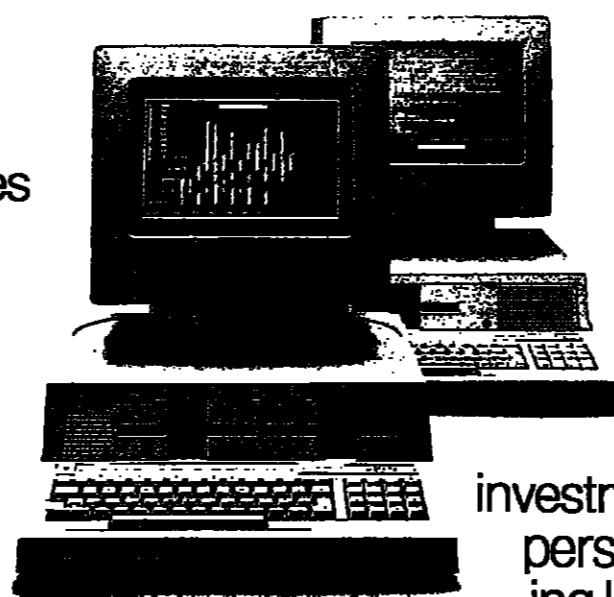




### OLIVETTI M20 PERSONAL COMPUTER

# THE PERSONAL WITH OFFICE KNOW-HOW

Thousands of Olivetti distributed data processing systems, typewriters and other office equipment are solving the most diversified office problems in offices throughout the world. A demonstration of Olivetti's office know-how that is also reflected in the personal computer. Olivetti, who invested its know-how in the M20 personal computer now introduces you to another member of the family: the M20HQ, that not only has a memory thirty times larger than the basic model, but can also manage a group of M20s working in conjunction with one another. So from today there is a family of Olivetti personal computers with different storage capacities and a wide choice of



operating systems (MS-DOS, CP/M-86, PCOS, UCSD-p) to satisfy different needs. And with their 16-bit technology and communication capabilities they will keep abreast of change. In fact they are designed for integration into remote text/data processing and office automation as it is today and as it will be in the future. Olivetti protects your investment in equipment and software. The M20 personal computer makes your problem solving less problematic leaving you more time for the creative side of your job. Olivetti's personal computers embody all of the company's leadership in ergonomics and design which have become a consolidated part of its success in the office throughout the world.

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## THE ARTS

Raphael drawings/British Museum

David Piper

## "Always imitating, always original"

An extraordinary radiance of Venice is now available in the display at the Royal Academy (already acclaimed by Roy Strong in these columns recently) to warm a grey London winter. Anyone in London though, however dazzled by the luminous colour of Venice transplanted, should not neglect the equally less important showings of drawings by Raphael in the Print Room of the British Museum, a celebration of the quincentenary of Raphael's birth in 1483. It now enters its last weeks (till January 14).

Some 200 drawings are ranged for inspection, 185 of them ascribed to Raphael's own hand. That is nearer a half than a third of those known to survive in the world, although the exhibition is drawn entirely from British sources, and amongst them, almost entirely from only four collections—Chatsworth, the Royal Collection, the British Museum itself, and the Ashmolean at Oxford. It is a formidable holding, its value incalculable, yet one that the "general public" can rarely glimpse owing to the fragility of the medium. Drawings cannot be shown in permanent exhibitions if they are to be preserved from decay, so that their normal condition is to be housed incommunicado. Never before, I think, has it been possible to see displayed together a selection in such quantity, such quality, such range of representation of the facets of Raphael's processes of invention and realisation. Theoretically, it would seem possible to assemble this show again, but I doubt very much that in practice the opportunity to see it again will occur in our lifetime.

It needs perhaps to be stressed that it is an opportunity not to be missed. Though Raphael's name is included inevitably amongst those of the four giants in art in 16th century Italy—Leonardo, Michelangelo, Raphael, Titian—for many it is the one that now least compels attention, is the least exciting. In a famous passage Sir Joshua Reynolds indicated a crucial quality in Raphael's strength: "it is from his having taken so many models, that he himself became a model for all succeeding persons; always imitating and always original."

The paradox may be difficult to accept. To begin with, it



A study of the heads and hands of two Apostles by Raphael.

conflicts with a prevalent stereotype of the artistic genius, towering above his contemporaries by virtue of his originality, owing nothing to anyone, almost expecting nothing from anyone, and almost by definition, a solitary, misunderstood. Raphael's near-contemporaries, Leonardo and especially Michelangelo, may seem to fit the image, but Raphael was entirely at home in his time and its society, princely, divine if even his future being to die so young, a mere 37. Yet leaving behind a body of work that was to remain, for three centuries and more, the ideal exemplar of academic art.

The drawings are, besides being often of the most seductive beauty, stages in the development of paintings, or a new departure at the time of publication of his work in engravings. He was not only originating genius and practitioner of immaculate tech-

nique, but managing director of a thriving workshop. By the end of his life, the great exercises in the Vatican were being produced by meticulous team-work.

In the exhibition, the finished paintings are represented by photographs, and indeed a comparable exhibition showing the actual paintings is no longer a possibility. It never was of course for the frescoes, and now no conservator would allow such base paintings to travel. Small photographs do not flatter Raphael's paintings; the surface finish and the seeming inevitability of his compositions tend to read in them as blandness, but it is by reproductions, whether in books or postcards, that one's conception of original Raphael can get too easily overlaid. The drawings will contradict any such residual memory sharply.

In this show, you can follow the idea as it germinates, sometimes from an almost abstract

notation of form, but more often from a living model. A staggers, or teetering posture, of a naked child may stabilise, ultimately, within say the harmony of the *Madonna of the Meadows* in Vienna, or the infant John the Baptist, banding an embryonic cross to the Christ Child. You can observe Raphael moving towards solutions of a classic serenity in which he has no peer. In his power to fix form and content, abstract aesthetics, human subject matter, intimations of immortality and divinity, into an indissoluble

unity.

The drawings are all functional. Initially, the searching of pen or stylus across the blank paper, abductions of different possibilities in the human figure; the beginnings of compositions that can develop into a marshalling of staging complexities as for the *Disputa*; the working cartoons, sometimes in two stages, the so-called "preparatory cartoons," and battered, darkened remnants of full-scale working cartoons. The former category contains some of the noblest drawings ever made, above all perhaps the study of head and hands of two apostles or disciples, one young, one old, reaching in rapt wonder to the miracle of the Transfiguration. But the exhibition ranges through the whole gamut of Raphael's production, from the sweet elegancies of his precocious genius in his teens, gradually revealing his own personality from that of his master, Perugino, in his native Urbino, through the swift flowering in Florence and, into full maturity, in Rome.

By the nature of the medium, an exhibition of drawings tends to be an occasion for close personal. I hesitate almost to attempt to attract more visitors to this one, as the scale of the exhibits means that not more than one person can look at any one of them at one time. Go therefore, first thing, at 10 am and with luck you will be able to indulge for an hour or so, in one of the most civilised pleasures that life can offer, to lean (on the rails so exactly placed for your comfort) watching undisturbed a major genius at work a few inches away. It is perhaps the extension *in excelsis* of that especially British pastime, watching workmen on site.

## Ravel-Varese Festival/Elizabeth Hall

Max Loppert

Nipping hard on the heels of the Webern cycle at the Barbican comes the great Ravel-Varese Festival, the main body of which opened with Monday night's London Sinfonietta concert conducted by David Atherton (September's *L'Enfant et les sortilèges* by one of the Sinfonietta's festival partners, the Royal Opera, had been an advance fanfare). Whereas most of the Webern concerts have been played to small audiences, Monday night's showing for Ravel and Varese was handsome indeed; but this phenomenon owes, I should guess, less to the relative popular standing of the composers in question than to the long-term success of the Sinfonietta's brilliant and enlightened string of dramatically planned concert cycles over the last few years.

Apart from the not too inconvenient fact that there is more Ravel than Varese (and that therefore most of the concerts enclose the latter in substantial amounts of the former), the two afford a typically illuminating pairing, as a glance at the festival schedule of the next two

months makes clear: two of the century's most distinctive musical personalities, similar in the presentation of their mature music as "objects" of perfect clarity and finish, utterly dissimilar in the character of their objects. In this opening concert, there was not quite the hoped-for clear confrontation of those two personalities (that may emerge later in the cycle); for the Varese selection—*Offrandes* (1921), the 1961 *Nocturnal* fragment completed posthumously by other hands, and *Density 21.5* for solo flute—though intensely enjoyable was not fully characteristic, while in the performance of the Ravel works there was a disconcerting amount of style.

By this I mean that the complete *Mother Goose* score, though securely and accurately sounded, entirely missed the frankness of presentation that protects the in-quotations-marks of Ravel's invention from the equal but opposed dangers of heartlessness and sentimentalism. The tunes lacked genuine forwardness, sharpness of cut: Mr Atherton's excess of ritenato in

"Le Jardin féerique" was a clue to his larger lapses. In the G major Concerto, played by the festival's pianistic mainstay, Paul Crossley, similar inability to divine the exact academic mode of each of the three movements led to a serious loss of excitement in

the outer parts and of serenity at the centre; Mr Crossley was brittle, edgy, too keen to "make an effect." These are questions of Ravel style that demand urgent consideration by all concerned before the next festival instal-

ment.

**Awards for travel writers**

Vikram Seth's account of his long hitchhike home from Nanjing University to Delhi, *From Heaven Lake* (Chatto & Windus £28.95), has won the Thomas Cook Travel Book Award. Thomas Cook and Seth's publishers few the winning author, a graduate of Stanford University, California, to London to receive the award of £1,500 at a reception at the Royal Geographical Society. Sir Donald Barron, of the Midland Bank, made the presentation. Vikram Seth, and also to Michael Leapman who won the best Guide Book Award of £500 for *The Com-*

*panion Guide to New York* (Collins £10.85).

The other two short-listed titles in the travel book section were *An African in Greenland* (Secker & Warburg £28.95) by Tete-Michel Kpomassie and *Among the Russians* (Heinemann £28.95) by Colin Thubron. Both authors attended the reception, Kpomassie having flown from Paris to attend.

The Thomas Cook Travel and Guide Book Awards were established in 1980 to encourage the art of travel writing and have been administered by the National Book League since their inception.

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# A CAT'S EYE VIEW OF HISTORY



**5,000 years ago man invented the wheel.**

## THEN THERE WAS A BIT OF A GAP UNTIL...

About 100 years ago the motor car was invented.

95 years ago Esso was established in the UK.

63 years ago we introduced Britain's first hand operated petrol pump.

50 years ago we developed the 100 octane aviation spirit later used in the Spitfire.

45 years ago we developed synthetic rubber which revolutionised the motor tyre.

30 years ago we invented the world's first multigrade motor oil.

20 years ago we produced the first synthetic jet engine lubricant.

**18 years ago Britain had to import all its oil. And we  
and our partners drilled our first North Sea exploration well.**

Our first discovery was Leman, the world's largest off-shore natural gas field at that time.

Then Auk, our first North Sea oil field came on stream.

Now Brent, the largest oil and gas field in the UK sector, is in full production.

With our partners we have developed four other major new oil fields, and a fifth, Clyde, is under development.

We produce over 350,000 barrels of oil a day and 600 million cubic feet of natural gas a day for Britain.

We are spending at the rate of half a billion pounds a year with British suppliers to produce and supply that oil and gas.

Esso are investing £380 million in a dual site petrochemical complex at Mossmorran in Scotland—one of Europe's biggest construction projects.

Our total North Sea investment commitment is in the region of £4½ billion.

Britain is self-sufficient in oil, and Esso provides 20% of all the petroleum product Britain needs to keep the economy moving.

And we look forward to serving Britain's energy needs well into the next century and beyond.





## EXPLOSIONS IN KUWAIT

## The shadow of Khomeini

By Roger Matthews, Middle East Editor

MOST DAYS the Arabic service of Tehran radio beams messages of insurrection and rebellion across the waters of the Gulf. The target is the peoples of the conservative Arab oil-producing states, essentially Saudi Arabia, Kuwait, Qatar and Bahrain.

Western attention tends to be focused more on Iran's three-year military attempt to overthrow the government of Iraq but it should not be supposed that Ayatollah Khomeini has in any way forsaken his goal of spreading his Islamic revolution to other and possibly more vulnerable states.

Wealth and nationalism are both recent acquisitions in the Gulf region. Some members of ruling families can remember days of semi-poverty during the Second World War when their economies had been shattered by the Japanese discovery of cultivated pearls and political guidance came from the British Resident.

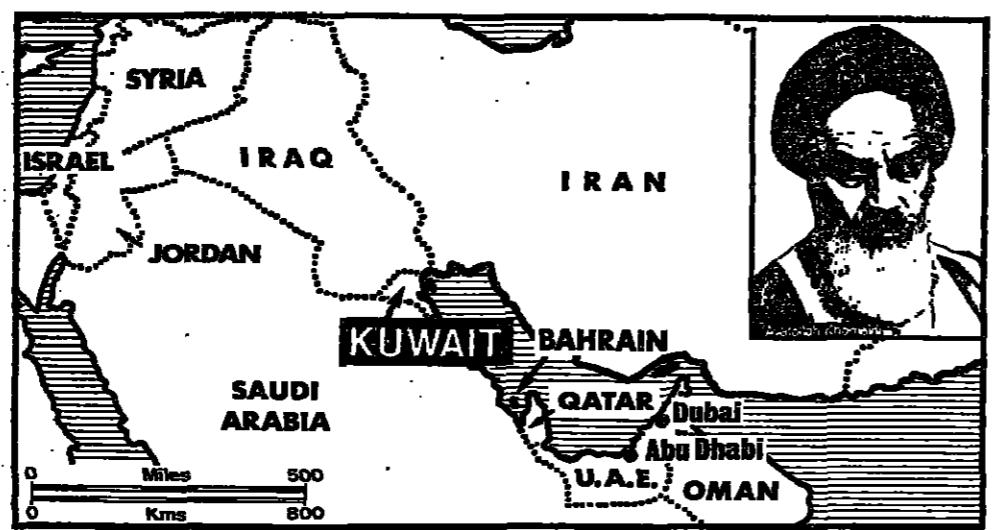
Today their numbers remain small—the populations of Saudi Arabia, Kuwait, Oman, Bahrain, Qatar and the United Arab Emirates who form the Gulf Co-operation Council are less than 20m—but their combined financial resources may not be far short of \$275bn. Despite the sharp cutback in oil output they are still providing close to 15 per cent of the industrial world's requirements.

The well-co-ordinated explosion of six terrorist bombs in Kuwait on Monday seems to be a timely reminder of both their vulnerability and Iran's ambitions, for there can be little doubt that the Iranian regime was behind the attacks.

Kuwait, which is scarcely more than a city state of about 1.5m people, is geographically and politically exposed to the conflicts of the Gulf. It is only about 100 miles from the scene of some of the bitterest fighting in the Gulf war and its population is far from homogeneous.

As a wealthy Arab state, with reserves of over \$65bn, Kuwait has the force to support Iraq, its brother Arab state, in the war. It has contributed at least \$6bn in cash to the Iraqi war effort and still acts as an important supply route.

Yet Kuwait and its ruling Al-Sabah family have become increasingly uncomfortable in this role. Its own Shia Moslem minority, co-religionists of Ayatollah Khomeini, tend to be



rather ambivalent about the war. Pragmatically, they enjoy the stability, wealth and relative political freedom of Kuwait.

Emotionally, they tend in private conversation to give away their eagerness for confirmation of Iranian successes on the battlefield.

The Emir of Kuwait would much prefer the war not to become a domestic issue. His Government cannot have been happy at warnings from Iran during the past three months that it considered the degree of support being given to Iraq threatened to make Kuwait a co-belligerant. The Iranian threat to stop and search ships heading for Kuwait remains on the table.

During the first year of the Gulf war, Kuwait was bombed three times by Iranian aircraft. Although the targets were not very significant—two border posts and a gas-gathering station—and the Iranians claimed that the attacks had been carried out "in error," the message was clear enough. The Kuwaitis feared the message was becoming even clearer during the increasingly bellicose exchange of threats this autumn which marked the delivery to Iraq of French Super-Etendard aircraft equipped with Exocet missiles.

Although Kuwait's investment income would suffice to tide it over a closure of the Strait of Hormuz, the risk that the war with Iran may spill over into the rest of the Gulf pre-occupied the summit meet-

ing of the six-member Gulf Co-operation Council in Qatar last month.

Quite extraordinary security measures were taken to protect the heads of state from Saudi Arabia, Kuwait, Bahrain, Qatar, the United Arab Emirates and Oman. This was partly because of the anxiety provoked in Qatar by the discovery a couple of months earlier of a cache of arms and explosives. But it also reflected the fact that the GCC owes its existence largely to concern about external threats. The militarily weaker Gulf states wanted to free themselves at least partially from the influence of Iraq and Iran, and also to demonstrate to President Reagan that a U.S. military presence was not required on the ground to protect them from a Washington-perceived Soviet threat.

Kuwait prides itself that it is the most politically sophisticated of the GCC states and the most internationally oriented. Alone among them, Kuwait holds elections to a National Assembly—admittedly with a very limited suffrage—and maintains relations with the Soviet Union.

To an extent, this policy is dictated by the large Palestinian population in Kuwait, estimated at between 300,000 and 400,000. Kuwait is the only Arab Gulf state to have admitted Palestinians in such numbers.

While a proportion of those Palestinians have adopted Kuwait, even though they will probably never be allowed

citizenship, there is almost certainly a radical fringe which would for example support the rebel faction attempting to unseat Mr Yassir Arafat as chairman of the Palestine Liberation Organisation.

Iranian influence is amongst those people that terrorist infiltrators might seek assistance, particularly after the recent deepening of the strategic relationship between Israel and the U.S. and the deterioration of the situation in the Lebanon.

Much of Iran's early propaganda after the overthrow of the Shah was designed to promote itself as the leading advocate of the Palestinian cause. And Ayatollah Khomeini has actively sought to invoke the power of Islam as a replacement for the fast-fading aspirations of Arab nationalism.

For their own reasons, Syria and Libya have both provided support for the Iranian mullahs. Syria has given military backing to Iran during the Gulf war and helped to weaken Iraq economically by shutting its oil export pipeline to the Mediterranean. Simultaneously Syria has frustrated attempts by King Hussein of Jordan and Mr Arafat to agree on a common approach to negotiations with Israel as called for by President Reagan's Middle East peace plan.

The effect of Syrian policies has been to weaken still further Arab co-operation, which remains based on consensus rather than on the will of the moderate majority. The key to invoking that often silent

majority is Saudi Arabia and its Gulf partners. However, they have hesitated to act, primarily it appears from fear of the sort of terrorism witnessed in Kuwait on Monday.

Yet in the smaller Gulf states, where nationals are a minority of the population as in Kuwait, stability rests more on political factors than on the efficiency of the security forces. The Al-Sabah family's power rests on its ability to provide continued prosperity and stability, not on its police force. The collapse of the unofficial Souq al-Mansur stock exchange earlier this year, with paper debts of \$90bn still in the process of being unscrambled, caused a deep financial unease within the country. The unease, which started because senior officials admitted openly that they had allowed the speculative wave of share-buying to proceed to counteract oil price concern over the Gulf war.

But that is not happening.

The world decline in oil prices and the fall in Kuwait's own production levels is also

imposing financial restraint on the Government after a decade of non-stop growth. Kuwait still enjoys one of the highest per capita incomes in the world, but must be anxious about the effect on its population if lower growth rates are combined with a growing sense of physical unease. For the very wealthy, security and survival abroad may become more attractive than only recently acquired nationalism.

The political conservatism and timidity of the rich is visible elsewhere in the Gulf, and Iran must be hoping that if it can undermine one regime, the others will topple in succession. However, there is no evidence that Saudi Arabia, the real prize for the radicals, is showing signs of political strain while Oman, under the pro-Western Sultan Qaboos, remains aggressively independent of Arab radicalism.

The United Arab Emirates—with seven member emirates—is holding together better than many people would have forecast 10 years ago, despite recent problems about the scale of budget cuts.

Bahrain and Qatar also appear outwardly politically calm. There is no evidence of any groundswell of domestic discontent with their leaderships. But all these states fear that they cannot for ever be isolated from the ferment in the region.

ability to lend permits this process to continue. The best that can be said is that the lending banks time while the governments decide what to do.

But that is not happening. The Fund and the banks do not have a plan to solve the problem. They are not sure what the solution will be as the world economy recovers. If that does not happen, governments of the major creditor countries will be under pressure to take over the losses and bail out the banks.

There is no justification for a government to lend. Banks have years of experience with problem loans of all kinds. The usual way of dealing with debtors who cannot pay their

debt is to sell the property and settle the debt.

This traditional practice has not been used this time because many of the loans are guaranteed by sovereign governments. These guarantees have been debased, however, by the policies many of these governments followed. Instead of encouraging efficiency and growth, many of the debtor countries followed inflationary policies, built large central government bureaucracies and allowed them to control most of the investment and a large share of the spending financed by foreign loans.

The governments in the debtor countries now own or control many firms and valuable assets, including oil wells, petrochemical plants and banks in Mexico; iron ore, electric power plants and petroleum refineries in Brazil, and other assets elsewhere. These government corporations can be a source of profits if they are operated efficiently. They also offer a way to reduce the external debt to manageable proportions.

The banks record the fees and the interest payments as income, but they receive only the new money that the Fund advance. The income that the banks report is just their own money recycled back to them. The increase in the Fund's

debt is to sell the property and settle the debt.

The banks' loans are valued by the accountants and regulators well above the value the loans would bring if sold in financial markets. These values are fictitious. If the loans were traded like bonds, they would now sell well below par. The banks have little chance to recover the full value of their loans. When they occasionally sell loans to other banks, they receive only about 70 to 80 per cent of the face value. If part of the debt is exchanged for equity, as I propose, the exchange should be made at current market value.

Debtor countries and creditor banks have no incentive to look at this solution to the debt problem, or any other, until they are convinced that they will not be called on by the taxpayers. The first step toward a solution is to end the current stalemate. The public has a large stake in this issue because uncertainty and current policies restrict world trade and hinder economic development and recovery.

The most severe restrictions are imposed by the International Monetary Fund. The Fund requires countries to reduce imports and to expand exports as a condition of receiving aid. But Brazil, Mexico, Argentina, and Nigeria have substantial trading arrangements. When each country contracts its imports, it contracts the exports of one or more of the others, so all are worse off.

These contractive policies make no sense. They are cut from the same cloth as the financial policies of the 1920s, and they have a similar result—repeated, spreading financial distress.

The debtor countries should exchange part of the outstanding debt for shares in the firms

of the City University, London.

## Letters to the Editor

## Competition policy—an insoluble area?

From the Chairman,

National Bus Company

Sir—Thomas Sharpe's generally thoughtful article on competition policy (December 7) contained a passing, but misleading, reference to the express passenger transport business. The implication was that National Express as a public monopoly exploited its dominant market position. The simple answer is contained in his first paragraph where he rightly says "there are losers as well as winners." National Express merely did what any other market leader would do in the face of competitive threat.

The most important effect of the deregulation of express coach services in October 1980 was that the express coaches were permitted to embark upon unrestricted competition with British Rail, which in a market dominated by the private sector still has a market share roughly double that of the express coach. Such healthy competition continues to be frustrated by the fact that BR Inter-City is subsidised by the tax payer and in a price sensitive market BR cannot use uneconomic pricing as a weapon to constrain coach market share.

It must be recognised that there are natural barriers in any market to free competition. In this case, the high cost of market entry. National Express operates a national coach network with established coach-to-coach interchange points (made use of by 25 per cent of our customers). When integrated

with regional bus services this provides comprehensive geographic coverage (over 100 principal destinations served direct from Luton for example). This network is backed by a substantial marketing capability covering passenger terminals, booking systems and a nationwide network of agency outlets to make it easy to gain access to the product. New market entrants could not compete effectively without this back-up and given the uncertain circumstances described in the previous paragraph the necessary capital investment was a very high risk proposition. In fact, a substantial number of independent coach operators operate in conjunction with National Express principally to gain the benefit of our broad marketing capability.

The movement of customers by coach occurs in several ways: National Express is indeed the market leader in the high value return regular express service business based on the sale of individual seats. Independent operators have the lion's share of the complementary fields of private coach charter and excursions, which are low risk, low return businesses requiring little capital investment and only local marketing capacity.

In a more general sense, a few additional observations can be made. The scheduled express services in this country, as an effective presence in the market place, will need to be in the hands of relatively few national operators, regardless

## Fall in capital spending

From Professor D. Myddleton

Sir—Mr Peter Rees, Chief Secretary to the Treasury, is reported (December 7) as suggesting that public sector capital spending "has probably remained about level in real terms since 1978/79." This may be so for the nationalised industries, at about £6.5bn 1980 pounds each year, but surely not for the public sector as a whole?

The National Income and Expenditure Blue Book shows a significant fall in general government capital spending from £11bn 1980 pounds in 1973 to less than £7bn in 1978 and to less than £4.5bn in 1983.

It is not so much the fall in government capital spending that is to be deplored, since this is to be expected, since the so-called "inflationary"

is easily turned out to be wasted.

Rather it is the staggering increase in the cost of the welfare state, from 22 per cent of national income in 1972 to 32 per cent in 1982 (that is, from about £36bn to about £54bn 1980 pounds).

The welfare state is an irresponsible society because it deliberately separates costs from benefits. Its existence also tempts irresponsible politicians to jettison capital spending whose benefits, if any, may not be enjoyed for several years, in favour of excessive costs of welfare services thought necessary to bribe the electorate.

(Professor) D. R. Myddleton, Cranfield School of Management, Cranfield, Bedford.

strange because most potential investors have bank accounts. Although their bank manager cannot commit himself or his bank by accepting any responsibility, he is the ideal person to consult. He is easy to reach and his unique knowledge of the investor's private financial affairs enables him to indicate how a portfolio of shares should be compiled; also he usually has daily contact with stockbrokers and banks have their trust divisions for the larger investors. Perhaps the banks could give more encouragement to their customers to seek advice.

Although it is pleasing to see wider share ownership through pension schemes, our council would also like to see more private investment either directly or through company employee share ownership schemes which, I am glad to say, are becoming more popular.

Ivo Nicholls, 156 Hayes Lane, Kenley, Surrey.

output component of GDP (an important factor in electricity demand) fell by 18 per cent. This is surely a trend most of us would rather see brought to a halt. Dr Papadopoulos seems to want to plan for its perpetuation.

(Dr) L. G. Brookes, 16 Ipswich Road, Bournemouth.

Revival of direct investment

From the Executive Secretary, Wider Share Ownership Council

Sir—John Moore's article on the Stock Exchange survey (November 15) notes the survey as saying: "We have yet to see any substantial move to encourage a revival of direct investment in established Stock Exchange listed business." This is sad but true.

One reason is, perhaps, that many people are not certain how to go about investment. They need advice but do not know where to seek it. This is

strange because most potential investors have bank accounts. Although their bank manager cannot commit himself or his bank by accepting any responsibility, he is the ideal person to consult. He is easy to reach and his unique knowledge of the investor's private financial affairs enables him to indicate how a portfolio of shares should be compiled; also he usually has daily contact with stockbrokers and banks have their trust divisions for the larger investors. Perhaps the banks could give more encouragement to their customers to seek advice.

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wider share ownership through pension schemes, our council would also like to see more private investment either directly or through company employee share ownership schemes which, I am glad to say, are becoming more popular.

J. C. Skeffington, The Coach House, Upper Eashing, Godalming, Surrey.

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# FINANCIAL TIMES

Wednesday December 14 1983



ISRAELIS POUND ARAFAT LOYALISTS IN TRIPOLI

## U.S. shells Syrians near Beirut

BY NORA BOUSTANY IN BEIRUT AND DAVID LENNON IN TEL AVIV

U.S. warships opened fire on Syrian anti-aircraft positions in the Lebanon mountains yesterday after American aircraft on reconnaissance flights were shot at, a U.S. embassy spokesman said.

"There was naval gunfire directed at anti-aircraft positions in the mountains east of Beirut which fired on U.S. reconnaissance aircraft," he said.

Shortly afterwards, Israeli gunboats pounded guerrilla encampments of Palestine Liberation Organisation (PLO) leader Yassir Arafat's loyalists along the coast near the port city of Tripoli. This was the second Israeli attack against Palestinian strongholds in less than a week.

It was not clear whether the U.S. action was in any way related to the Israeli gunboat shelling. A spokesman for Mr Arafat said three of their encampments had been hit.

The clashes occurred as prepara-

tions were going ahead for President Amin Gemayel of Lebanon to fly to London for a two-day visit, and coincided with negotiations to finalise arrangements for the evacuation of the besieged Christian town of Deir al-Qamar in the Chouf mountains.

Yesterday's actions have also cast doubt on whether the Israelis will allow the UN-sponsored evacuation of Mr Arafat's fighters to go ahead.

The army spokesman in Tel Aviv said that the gunboats scored direct hits on strongholds and roadblocks of the loyalist PLO forces south of the northern Lebanese port.

The PLO forces fired artillery rounds back at the attacking gunboats, but the Israeli spokesman said that its navy had suffered no casualties.

Earlier in the day, two Israeli soldiers were injured when a bomb exploded at the side of a road in Sidon as their patrol passed by. Before

that, there had been an unsuccessful hand grenade attack on an Israeli armoured patrol in the town.

Israel has so far refused to give any guarantees to Greece or the UN that it will not attack the Arafat forces when they sail from Tripoli. Israel vehemently opposes the UN decision to give it protection to the PLO forces being evacuated.

A number of ministers in Israel have said that Mr Arafat should not be allowed to leave Tripoli alive. The Cabinet has not endorsed this view, but Israel is determined to prevent a smooth departure for Mr Arafat, especially after his group claimed responsibility for the bomb in Jerusalem last week which killed five passengers on a bus.

President Gemayel was due in London late yesterday as intense negotiations continued over the evacuation of some 25,000 Christian refugees, blockaded by Druze militiamen in the Chouf mountain town

of Deir al-Qamar since last September.

## Renault reduces stake in Volvo Car to 9.4%

By Kevin Done in Stockholm

RENAULT, the French motor group, has reduced its shareholding in Volvo Car, the car manufacturing subsidiary of the Swedish industrial concern, to less than 10 per cent.

In a surprise move, it has sold

back to the Volvo parent company a stake of 5.6 per cent in Volvo Car

for SKr 180m (\$22.3m), leaving it

with a holding of 9.4 per cent. The

other 9.6 per cent is held by Volvo.

Renault originally paid SKr 80m for

the shares through a convertible

period.

President Gemayel will today

meet Mrs Margaret Thatcher, the

British Prime Minister, Sir Geof-

frey Howe, the Foreign secretary

and leader of the opposition during

his visit to London.

Explosions in Kuwait, Page 19;

U.S. concern on suicide attacks,

Page 4

Yet again, there was no holding the dollar yesterday and the gilt-edged market is now becoming distinctly edgy at the persistence of the trend. Meanwhile, back in the real economy, according to the official figures, UK production went into reverse in October. But this may reflect more on the perversity of this statistical series than the course of the domestic recovery.

### German industry

The buffing and puffing of West Germany's economic locomotive is taking a grave toll on many of the stokers in the engine room. Yesterday, IBM finally gave up its battle to stave off bankruptcy while GHH, the largest mechanical engineering group in Europe, hinted that net losses of DM 83.9m recorded during the year to June might force a dividend cut for the second year in succession.

The experience of these two companies is not altogether typical. IBM always looked a maverick within the country's capital goods industry, while GHH can blame most of its problems squarely on its biggest subsidiary, MAN. Yet, with Thyssen, Volkswagen and others still showing losses, the overall picture has hardly been encouraging.

The worst should by now be over. GHH itself reported that new orders were showing a 15.4 per cent gain during the four months to October, admittedly from a very depressed base, while the capital goods industry as a whole reported a 6.5 per cent increase in the real level of orders over roughly the same period.

Both companies emphasised yesterday that the technical and industrial co-operation would not be affected in the change in shareholding. Renault would still be able to appoint two members to the Volvo board.

Since 1980, Volvo Car's financial position has developed far more favourably than the parent companies had expected, which has allowed them to reduce the financial support originally granted.

By increasing its stake to more than 90 per cent, Volvo has also secured itself much greater freedom of manoeuvre under Swedish corporate tax law for transferring profits from one part of the group to another.

State fund for French car maker,

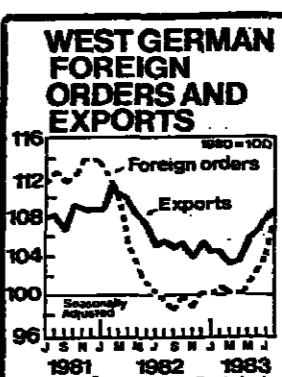
Page 21

Within manufacturing, performance varied in the three months to October, building materials, chemicals and man-made fibres advancing, engineering, textiles and clothing remaining flat, and metal manufacturing, food, drink and tobacco declining.

Encouragingly, the recovery in the West German economy, which has been gathering pace since early this year, is shifting from the consumer to the capital goods sector and from domestic to foreign demand. The effect has yet to show through strongly on either industry production or on exports, both of which showed a small decline in real terms during the third quarter, but the stock market is now expecting corporate profits growth of around 15 per cent next year.

Even that kind of performance will not appear the ranks of analysts who see West Germany's capital goods industry in a phase of structural decline. The fact that Germany's machine tool industry is still firmly in the doldrums after a year in which the dollar has appreciated by close to a fifth against the D-Mark and the principal Western

## THE LEX COLUMN Red ink in the Ruhr valley



markets have at last been showing respectable growth is no source of comfort.

### Smith & Nephew

After a decade of steady growth, Smith & Nephew has this year produced one set of quarterly figures after another which rather belies its image in the market as worthy but dull.

Yesterday's pre-tax profits increase from \$21.4m to \$20.1m for the first nine months incorporates a 31.5 per cent gain in the third quarter on the back of a painstaking improvement in operating profit margins.

This new rate of growth may not be sustainable but has obviously benefited from the cyclical recovery which began in last year's fourth quarter for many of the company's products, notably plastics and denim.

But also underpinning it have been the gathering momentum behind sales of the new Op-Site medical dressing product, which should reach \$17m worldwide in 1984 and the substantial improvement in the U.S. plastics subsidiary. Another Continental: its dollar profits look like rising as much as 50 per cent this year.

Smith & Nephew has directed over \$150m of capital investment in the U.S. since buying Andor and is now actively looking for another significant acquisition there. Its U.S. Op-Site licensing agreements will boost U.S. probably already made a small contribution to cash flow. Interest charges are in fact case falling and the debt equity ratio should end the year under 20 per cent. The company looks on target for pre-tax profits of rather more than \$43m for 1983. On a stated tax basis this implies a multiple of just over 15 on the shares at 163p, down 2p but developments in the U.S. might yet warrant a higher rating still.

### Meyer International

The timber cycle is notoriously a

vehicle whose riders spend half

their time pedalling very fast and

the other half trying to mend punctured balance sheets. Meyer Inter-

national is apparently carrying off

the remarkable feat of doing both

at the same time.

Meyer is certainly getting the full

impact of rising softwood prices in

its gross margins, and there is also

a fair slug of rationalisation sav-

ings. Trading margins have run up

with a whoosh from 4.4 per cent to 7

per cent, while pre-tax profits for

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## Print dispute threat to unions' chief

Continued from Page 1

Epoc statement and thus placing Mr Murray in an apparently impossible position. Mr Murray, who is 61, has been TUC general secretary for the past 10 years and is regarded as taking a pragmatic approach to industrial relations.

It is evidently aware that any North Sea reduction could undermine the Organisation of Petroleum Exporting Countries' fragile price structure. In particular, any cut could trigger off one by Nigeria, whose light crude is in direct competition.

The finance came from shipyards and banks, Hellenic's banks, led by Morgan Guaranty, decided to arrest the various ships after it became clear that the Callianopoulos family was not prepared to put up more of its own money.

The shipping company said its U.S. subsidiary, Hellenic American Agencies Inc, had also found it necessary to file for Chapter 11 protection after the filing by Hellenic Lines, its main client. The agency company deals with customers, organising their cargoes and documentation.

## Bankruptcy proceedings start for IBH

Continued from Page 1

Among the shareholders affected, a part from Herr Esch himself with 9 per cent are General Motors of the U.S., the Dallah Establishment of Saudi Arabia, Powell Duffry and Babcock International of the UK, and the Schröder Minchmeyer Hengst (SMH) bank, whose extended lending to the concern helped precipitate the crisis.

Herr Esch, who founded IBH eight years ago and rapidly built up through cheap acquisitions, resigned as head last month after his own restructuring plan failed. At its peak, IBH employed over 10,000

people and thus placing Mr Murray in an apparently impossible position. Mr Murray, who is 61, has been TUC general secretary for the past 10 years and is regarded as taking a pragmatic approach to industrial relations.

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## SECTION II - INTERNATIONAL COMPANIES

# FINANCIAL TIMES

Wednesday December 14 1983



## MAN problems may force GHH dividend cut

BY RUPERT CORNWELL IN OBERHAUSEN

GHH, Europe's biggest mechanical engineering group, could be forced to cut its dividend again in the current financial year, as a result of continuing difficulties at its principal subsidiary, the MAN engines and commercial vehicles concern.

Herr Klaus Götte, who replaced Dr Manfred Lenninghaus barely a month ago as GHH's chief executive, confirmed that his group would make a payment to shareholders for the year ending June 30 1984, but would not disclose its size.

GHH has already been obliged to reduce its 1982-83 dividends to DM 10 from DM 14, as last year showed a net loss of DM 83.9m (\$30.5m) compared with a profit of DM 64.3m in 1981-82.

Although most of GHH's other divisions managed to turn in profits despite the effects of the recession in the engineering sector generally, these were more than wiped out by

turnover at MAN (Maschinenbauk Augsburg-Nürnberg), in which GHH has a 75 per cent stake.

The Augsburg-based company this week reported that its net operating loss in 1982-83 reached DM 325m after a deficit of DM 150m the previous year. It was differences over how to handle the crisis at MAN which led to the departure of Dr Lenninghaus at the start of November.

According to Herr Gerd Wollburg, MAN's finance director, however, the deficit for the current financial year should be "markedly lower." He hoped that the company would be back in the black by 1984-85, thanks to the rationalisation measures already under way.

Herr Otto Voigt, MAN's chief executive, said that the problems at the group's heavy vehicles and diesel engine divisions had made last year the most difficult since the war.

Total sales by MAN slumped some 9 per cent in 1982-83 to DM 8.8bn - the main reason why group

turnover at GHH declined during the same period by an adjusted 10.8 per cent to DM 15.9bn. The contraction at MAN is the main cause of the cut of some 5,000 in the GHH group's total workforce expected during the current financial year.

Herr Götte, however, denied suggestions that parts of MAN might be sold to the BMW motor company as part of its recovery programme. Senior GHH executives also emphasised that despite the problems at MAN, the group had no liquidity difficulties. GHH's resources were sufficient and no increase would be necessary in the present capital of DM 583m, he added.

There are some signs that the emerging economic recovery in West Germany might ease the problems of both GHH and its troubled subsidiary.

Although total orders dropped during 1982-83 by 7.5 per cent from the exceptional levels of a year earlier, there are now clear signs of a pick-up.

## Industrial modernisation fund cash for French car makers

BY DAVID MARSH IN PARIS

THE FRENCH Government's newly created industrial modernisation fund is due to make its first low-cost loans to industry before the end of the year, with a sizeable chunk of the initial payments being made to the leading car manufacturing groups, Renault and Peugeot.

The fund is being financed for the most part by tax-free savings deposits gathered from the public by France's network of mainly nationalised commercial and savings banks.

More than FF 25bn (\$3bn) has been collected from the banking system in the tax-free Cofidec accounts, which pay interest at 7.5 per

cent, since the system started in September. The funds have, however, been garnered mainly at the expense of savers switching money from standard longer-term bank deposits on which tax has to be paid.

Industry Ministry officials say a decision on dividing up the first batch of loans to industry is to be made on December 22. Renault and Peugeot are both seeking cash to help to finance introduction of robots and automated assembly line techniques at their French factories. Officials, however, denied reports that the two groups were to receive FF 750m each of the fund's FF 3bn this year and a further FF 750m next year.

Payments to Peugeot could be made at a time when the Government's relationship with the leading private car group has deteriorated as a result of Peugeot's plan for large-scale lay-offs at its Talbot plant at Poissy, near Paris.

The fund, part of a series of efforts by the Government to step up long-term investment credits to French industry this year, allows companies to borrow money for periods of up to 10 years at an interest cost of 9.75 per cent. The Government agreed earlier this year that the fund would have at its disposal FF 3bn this year and a further FF 750m next year.

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# AKTIEBOLAGET GÖTAVERKEN

## NOTICE OF PARTIAL REDEMPTION

TO THE HOLDERS OF 8 1/4% GUARANTEED BONDS DUE JANUARY 1985

NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Fiscal Agency Agreement dated December 7, 1978 made between Aktiebolaget Götaverken and Orion Royal Bank Limited that US\$282,000 aggregate principal amount of 8 1/4% Guaranteed Bonds have been purchased for application against the mandatory sinking fund requirement for January 15, 1984 and that US\$718,000 aggregate principal amount of 8 1/4% Guaranteed Bonds in coupon bearer form in the denomination of US\$1,000 each and bearing the undermentioned distinguishing numbers, namely:

2	1174	3007	3355	4307	4722	8010	891	8451	10498	10222	18075	19254	2034	2057	21204	21677	22319	2115	23808	25147	25755	26275	26778	27223	27662	28055	28515	28949	29434	
3	1245	3001	3401	4258	4778	8012	892	8453	10493	10223	18077	19259	2037	2070	21205	21683	22320	2121	23807	25150	25758	26277	26780	27232	27665	28057	28517	28950	29435	
4	1176	3013	3407	4239	4781	8021	894	8454	10499	10227	18078	19251	2038	2072	21206	21680	22323	2122	23811	25151	25760	26278	26784	27225	27666	28052	28518	28951	29442	
5	1241	3014	3407	4341	4785	8027	895	8455	10501	10228	18079	19252	2039	2073	21207	21682	22324	2123	23813	25152	25761	26281	26785	27226	27667	28053	28519	28952	29443	
6	102	1845	3015	3410	4343	4783	8028	896	8456	10502	10229	18080	19253	2039	2073	21208	21683	22325	2123	23814	25153	25762	26282	26786	27227	27668	28054	28520	28953	29445
7	1244	3017	3413	4347	4785	8035	9001	8467	10510	10230	18080	19254	2039	2076	21211	21689	22330	2123	23815	25154	25763	26283	26787	27227	27669	28055	28521	28954	29446	
8	104	1845	3018	3414	4348	4786	8041	9002	8468	10512	10237	18081	19254	2039	2076	21212	21690	22331	2123	23816	25155	25764	26284	26787	27227	27670	28057	28522	28954	29447
9	1245	3019	3415	4349	4786	8042	9004	8470	10512	10238	18081	19254	2039	2076	21213	21691	22332	2123	23817	25156	25765	26285	26787	27227	27671	28057	28523	28954	29447	
10	1287	3021	3418	4355	4783	8043	9005	8477	10517	10241	18081	19254	2039	2076	21217	21693	22334	2123	23818	25157	25766	26286	26787	27227	27672	28057	28524	28954	29448	
11	1363	3022	3417	4355	4784	8048	9006	8478	10518	10241	18081	19254	2039	2076	21218	21694	22335	2123	23819	25158	25767	26287	26787	27227	27672	28057	28524	28954	29448	
12	1342	3023	3418	4355	4785	8049	9008	8482	10523	10244	18081	19254	2039	2076	21219	21695	22336	2123	23820	25159	25768	26288	26787	27227	27672	28057	28524	28954	29448	
13	1345	3025	3425	4356	4785	8053	9013	8483	10525	10245	18081	19254	2039	2076	21221	21696	22337	2123	23821	25160	25769	26289	26787	27227	27672	28057	28524	28954	29448	
14	1367	3026	3427	4357	4785	8055	9014	8487	10527	10248	18081	19254	2039	2076	21222	21697	22338	2123	23822	25161	25770	26290	26787	27227	27672	28057	28524	28954	29448	
15	1369	3026	3429	4357	4785	8056	9015	8488	10528	10249	18081	19254	2039	2076	21223	21698	22339	2123	23823	25162	25771	26291	26787	27227	27672	28057	28524	28954	29448	
16	1370	3026	3428	4358	4785	8056	9017	8489	10529	10249	18081	19254	2039	2076	21224	21698	22339	2123	23824	25163	25772	26292	26787	27227	27672	28057	28524	28954	29448	
17	1371	3026	3428	4358	4785	8056	9018	8490	10530	10249	18081	19254	2039	2076	21225	21699	22340	2123	23825	25164	25773	26293	26787	27227	27672	28057	28524	28954	29448	
18	1372	3026	3428	4358	4785	8056	9019	8491	10530	10249	18081	19254	2039	2076	21226	21700	22340	2123	23826	25165	25774	26294	26787	27227	27672	28057	28524	28954	29448	
19	1373	3026	3428	4358	4785	8056	9020	8492	10530	10249	18081	19254	2039	2076	21227	21700	22341	2123	23827	25166	25775	26295	26787	27227	27672	28057	28524	28954	29448	
20	1374	3026	3428	4358	4785	8056	9020	8493	10530	10249	18081	19254	2039	2076	21228	21700	22342	2123	23828	25167	25776	26296	26787	27227	27672	28057	28524	28954	29448	
21	1375	3026	3428	4358	4785	8056	9020	8494	10530	10249	18081	19254	2039	2076	21229	21700	22343	2123	23829	25168	25777	26297	26787	27227	27672	28057	28524	28954	29448	
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25	1379	3026	3428	4358	4785	8056	9020	8498	10530	10249	18081	19254	2039	2076	21233	21700	22347	2123	23833	25172	25781	26301	26787	27227</td						

## INTL. COMPANIES &amp; FINANCE

## Atari seeks own way out of video game woes

BY LOUISE KEHOE IN SAN FRANCISCO

**ELECTRONIC MAZES** and games on home television sets have saturated the U.S. market, say Mr James J. Morgan, the new chairman of Atari, the struggling video games and computer subsidiary of Warner Communications.

Recks of half-price video games in supermarkets and department stores testify to his view that "America is mired out and America is shot out."

"But the video game business," Mr. Morgan states emphatically, "is not dead." The future of this industry depends, he argues, on the next reawakening of video games

reawakening interest.

His faith in the video game is unwavering. In 1983, about 5.5m video game consoles will be sold in the U.S., he predicts. Everyone is focusing on the fact that that number is down from 8m units sold in the U.S. last year, but, every other consumer industry in this country would kill to get into 5.5m households this year. Game software sales will be up over last year by 10-16 per cent, he estimates.

White unit sales may be healthy, but even Jim Morgan denies that dollar revenues on those sales are in a steep decline. "With seven companies liquidating their inventories and getting out of the business what would you expect?" asks Morgan.

As the leading video game supplier, Atari has taken the brunt of the declining popularity of the electronic game cartridges that emulate arcade

games on home television sets.

The company's spectacular

growth has been dramatically

reversed, with revenues plumb-

ing, and losses for the first nine

months of 1983 totalling over

\$500m.

In February, Atari began lay-

ing off workers at its California

manufacturing plants, trans-

ferring some of the jobs to

factories in Hong Kong and

Taiwan. In all, over 3,000 Atari

workers were displaced.

Its problems were soon echoed by

the other video game companies.

The home computer market

has also been badly shaken by

the entry of International

Business Machines, and by

declining prices.

Atari's problems were com-

pounded in the summer, when

Mr. Raymond E. Kassar, the

chairman and chief executive,

resigned.

Warner communications

turns to Mr James J. Morgan,

41, then executive vice-presi-

dent of Philip Morris, the U.S.

cigarette company to rescue

Atari. He took over in September. "My charter was to get

out here, get control of the

company, get spending back in

line, get sales up and try to

make money," says Morgan. "I

have not been given a specific

timeframe."

The idea continues to circu-

late, however, that Warner will

close down Atari, or sell it, as

losses mount. "I've received 10

phone calls about it this morn-

ing," Morgan acknowledged,

when the point was put to him.

The calls do not seem, however,

to have shaken his confidence.

"We have just lost \$500m, and

now things are starting to get

better. Would you walk away

from that, after all the pain?"

"The one thing that would

be disastrous for Atari," says

Mr Morgan, "would be for me

to drive this company to the

point where it had a good fourth

quarter by robbing from the

first two quarters of next year."

The problems of Atari in-

volves getting intelligent people

to focus their energies in the

right direction. There is no

magic to it. You have to spend

time with people, talk to people,

teach people, put them on the

back, kick them in the butt."

Getting the ideas involved to

lower level employees has been

more difficult. "We have about

3,000 employees now. I think

I have spoken to 2,000 of them,"

says Morgan. "But I am just

an empty suit. Employee morale

will not be good until there is

some tangible sign that Atari

will survive." Morgan's ap-

peal to an audience. Last

week a group of several hun-

dred Atari employees voted

down a move to bring a trade

union into the company against

management wishes.

Mr Morgan is, however, ruth-

less when it comes to cutting

expenditures. "Atari's over-

head spending in July would

have supported a company that

was going to grow from \$2bn

to \$3bn." Atari's sales went

down from \$2bn to \$1bn. "I

have reduced overhead spend-

ing by 40 per cent since July

by cutting out waste."

With costs coming under con-

trol, Mr Morgan is turning his

attention to the vagaries of the

consumer electronics market.

"We are in a shakeout period,"

he says.

"I am willing to march out

of step with the history of

this industry and the way our

competitors are marching."

Already, Atari has cut its

consumer electronics business

convention of cutting prices to

lowest sales. Last month,

Atari announced that it would

raise the prices of its home

computers and video games,

in the future." In addition, he

rejects the common view that

home computers will outmou-

n the video game.

Morgan also argues that "it is

not technology, but vision and

knowing the consumer that will

create new demand for video

games and home computers in

the future." In addition, he

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## UK COMPANY NEWS

## Intasun soars £4m—market share up

INTERIM RESULTS of holiday tour operator and charter airline group Intasun Leisure show pre-tax profits £4.02m ahead at £20.02m from turnover of £130.72m, compared with £104.04m previously.

The directors point out, however, that the results for any year are dominated by figures for the opening six months.

They add that a somewhat larger loss for the second half, compared with the same period last year, will result from additional costs associated with recent expansion in the travel and airline divisions and the impact of a further seasonal imbalance introduced by Lancaster Holidays and the acquisition of Airways Holidays.

The profit/disparity, the interim dividend, being increased from 14p to 15p net from earnings of 30.8p (25.8p) per 10p share. Last year's total distribution was 4p.

Tax charge rose from £2.7m to £4.1m.

The 1983-84 winter holiday market was competitive but despite this and the reprinting and relaunching of the group's main competitors' brochures, sales by early December showed a real increase of 50 per cent over the same month of 1982-83.

For summer 1984, an initial reaction to the Intasun Travel division brochures has been "most encouraging".

Air Europe's total fleet capacity, which has already been sold for summer 1984, will be retained at last summer's level, with the purchase of a second Boeing next March to replace the 737 leased from British Airways for summer 1983.

The Intasun Travel sector carried a record 562,000 passen-

## HIGHLIGHTS

After brief looking at the industrial production figures Lex moves on to comment on the latest figures from Smith & Nephew where profits of £30m up by 22.6 per cent met the market's most optimistic expectations. The column reviews the West German capital goods industry in the light of the bankruptcy of ISH and the loss at GHH Europe's largest mechanical engineering group. In the UK Meyer brought out its figures showing profits up to £17m from £6.3m. Lex goes on to review how the group is being reshaped and into a less cyclical animal. Finally Lex comments on tax and financial futures.

gers in the first half, a rise of 50 per cent over the corresponding period in 1982, for the division as presently constituted.

The load factor in 1983 was 95.5 per cent (94.4 per cent) and directors say that despite a slow start to the summer 1983 booking period, a strong improvement occurred after Christmas which continued throughout the rest of the season. Although overall the summer market showed almost no growth, the travel division increased its market share.

They add that Air Europe maintained an operational fleet of nine aircraft in summer 1983, comprising seven Boeing 737 and two Boeing 757, one of which was leased from British Airways.

This arrangement replaced the cross-lease with Air Florida which was mutually terminated at the end of the winter 1982-83 season.

The airline carried 962,000 passengers for the period, an increase of 11 per cent.

The interim report reveals that the first season's operation of Air Europe's Boeing 757 aircraft

figure of 16 per cent.

Of its £46m "cash mountain"

Mr Goodman insisted the group had no immediate plans to spend it, but added that "it is always available should the right opportunity turn up."

He said Horizon did not feature in any of the group's take-over plans.

## ● comment

Intasun seems to have hit on a rather neat formula. While its main package holiday business battles it out with Thomas Cook and the other majors, other more specialist bits—Greek taverna holidays, Club 18-30 package cheapies from Lancaster—are booked on in bits of the market less well supplied with heavy-weight competition. Lancaster sold 23,000 holidays this year (its first), and the company is looking for some 60,000 next year; 3,000 sailing holidays this year, and maybe 20,000 next and so on. These peripheral bits have come from nowhere in 1981 to 35 per cent of the business this year and, with an average 10 per cent rate of 20 per cent, suggests 10 per cent for the main business, could be 15 per cent.

At the end of November, 1983, Intasun Leisure Group's net cash balances totalled £48m (£30m). In a statement following the return of the 100 per cent to Mr Harry Goodman, the chairman, said he felt that next year's holidays market would be one of the best seen in recent years.

He commented that overall, market growth was likely to be around 10 per cent but forecast a group advance of some 20 per cent.

Intasun's market share over the current period has increased by two points to 14 per cent; for next year it is looking for a

## Midway decline by Bristol Evening Post

Following conversion to tabloid costs at Bristol Evening Post, pre-tax profits were down from £86.6m to £77.4m for the six months to the end of September 1983. Sales increased from £16.79m to £17.99m.

The interim dividend has been held at 4p net. In the last full year a total of 16p was paid from pre-tax profits of £18.5m. Earnings per 25p share for the six months fell from 8.9p to 6.9p.

The profit before tax of £9.00m in respect of costs on the conversion of Bristol newspapers to tabloid size and lump sum payments on early retirement scheme for employees.

Benefits from the tabloid change are being seen and the underlying trading position is continuing to improve.

A breakdown of trading profits (£78.7m, against £94.0m) shows newspaper earnings £77.000 (£165,000), retail activities £60.000 (£290,000), features agencies £21,000 (£27,000), transport £20,000 (£15,000), and property rental £309,000 (£303,000).

## McCorquodale expands overseas

DESPITE FIERCE competition, second half taxable profits of worldwide specialist printer and packaging machinery maker McCorquodale advanced from £3.18m to £3.8m. This brought the total for the year to September 30 1983 to £7.31m, which is 18 per cent ahead of the previous year.

Earnings per 50p share are given as rising by 7 per cent from 26.38p to 28.26p, and the year's dividend is being lifted from 9p to 10p net with a final of 6.25p (5.75p).

Mr Alastair McCorquodale, chairman, says the group's strategy to build up overseas investments proved its value. Total trading profits of overseas operations, particularly associates, advanced by 36 per cent from £2.3m to over £3.7m.

Trading profits of the UK companies, before redundancy costs of about £600,000, increased by 11 per cent to 59m. These profits were achieved despite heavy firm research and development expenditure.

Looking ahead he says there are some signs of an improvement in the UK while overseas the picture is still encouraging. The directors are increasing their

attributable profits emerged at £4.68m (£3.4m).

McCorquodale's 18 per cent increase in pre-tax profits represents a slight slackening in the previous year's growth, so the market expected the share down to 27.5p. The 1982 figures were flattered by loss elimination, but it is unclear to what extent the group has benefited this time from its two U.S. acquisitions, a cheque printer and a financial publisher. The group will only say that they have more than covered financing costs.

Meanwhile, McCorquodale continues to invest heavily in specialist security printing, having spent £10m in this period, bringing gearing up five points to 44 per cent of shareholders' funds. The most notable improvement comes from the associates, where pre-tax profits were up 95 per cent; a performance which the group attributes to good industry management and a wider currency accounting base in high inflation Brazil. The City is looking for a rather smaller profit increase this time, to 58p pre-tax, which puts the shares on a multiple of 5.6, assuming a 55 per cent tax charge.

A full list of issues will be published in tomorrow's edition.

## Leigh Interests

In pursuance of its divestment policy Leigh Interests has disposed of Mottershead & Smith, Birmingham, for £200,000 cash.

Parent company loans of £30,000 are to be repaid over six years. As a consequence of the sale there has been a reduction in group banks indebtedness of £1.4m.

Realised capital surpluses, after tax, transferred to capital reserves, totalled £351,000 (£1.15m).

## Points from the Interim Report

## Promising Developments in Oil Operations

\* Recent developments in oil operations will significantly improve second half results.

\* Production from the Maureen oil-field started in September. Acquisition of additional holding in Maureen from BET and purchase of unit in BP's Forties field will both be effective on January 1, 1984.

\* Results improved at Calor Group and in Oil Operations Group at interim stage. CompAir results adversely affected by intensified price competition, particularly in construction sector.

\* Interim dividend increase of one-third (from 3p to 4p) reflects intention to reduce disparity between mid-term and final payments.

IC Gas Group comprises: CALOR GROUP—sale and distribution of Calor Gas and appliances; COMPAGNIE GÉNÉRALE DE GAZ—manufacture and supply of compressed air equipment; OIL OPERATIONS GROUP—gas and oil exploration and production; BELGIAN GROUP—investments in electricity and gas industries and in Petrofina S.A.

**ICGas**

Copies of the full Interim Statement can be obtained from:  
Imperial Continental Gas Association  
14 Moorfields Highgate  
London EC2Y 9BS

## Smith &amp; Nephew expands by 28.6%

A RISE of 28.6 per cent in pre-tax profits from £23.4m to £50.05m is reported by Smith & Nephew Associated Companies for the 40 weeks to October 8 1983.

The third quarter contribution was £11.06m, compared with £8.41m in the 1982 comparable period.

Dividends, excluding inter-company and associate sales, expanded from £12.85m to £24.94m—the group is engaged in the manufacture of medical and health care products, textiles, clothing, toiletries and plastics.

Earnings are 10p share, which is expected to reflect a one-for-eight rights issue.

The second half is continuing

"somewhat similarly" to the first half, it is expected to produce "satisfactory results," the directors say. With the benefits of the merger beginning to come through and better trading conditions, the second half of last year produced a profit of some £13.8m.

Turnover of the group, which is interested in forest products, timber and builders' merchants, and manufacturing, and was formed on the merger of Montague L. Meyer and International Timber, advanced from £261.67m to £279.71m, up 7.2 per cent.

Tax came to £10.3m compared with £7.36m and there were minority interests of £15,000 (£18,000).

In the last full year pre-tax profits of £54.4m (up 12.3m) on sales of £272.5m (£251.02m).

See Lex

## Minhouse

Minhouse, a Dutch computer systems house, has joined the British over-the-counter market run by Granville via a placing by London.

Granville offered shares in

Minhouse at a minimum price of 25p and placed 30 per cent of the equity, 800,000 shares, at a striking price of 27.5p, capitalising Minhouse at just under 27.5m.

The price values the company at just over 25 times pre-tax profits, equivalent to £63.000 for 1983.

Nine British institutions took up stock, including Legal and General, Electrical and Foreign and Colonial.

Higher equity ratings in London attracted Gouda Group of Nottingham in preference to its domestic market. A number of Dutch institutions were invited to subscribe to the issue but none accepted.

Mr Theo Mulder, a Minhouse director, said that it was "a coming idea in the Netherlands that foreign markets are better than Amsterdam."

## Yearlings rate rises

The interim rate for this week's issue of local authority bonds is 9.1 per cent up three sixteenths of a percentage point from last week and unchanged on last year's comparable date.

The bonds are issued at par and are redeemable on December 14 1984.

A full list of issues will be published in tomorrow's edition.

## Leigh Interests

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Realised capital surpluses, after tax, transferred to capital reserves, totalled £351,000 (£1.15m).

## DIVIDENDS ANNOUNCED

Current payment

Date of payment

Corresponding for div.

Total last year

Total for last year

Price Change

div. (p) %

Actual Yield

per cent

1982-83

High Low

Company

1982-83

1982-83

1982-83

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1982-83

1982-83

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## BIDS AND DEALS

## Booker agrees £13m for Bishop's

By Roy MacLennan

Booker McConnell has finally emerged as the bidder for Bishop's Group, the food retailer and wholesaler, with an agreed shut-out deal worth just under £13m in cash.

Talks have been taking place since mid-summer, between Bishop's and several other food industry interests until Booker, the agriculture, shipping, publishing and Budgen food retailing group eventually put up acceptable terms.

Booker is offering 281p in cash for each Bishop's voting share, unchanged, plus 100p at 280p, and 211p for each "A" non-voting share which represents a premium of 11p to the closing price yesterday after a fall of 30p.

Irrevocable undertakings to accept the offer have been received from holders of 61 per cent of the voting shares and 51 per cent of the "A" ordinary shares.

Strategic, institutional shareholdings, notably those controlled by Courtaulds Pension Fund, with 26 and 40 per cent respectively of the voting and non-voting equity, are understood to have accepted Booker's approach in the light of Bishop's recent losses.

Its first half food stores made money in the year to February, 1983 but the effect of the group's wholesaling losses and major, unallocated, computer expenses produced an overall trading loss of £10.66 million before an exceptional £270,000 debit.

Its net assets, however, were down at 331p per share at the year end, or £17.4m, including unlisted investments at cost of £23,000.

Booker expects that its food distribution division will have turned over more than £750m in 1983, through its 105 Budgen supermarkets and shops, the Mace and Wavy Line suppliers and the BBW cash and carry units. Bishop's is expected to contribute an additional £100m.

Budgen's operations are stable, though they do not compete in any location—their geographical trading area, size and trading policy are said to be similar.

The bidder is putting up an alternative to its cash terms in the form of 94 per cent loan notes at 8%.

Hill Samuel has advised Bishop's and S.G. Warburgs acts for Booker McConnell.

\* \* \*

The recommended cash offer by Ashtonford for Firms and Sons has become unconditional in all respects. Acceptances have been received in respect of 2,558,587 shares, representing 98.44 per cent of the existing share capital. The offer remains open until further notice.

## Inchcape £36m deal with RIT &amp; Northern associate

By DAVID DODWELL

Inchcape agency.

In the year to March 31 1983, these companies earned pre-tax profits of £43m on a turnover of £70.5m.

Mr Peter Foron, managing director of Inchcape, said yesterday that his company had been attracted to make an offer because of the highly specialised nature of the companies' work, the high proportion they had in the geographical overlap they had overseas with Inchcape's own operations.

The purchase has been funded in part by a series of disposals made by Inchcape over the past year, resulting in a turnover of around £30m and a significant reduction in the company's round from four successive years of falling earnings.

This turnaround has been signalled in the first six months of the current trading year, with pre-tax profit to June 30 up by 10% to £24.6m, with turnover marginally higher at £33.6m.

Mr Foron said Inchcape intended to run the companies as separate entities, maintain the present structure and management. They would be introduced to new areas of operation by Inchcape, both geographically, and in business terms, he said.

Mr Francois Mayer, chairman of Transcontinental, said yesterday that the RIT had not been interested in selling these businesses, but had him now received an offer that was too good to refuse.

He said that Transcontinental would aim to invest the £56m cash now in hand in the U.S. probably in financial services, and in businesses involved in managing and syndicating real assets.

RIT and Northern revealed yesterday that Mr Richard Thornton, until early last month director of investment at GT Management, had joined the group's responsibilities, particularly in the Far East, and Gellatly Hankey, a shipping

See Men and Matters

## New U.S. offshoot for Ansbacher

Henry Ansbacher Holdings, the merchant bank, has established a U.S. subsidiary to incorporate its existing U.S. business. This is currently undertaken by the New York office of its Bermuda-based Henry Ansbacher Americas which was set up in May this year and has been largely involved in shipping finance.

The new U.S. company, Henry Ansbacher Holdings Incorporated (HAI), which will start operations on January 1, will be a fully-owned subsidiary of the U.S. parent company. It will concentrate on mergers and acquisitions, specialising initially, on media-related business, including publishing, com-

munications and high technology industries.

The core of the U.S. operations will be database which Henry Ansbacher has acquired from the Thadema Foundation, a so-called "charitable foundation" registered in Liechtenstein.

The UK bank has already paid £1m towards the purchase price of database, half in cash and the remainder in its own shares—the rest will be paid on deferred terms. This will compare £1m to be paid in 1985 and June 30 1988, in stages, with an option for half to be paid in cash, and ultimately to develop a broad corporate finance operation in the U.S.

Mr Lindsay Smith, a director of the UK company, said yesterday that although HAI's initial strength would be in the media field, the aim was to expand into more general mergers and acquisitions, and ultimately to develop a broad corporate finance operation in the U.S.

## Allianz syndicated euro credit

Allianz Versicherung, West Germany's largest insurer, was yesterday making its final plans for a takeover bid for Eagle Star Holdings, the British insurance group, which will be worth more than the £915m offered by BAT Industries.

Allianz is understood to be planning a substantial syndicated euro credit.

At the start of trading on the London stockmarket Allianz, at the insistence of the Panel on Takeovers and Mergers, will remain open until further notice.

In the stock market there was speculation that Allianz was

when it indicated its plans at the beginning of last week.

Shares of Eagle Star rose 18p to 715p, which places a value on the company of £289m.

Allianz said at the beginning of last week that it would be making a higher bid than the 660p per share offer made by BAT.

At the start of trading on the London stockmarket Allianz, at the insistence of the Panel on Takeovers and Mergers, will remain open until further notice.

In the stock market there was

## Property merger terms

THE MERGER of three property companies will be effected by Sloane Estates offering to acquire the entire capital of Allatt London Properties and the 60.7 per cent of ordinary capital not already owned by Allatt in Guildhall Property Company.

Holders of 100 shares in Allatt are offered 185 ordinary shares of Sloane, while holders of 1,000 shares in Guildhall are offered 1,225 ordinary shares of Sloane or £125 nominal 8 per cent convertible unsecured loan stock 1991-94.

Standard considers that the present rent of £15,000 annually is well below current market level, and that there will be a considerable uplift in the income at the rent review in March 1986.

As an alternative holders can elect to receive 125 per cent of the secured loan, £200p of Sloane £245 stock for every 100 Allatt shares and £162 stock for every 100 Guildhall. In lieu of part or all the loan stock entitlements Allatt holders will be entitled to 245p cash per share and Guildhall holders to 162p cash per share.

The cash alternatives will only remain open for acceptance until the first closing date of the offers. It will be provided by Charterhouse Japeth.

STC Components is acquiring the remaining interests of Union Carbide UK, manufacturer of tantalum and ceramic capacitors, based in Aycliffe, County Durham, and the Standard Electric Lorenz tantalum capacitors factory in Nuremberg. Both acquisitions are expected to be completed shortly.

Robert Grew and Co., a Bradford knitting yarn manufacturer, has agreed to acquire the business of Tivoli Splitters, a subsidiary of Youghal Carpets, with effect from January 1 1984.

As a separate company within the Robert Grew group, Tivoli

Spinners will continue to manufacture and distribute from Cork. Robert Grew expects to employ a total workforce close to the current level.

\* \* \*

Standard Securities has purchased 51.4m of the freehold interest in Construction House, Wolverhampton. It is the headquarters of Tarmac Construction which occupies under the terms of a lease expiring in March 2002.

Standard considers that the present rent of £15,000 annually is well below current market level, and that there will be a considerable uplift in the income at the rent review in March 1986.

\* \* \*

Stakis has agreed with Bass for the purchase of its interest in the Great Tree Tops Hotel, Aberdeen.

It is anticipated that Stakis will take over following the January licensing board meeting in Aberdeen, subject to landlord's approval and the usual legal requirements.

\* \* \*

Mayfair Group, a subsidiary of Gallaher, and Four Square have jointly announced their agreement for the transfer of Four Square's Vending Services to Mayfair.

Vendepac, with 11 depots nationally, is one of the largest vending operations in the UK.

This acquisition is seen by the Mayfair Group cigarette vendors as a further development of its business in all areas of consumer vending.

Four Square recently announced plans to concentrate efforts on developing branded products for the vending industry at home and abroad.

Over the past 20 years, the Ebic banks have been co-operating with each other in order to offer services which are both innovative and dynamic to their national and international customers. Their expertise has benefited small, as well as large businesses, importers, exporters, international organisations, states and, indeed, governments.

## Coachbuilding behind 166% profit advance at Plaxtons (GB)

A 166 per cent advance in full year pre-tax profits from £1.1m to £2.92m was achieved by Plaxtons (GB), coachbody builders.

Most of the increase was attributable to the largest activity, coachbuilding, and was despite a near 50 per cent fall in interest receivable from £714,000 to £382,000. At the trading level profits for the year to October 2 1983 amounted to £1.25m compared with £0.3m last year, resulting in an increase in pre-tax profits from £263,000 to £1.6m.

The directors are recommending a final dividend of 5p per share which lifts the total payout to 9p against the maintained 8.5p net per share paid in the previous two depressed years.

Mr R. J. Thorntorn, managing director of investment at GT Management, said he had joined the group's responsibilities, particularly in the Far East, and Gellatly Hankey, a shipping

See Men and Matters

## MINING NEWS

## Pahang given an increase in its tin export quota

By KENNETH MARSTON, MINING EDITOR

THE Malaysian Government has provided some relief to the loss-making Pahang Consolidated by increasing its tin mine export quota from the present 56 tonnes to 85 tonnes a month, reports Wong Sulong from Kuala Lumpur.

Export quotas, imposed by the International Tin Council in its efforts to reduce the big surplus of tin overhanging the market, are allocated to the various producing countries. The latter, however, have some flexibility in the distribution of individual quotas.

The Malaysian Government has increased its quota by 50% to 85 tonnes a month, which is well above that of October 2 1983 of 56 tonnes.

Similarly, Berjaya's output for the first seven months of its financial year comes out at 1,207 tonnes against 1,150 tonnes in the same period of 1983.

On the other hand, Trough has raised production for the first 11 months of the year to 665 tonnes compared with 645 tonnes in the same period of 1983.

The latest monthly output figures are compared in the following table.

	Nov	Oct	Sept
tonnes tonnes tonnes	tonnes	tonnes	tonnes
Akam	66	65	110
Ayer Tiram	83	105	120
Berjaya	153	178	110
BTMC	506	490	426
Sungai Besi	46	39	34
Tongkah Harb.	64	58	57
Trough	31	53	57

## Interim payments from the Gold Fields mines

INTERIM dividends declared by the South African gold producers in the Consolidated Gold Fields group generally match the share price's expectations. Most of the payments are unchanged.

Of the exceptions, Watersport is reducing its interim to 40 cents (25p) from 60 cents a year ago.

After having declared a single dividend of 10 cents in 1982 for the year running to the end of that month, Deeklair is again making no December declaration.

It may be remembered that in the annual report in August the chairman said that the dividend expected to be effected in February 1984.

The agency continued to make significant new business gains, maintained payments of 2.75p were made when profits totalled £83.6m.

## The Ebic banks bring strength and experience to your financial operations

Over the past 20 years, the Ebic banks have been co-operating with each other in order to offer services which are both innovative and dynamic to their national and international customers. Their expertise has benefited small, as well as large businesses, importers, exporters, international organisations, states and, indeed, governments.

Through their interbank co-operation, their international networks and their common investments,

the Ebic banks can assist in a variety of financial operations. These include business loans, export financing, euroloans, foreign exchange risk coverage, eurocurrency issues, project financing, mergers and acquisitions and many others.

Specially created by the Ebic banks are a number of common investments in which either all or the majority of the member banks have important holdings.

In Europe, for instance, there's European Banking Company SA

Brussels and European

Bank

Company Limited in London which together, as the European Banking

Group, wholly-owned by the seven

Amsterdam-Rotterdam Bank

Banca Commerciale Italiana

Creditanstalt-Bankverein

Deutsche Bank AG

Midland Bank plc

Société Générale de Banque

Générale de Banques

Generale de Banques



# FINANCIAL TIMES SURVEY

Wednesday December 14 1983

## Business Information Systems

New technology is acting as the catalyst to speed up the flow of business information from providers to users. The trend now is towards increasingly specialised data services to meet clients' particular requirements.

### A growing demand for customised services

ANYONE DOUBTING the money to be made in business information need look only at Reuters, the world's oldest international news agency. Pre-tax profit in 1980 was just over £4m on a turnover of £90m. By 1982, pretax profit had grown to £37m and this year it could touch £60m.

This spectacular growth record is the result of Reuters' success in developing computer-based information services for the business market, provided, in the main, through the ubiquitous Reuters Monitor video screen.

In addition to its familiar money market and commodities services, it has added in recent years a shipping service, selective commodities service for futures markets, specialists and an oil service, a combination of prices contributed by dealers, terminals, market prices, and, perhaps most significantly — news and economic indicators.

Reuters claims this has sold faster than any previous new product, and it is a pointer to the principal trends in electronic information.

Proposals to float Reuters on the Stock Exchange have focused

By ALAN CANE

attention on the company, but it is only one of a growing band of organisations which are looking for new profits in electronically provided information.

In the UK, these include Datastream, a closed user group (�anging-mail only), providing historical data on securities, company accounts, fixed interest securities, market performance indices, interest and exchange rates, financial futures and commodities; Dunsprint, a closed user group, owned by U.S. financial analysts Duns and Broad-

street, which provides information on U.S. companies; and Topic, the Stock Exchange's own

In both Britain and the U.S. Reuters competes with Telerate which was floated in the U.S. last year, and in the U.S. with Quotron, Monchick-Weber, and Teletel, among a host of others.

There were 20 publicly available computer-based information systems or databanks in 1983, mostly dealing with scientific and technical information.

A special case in this category is British Telecom's Prestel service which provides on-line computer information for display on commercial television sets via the telephone lines.

Originally planned as a home information system, Prestel's marketing thrust has gone through several metamorphoses in its short life. Now the accent is on business information and the latest venture — in combination with InterCom Videotex — is Citiservice, which offers a package of financial and commodities information.

Second, there are the in-house systems which make it possible for a business executive to have access to his company's computer-based information through a terminal on his desk.

The most dramatic development in this area in the past two years has been the advent of the professional personal computer giving the executive the facility to modify and

manipulate information taken from the main files.

Third, there are on-line services provided by organisations to their customers to facilitate business between them. The most powerful example here is the cash and treasury management systems which all the world's major banks are installing to give their corporate clients more direct and immediate control over their funds worldwide.

In all these categories the new electronic technology initially acted as a kind of catalyst. It speeded the movement of information from the provider to the user without changing it in any way. So, for example, a professional journal like *Chemical Abstracts* has been available in the form of massive printed volumes for over 75 years; it has been available in on-line form for just over 10 years, but as abbreviated entries which make searches quicker — the customer still has to go to the printed volume for the abstract and to the original paper for the full text.

Now the trend is away from simply providing raw statistics and towards a "packaged" product in which value is added to the data to accommodate to the client's requirements.

So, for example, although a number of on-line information

companies provide "news alert" services based on searching through a menu of items of possible interest, when the ITT Corporation and the Financial Times decided to link hands to provide a novel service, they chose to offer a customised news alert — tailored to their immediate interests of their subscribers.

Mr Robert Braverman, ITT senior vice-president, said: "For the first time, subscribers will be able to specify their interests and receive news and intelligence, tailored to their needs, virtually whenever and wherever they wish."

#### Services

Tailoring general news is, of course, simply a sophistication on the old theme of dedicated subject coverage. Just as *Chemical Abstracts* and *Biological Abstracts* provided specialised information for professional chemists and biologists, so the major UK legal retrieval services Lexis and Eurolex provide similar services for lawyers.

The UK bureau and computer services company Scicon (a BP subsidiary) is now making available the full text of the House of Commons Hansard reports for on-line access through visual display terminals.

#### SIZE AND GROWTH OF ON-LINE MARKET

Description	1980 US\$m	1985 US\$m	Annual compound growth %	Source
<b>• UNITED STATES:</b>				
On-line database services	1,900	3,800	+ 9.5	Creative Strategies Inc. (1981)
Commercial on-line databases	1,000	3,400	+25.0	Link Resources Inc. (1981)
Computerised databases	77	393	+38.0	I. D. Corporation (1981)
On-line database services	1,436	4,275	+24.0	Input (1981)
On-line bibliographic and factual databases	900	3,340	+30.0	Monitor (1981)
Average	1,063	2,880	+22.0	
<b>• EUROPE:</b>				
On-line database market	65	4,300	+130.0	Computer weekly (1981)
On-line database market	123	1,400	+63.0	Input (1981)
On-line bibliographic and factual databases	83	—	—	Monitor (1981)
On-line database market	124	460	+30.0	CS and P (1982)
Average	99	2,053	+83.0	

Source: Knowledge Industry Publications.

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## Pick up the phone from the future.

This phone will do things most of us never dreamed possible. It will even transmit data on to a VDU. It will be very much at home in tomorrow's electronic office.

And it exists now.

But even a phone as advanced as this will one day become obsolete. Nobody quite knows when. Nobody quite knows what will replace it. Nobody knows for certain what telecommunication equipment will be like in the office of the '90s and beyond.

All of which brings us to this phone's greatest attribute of all. The part you don't see.

The system behind it.

Called MD 110, it is far and away the most sophisticated telecommunication system available. And it has one priceless advantage.

It has the ability to accept any communications

equipment. Either in use today, or even beyond the foreseeable future.

Obsolescence is just not part of its vocabulary.

It is digital. It will handle voice and data transmission simultaneously. It can operate as a single system in one location, or as a multi-location system spread across the country. Distance makes no difference.

It undertakes all internal and external communication and it is cost effective from as few as 150 extensions, to as many as 12,500.

It is endlessly adaptable to change — expansion, relocation, computerization — any change in voice or data transmission needs.

You simply cannot outgrow it.

It can be phased into an existing system without disruption. Even accommodating existing telephones.

No company can afford to ignore the importance of communication. But the pace of change is such that most of today's telephone systems are out-dated before they can be installed. MD 110 changes all that — at the same time providing substantial savings in cost and time.

It is the single most effective step yet in taking business communications into the future.

Think about your company's needs over the next few years — for the next few decades. Then let us show you what MD 110 can do.

Your present phone system can put you in touch with us.

But that is where any similarity ends.

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## BUSINESS INFORMATION SYSTEMS II

### More customised services

CONTINUED FROM PREVIOUS PAGE

and can, for the first time, provide traders with price quotations, real time foreign exchange rates and the full *Unicom News* service on a single terminal.

"Single screen" is an emotive expression. Already, a dealer might have on his desk a Reuters screen for universal commodity information and news, a Teletext screen for financial information and money broking and an ADP Comtrex monitor for U.S. markets and high resolution graphics.

He could add a London Commodity Exchange "Manifest" screen for continuously updated price information and his desk will be getting cluttered.

At present, there seems to be no agreement on whether dealers should work with a variety of screen with a single screen with the picture divided into separate "windows" or with a screen which can be changed rapidly from one set of information to another.

Company executives would

#### Catalyst

Some of the information may be drawn off for processing at a secondary site or information centre, yet more may be down-loaded to personal computers on the desk top.

Again, the technology has provided the catalyst—"the information was always there, but you could never get at it," comments Mr. Andrew Rodger, director of marketing for Packagage Program, a UK software company which provides man-

agement information systems for many top companies including Rank Xerox, Black and Decker and Wimpey.

"But the more you give people the more they want. Nice news quickly becomes need to know. There is a creeping sophistication built into business information systems."



Mr Terence Andrew, president of *Unicom News*: meeting the needs of the commodity trade

### DATASTREAM

## More Data More Programs More Flexibility

Four new services will make Datastream more powerful, more versatile and more effective.

#### Graphics II

- \* new pie charts, bar charts, line and bar charts
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- \* user's own data can be displayed on Datastream programs
- \* company accounts data available for Graphics

#### Futures II

- \* new hedge monitor, 'Minder' pages, hedge efficiency
- \* new charts for more sophisticated technical analysts
- \* new contracts, wider data coverage

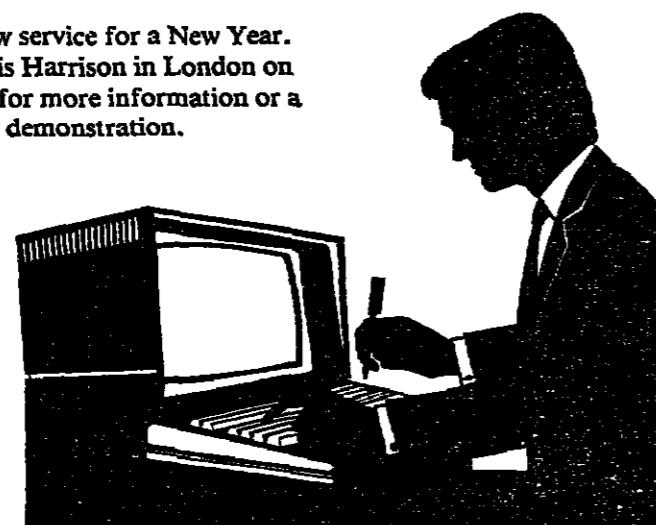
#### Time Series Analysis

- \* simple and complex regression analysis
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#### Computer to Computer Links

- \* delivery on in-house systems and local area networks
- \* new dial-up facilities

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- Better sales targeting and forecasting
- Less time spent gathering information and making lists of prospects
- Less cost from reduced distance and travelling time between sales calls
- For market research—a more comprehensive universe and better sampling

Here, and on the next three pages, correspondents highlight some of the specialist users of business information systems

### A boon for the money markets

VIDEOTEX SERVICES have created the first "live" money markets in London. Up-to-the-minute details from any of the ever-changing money markets is not cheap, but many customers are finding that it is less expensive than acting on out-of-date information.

Inhabitants of the Square Mile all need to know at least something about one of the money markets. Before the arrival of videotex services, daily newspapers or a series of telephone calls were the only way to shop around for prices.

Unlike the stock or commodity exchanges, there was nowhere one could go and compare prices in one place. Videotex, the rapid collection and distribution of information on prices in a standard form, displayed on a network of terminals, was ideal: people who use this data can also supply details of their own to create a live exchange.

The Reuters Monitor and Teletext, from America's Teletext along with AP-Dow Jones, are the most successful of these professional services which carry information about money itself. But each and every one of the services carries more money information besides more general items on stocks, commodity prices or news.

Professional services such as these are costly because a leased telecommunications line has to be routed to the terminals to connect it to the wider network. But they are interactive, so information can be sent as well as received, and they offer the fastest dynamic service so that the most up-to-date price changes are displayed.

Reuter's Monitor is the acknowledged world leader in the field, with some 15,000 terminals hooked up in 74 countries. Miss Julie Holland, the money market manager, said that it can offer information from the exchanges and markets, the chance to deal electronically, rather than over the telephone, and, ultimately, the opportunity to process all this information.

In its first and foremost role as an information provider, Monitor is being used to display the changing price of

foremost supplier of details about the American markets as a result.

Rapid access to such exotic markets is Teletext's big attraction, according to a director, Mr. Eli Antar, who, until recently, was the man whose job it was to sell the service to the European market.

"Our big advantage over Reuter's Monitor is a much more thorough picture of dollar currencies, and the ability to bring together the financial information about the Western Hemisphere," he claims.

The Teletext service, which at \$500 costs much the same as its competitors per month, is highly specialised in its ability to provide detail about U.S. Government securities, or the so-called "Fed Watchers"; this is an analytical service which tries to penetrate to the heart of the larger and more complex Federal stocks and bonds markets.

A more general service is offered by the third biggest supplier, the Citservice from Inter Commodities Videotex (ICV) and British Telecom (BT).

Carried on the public view-

data network, Prestel, it is primarily aiming for the casual viewer who does not want the expense of a leased line or high monthly subscription charge.

Mr David Taylor, ICV's managing director, said that Citservice offers financial details on general topics such as currency, certificates of deposit or bonds with what is called "a 30-minute snapshot."

In other words, ICV updates the prices only if they change over this period of time.

For a money-broker this time lag would be unacceptable, but for the private individual or smaller companies, it is adequate. ICV must gather its details about the money markets by telephoning a number of brokers with whom it has an arrangement, "because, unlike every other exchange, there isn't one generating electronic signals for the money

#### Impact of technology on the commodity markets

### The key to creative broking

COMMODITY prices for softs and metals will soon be dealt at the speed and in the volumes now possible. For stock and share commodity brokers face the kind of electronic competition which has gripped the stock markets.

The first, fully-integrated electronic commodity broking system may leapfrog the Stock Exchange's early lead, not simply following current prices, but planning what futures ought to be.

Mr Andrew Wedmore, project manager for the systems being installed as part of a nine-point plan by leading commodity brokers, S. and W. Beriford, has a name for it: "Creative commodity broking."

He said that commodities are the last, conservative bastions of the City of London where transactions still tend to take place in a particular place or exchange, and where calculations, deals worth many millions of pounds, might still be done with pencil and paper.

Several London commodity exchanges now supply digital information on prices to the videotex information services. The International Commodities Clearing House, a collective rather like the Stock Exchange, has lately provided positions and prices with its Classic system.

But, as Mr Wedmore pointed out, the City's computer suppliers have been reluctant to offer the very large individual commodity dealing systems, which would be fast, or even a hundred times the capacity of stock broking systems.

"We are a very large broker, more like an international bank, dealing with millions of transactions each day. No off-the-shelf system would be large enough, so we had to develop our own," he added.

Beriford awarded one of the largest single contracts for software to Systems Programmers (SPL), in 1982 worth some £2m, just to program its system. The commodities broking system which they are developing is called Bericom and it will be introduced point-by-point to the end of 1985.

"Although we're taking a pretty standard approach to commodity broking, we will be very much ahead of our com-

petitors when it's finished. At that point we might decide to sell versions of Bericom, or else the use of our system to other brokers," added Mr Wedmore.

Beriford is one of the biggest commodity brokers, with a turnover of £2.792.2m and profits of £54.7m in 1982. Eighteen months ago it also decided to take electronic technology much more seriously.

Beriford's Information Technology (or BIT) is the group's new commercial computer services arm, a spin-off of its in-house data processing activities. Mr. Wedmore actually works for BIT, which is managing the development of Bericom.

**Hectic**

The support of a commodity broker has all the usual problems associated with any financial or broking system—and quite a few more which are peculiar to that market. Commodity are traded by taking a position, or making an agreement to buy and sell at particular prices: the market is far more hectic as a result.

"Almost every price or variable can change at any time. We have to account for the supply conditions in a particular commodity (whether it is long or short), currency, financials, our equity control and even the changing political climate or just the weather," said Mr. Wedmore.

To cope with this changeable environment, Bericom is being phased in along a nine-point plan which takes in each aspect of commodity broking. The overall goal is instantaneous control of the Beriford prices and positions in its major commodities: cocoa; coffee; sugar; maize; oil seeds; nuts; rubber; and tea.

The most important point is the ability to be able to control position in a commodity, to be long or short. This involves taking basic information from the Classic and Reuters Monitor service, calculating the price and supply of a certain commodity.

The next step is to be able to control the use of Beriford's equity and track its credit position around the world. This

kind of financial management is common to most businesses, but it is far more complicated to follow when the base information might be changing from hour-to-hour.

An international telecommunications network links Beriford's three main offices in London, Amsterdam and New York, along with minor input from its other outstations around the world. The network is designed to be fail-safe and employs the kind of Tandem Non-Stop computers which the banks favour for this same purpose.

A commodity is traded by agreeing terms and then exchanging contracts, the equivalent of stocks or shares. Bericom will introduce the first electronic system which will print out these physical contracts immediately after a deal has been concluded.

Once the basic dealing system is in place, Mr. Wedmore said that Beriford want to place less and less trust on outside electronic information. A currency administration system will allow Bericom to work out the effects of fluctuations for itself, automatically and as they occur.

There is a great deal of administration which must follow a deal being struck. The contract documentation must be collated. The terminal which a broker is using must be monitored to give a record of the day's trading. In the final part of the plan, Bericom will take over all these functions from the previous manual or only partially automatic systems.

Mr. Wedmore said that by 1985, commodity dealing "will be far more timely. A dealer will be able to do a trade and then see its effect on the business and on the market immediately."

This makes for better control of equity and a very much faster response time to change. With a high proportion of its equity in use at any one time, he added that "pretty tight control is essential."

The real benefits from automatic commodity dealing will only begin to be felt once the manual systems have been entirely removed. Then a dealer will become much more

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- More good prospects contacted—fewer missed
- More accurate measurement, by area, of sales potential and workload
- For market research—a more comprehensive universe and better sampling



## BUSINESS INFORMATION SYSTEMS IV

## On-line news: an under-valued resource

THE BAD news about data bases offering on-line news and current affairs information is that they do not seem to be an easy route to profits.

Marketing managers of large news organisations seeking to exploit both the potential of new technology and add value to their existing raw material, whether printed or broadcast, have, on the whole, so far been disappointed.

The winners have been those able to say honestly they are breaking even and there have been several very public failures.

The best-known is probably IRIS, the Washington-based organisation which was set up to explain the flow of world events but was unable to predict just how reluctant customers would be to pay large amounts for such interpreted news of the world scene.

The New York Times Information Bank was passed on,

several new services from new business for other companies entering the market or as old ones trying again.

Datasolve, the data base subsidiary of Thorn EMI, a long-established computer services company launched at the beginning of this year launched a news service called "The World Reporter," in conjunction with the BBC.

"World Reporter" has access to material broadcast by the External Services of the BBC and the monitoring of the radio broadcasts of 122 countries in 50 languages carried out by the corporation at Caversham.

The Economist and the Associated Press have also been added to the data base. "World Reporter" is available on any teletype-compatible terminal or micro computer for a basic fee of £200, plus usage costs of between £30 and £60 an hour. Despite such relatively modest charges the service will only have around 50 clients, although this includes, it is believed, Government departments such as the Foreign and Commonwealth Office. But for corporate clients Datasolve says it can make available bits of commercial information that might otherwise stay buried or overlooked.

A recent broadcast in China, for instance, which was picked up by the BBC monitoring service, revealed that the Chinese had just bought 20 IBM-300 computers. That piece of information, Datasolve says, could mean

## News alert

At the same time as "On File" was beginning its service to clients such as British Petroleum, the Financial Times announced it was trying again in a joint venture with the ITT Corporation, formerly International Telephone and Telegraph. The two companies are collaborating to provide an electronic news alert system.

One company which has made an impact in the market for textual data bases has been Finsbury Data Services, the Caversham, London-based company which provides on-line access to a data base of industrial, financial and corporate facts and figures from all over the world. The company, set up four years ago, has around 600 clients in the UK, Europe and the US, paying up to £8,500 a year for unlimited access to all its services.

More importantly, Mr Graham

Blease, chairman of Finsbury, believes the company owned by the Scottish Northern Investment Trust, Scottish Amicable and British and Commonwealth Shipping, will break even this year on a turnover of around £1m.

Recently, Finsbury added the Dow Jones News Retrieval Service to the 78 other national and international publications which are abstracted and indexed in the data base for its main service Textline.

The data base now goes back to January 1980, and 4,000 new

stories are added each week. Unlimited use of "Textline," including the provision of terminal and printer, costs £6,500 a year although clients pay on a per use basis.

Finsbury says that as well as the UK, its editors monitor the major publications in all EEC countries, Japan, South America, Spain and Switzerland. "Textline" is also published in six languages, including Japanese and Danish.

Finsbury claims that it is the only company in the UK offering a textual as opposed to numerical, information retrieval service using its own hardware and software.

Apart from "Textline" it also runs "Newsline"—an early morning electronic press-cutting service for a subscription of £1,000 a year. Subscription to the Dow Jones data base costs another £1,000.

But as "Monitor," the on-line newsletter, commented recently on the difficulties of addressing a market which is only just taking shape: "If your dog food does not sell, you know it is either your dog food or your marketing."

You know in advance, however, that several million dogs eat your competitors' dog food every day, so the market does exist. One can display no such confidence with on-line news services; it would be nice if someone proved it for the rest of us."

Raymond Snoddy



Mr. Graham Blease, chairman of Finsbury Data Services: making an impact.

## SELECTED DATABASE DISTRIBUTORS RANKED BY CUSTOMER

Company	Subscribers
Dow Jones and Company	26,000
TRW (credit information)	27,000
Equifax	23,000
Compuserve	20,000
Control Data	19,000
Prestel	15,000
Dialog	14,000
EDS	14,000
GE Information Services	6,000
System Development Corp	6,000
Reuters/Monitor/Dealing	4,200
Bunker Ramo Corporation	3,500
Telarate	3,000
Tymshare	2,000
OCNL	2,850
Dun and Bradstreet (Dunspoint)	2,500
Mead Data Central (LEXIS/NEXIS)	2,000
NYTCS	2,000
Medline	1,800
McGraw-Hill/DRIS and P	1,200
<b>TOTAL</b>	<b>109,145</b>

Source: Knowledge Industry Publications

Case studies: how a decision support system helps top companies solve complex problems.

## Making sense of a deluge of business data

WHAT MAKES today's business information systems different from the management information systems of a few years ago is, chiefly, the quality of the information they provide.

Most managers will be familiar with the stacks of computer print-out generated by the earlier systems and with the virtual impossibility of drawing usable information from the undigested mass of data.

Towards the end of the 1970s, regarded of these "decision support systems" as they are called.

Wizard is used in the UK by a number of top companies, including Automotive Products, BL Cars, Ferranti Electronics, British Telecom International (BTI) and now American Express (Amer).

The two last companies illustrate how a modern business information system can trans-

form the way a firm carries out its business. BTI, for example, the glamorous, high-technology end of the UK's state-owned telecommunications business, has undergone major reorganisation and faces special challenges in the months ahead as the liberalisation of the UK telecommunications market gets under way.

BTI has developed a business information system which it calls Camilot, and central to the performance of Camilot is Wizard.

Indeed, according to Mr Jim Hodgson, BTI managing director, "The timing of BTI's re-organisation was strongly influenced by the introduction of the Camilot computer-based accountancy system."

Mr Ron Fairchild, BTI's chief accountant, explained the major changes: "Budgets used to be allocated to expense headings, such as travel and subsistence, operations, maintenance, and so on."

"I wanted budgets that could be allocated to individuals who could be made responsible for a sum of money, given objectives and told to go away and get on with the job."

That was the ideal, but it was clear that BTI's existing annual methods of gathering, collecting and disseminating information were inadequate.

Mr Fairchild and his team decided, two years ago, that the only way of improving the situation was to computerise—

the only sensible answer for a 14,000-strong organisation with some 400 separate business activities.

BTI settled on Wizard as the basis of the new accounting system at Christmas 1981: by April of the following year (the beginning of BTI's accounting period), it had been sufficiently developed to provide reports for the first rounds of management meetings.

That speed of installation was crucial to BTI and encouraged its senior management to re-organise the company further along product lines.

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Amer had a completely different set of problems to BTI. For some years, its card business had used a time-sharing bureau to collect and collate data for financial planning and reporting.

Information was fed into the system from around the world for consolidation at Amer's New York headquarters.

For Mr John Lennox, Amer's president finance, based in London with responsibility for Europe, the Middle East and Africa, there were two drawbacks:

• First, the system was geared to the needs of New York which were not always the same as those of the rest of the world, so he found it awkward from time to time to get the information out in the form he wanted.

• Second, sometimes he found it impossible to get any information out of the system at all: "Because the system was controlled from New York, someone there had to open it up if we were to have access. Once or twice we found ourselves locked out of the system at critical times."

Once, for example, we could not get essential information from the system the day before the beginning of our budget meetings because it was a public holiday in the U.S. and nobody was there to give access to the data files.

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Until now software designed expressly for financial modelling was not easy to use because it involved a 'language'. Few among decision-makers and amongst those responsible for profit had time to learn the special language required.

Although the spreadsheet package, being an all-purpose tool, was far from ideal for such a specific need as financial modelling, it was widely used in preference to language-based packages for simple applications. FT MONEYWISE, purpose-designed for financial modelling, provides the capability of the language-based package but is simple and speedy in use. FT MONEYWISE is the state of the art for financial modelling.

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## BUSINESS INFORMATION SYSTEMS V

The data base market is growing by 20 per cent a year, as Raymond Snoddy reports

## The future looks promising

**BUSINESSMEN** in major American cities can now keep in touch with the latest commercial information wherever they are, thanks to satellite, FM radio and a portable monitor, the size of a pocket calculator.

The monitor has an alphanumeric display which allows users to receive current prices, delayed by 15 minutes, from the New York and American stock exchanges, options on the American and Chicago boards and selected futures.

This is just one example of how new products—at least in the U.S.—are making business information services more portable and flexible.

This particular service, run by a company called Telemet America, allows a user to have an individually programmed portfolio of up to 20 shares on which to keep a personal watch.

A "sleep," followed by a digital message display, informs the user about any news breaking about his individual shares.

Future plans include the transmission of a much wider range of business data.

In the UK, Air Call, the messaging company, have alphanumeric displays for relaying messages as well as beeps—a system that could be developed to provide a range of simple business information.

In the office itself, systems are being developed which could, in the long run, improve the relationship between the non-technical businessman and

### Decision support system

CONTINUED FROM PREVIOUS PAGE

One answer would have been to rewrite the system to suit Europe, "but the development costs were absolutely horrendous." And Mr Lenton was determined that the accounting system would be under his control to avoid a repetition of the "New York lock-out."

So almost a year ago, the company began to use Wizard, first on Comshare's own time-sharing service, Commander II, then on Amex's own large IBM computer in Brighton.

The three principal functions of the system were to provide a management reporting service, a forecasting system and a budget system. All are "critically important" but the budget—in which fun separate pieces of information are brought together into one coherent picture—is the toughest test.

It used to take three to four weeks and Mr Lenton speaks wistfully of the failed attempts and the times the system simply drew up nonsense. The budgeting exercise was tried on the Wizard system for the first time

Alan Cane

this year and it worked first time. Three or four weeks of effort were reduced to three or four days.

The company carried out what dry runs it could, but as Mr Lenton says: "We took our life in our hands—but by then we had a high degree of confidence in the system."

What he especially likes about Wizard is the fact that although it is a big mainframe system to the individual user at his video screen it has the feeling of a personal microsystem. And that is the clue to where Amex is going with Wizard.

Mr Lenton says: "We are using Wizard as a sort of relational database and stretching it beyond what it is meant to do—but it's taking the pressure very well."

"Our strategy is to have a central database of 'clean' numbers which we can trust, which will be accessible to those permitted access via an IBM Personal Computer."

Alan Cane

It is almost inexhaustible source of storage for digital information. A single laser disc can hold the equivalent of 50,000 A4 sheets of paper, although at the moment there is the disadvantage that the disc can be "written" on only once.

Mr Graham Lea, chairman of the British Association of Data Base Providers, believes that the personal computer boom is also helping to make electronic business services and information more accessible to the average business. When a personal computer finally does reach the desk of every executive it will give almost every user the ability to "download" their own information from a large central computer, inside as well as outside the organisation, and create their own personal databases.

Such a trend, which could also limit the expansion of the companies which insist on running their information on their own general terminals which have to be rented at a considerable cost, could create a considerable consumer mass which might transform the balance sheets of information systems removed.

An additional benefit of laser discs would be that pictures and diagrams could be included as well as text.

One data base company, Perigam's Info Line, which deals in international patents, is already accompanying its technical information with diagrams.

While the future of business information services are likely to be marked by new methods of storing information more cheaply, easier and ultimately more human ways of gaining access to it and more economic methods of distribution the most dramatic changes are likely to be less spectacular.

The real breakthrough may come much more from the exploitation of existing technology and the expansion and maturing of the business information market, rather than from the immediate impact of new ideas.

The use of on-line information services is slowly spreading from the major multinationals to medium and small companies and the necessary skills from members of the scientific and financial community, used to trading data bases, to the more general businessman in search of better information on which to base decisions.

Mr Lea, who is also managing director of Geosystems, a geological and mineral data base, believes the problem is still too few users although the data base market is showing a two-way system.

growth of around 20 per cent a year.

Mr Lea believes that competition is helping to ensure that more businessmen and a wider range of companies will begin to use more sophisticated information systems.

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By aiming specific products

at carefully targeted market

segments, such as real-time

booking systems for travel

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brokers, Mr Burgess says he can

now see prospects of trading

profit for Prestel in 1985-86.

The growth should be helped

by the fact that, by Christmas

next year telephone charge rates will

apply to 20 per cent of the

country. One-way telex has

already been introduced via

Prestel and development is

already under way to make it

a two-way system.

Prestel's Micronet 800 service—the ability to download computer games and software to adapted microcomputers—has greatly increased Prestel's penetration into the home. It has helped to increase the number of subscribers to 35,000 and shift the balance of users from 85 per cent business and 15 per cent domestic to one-third domestic.

Prestel, the first operational

video service in the world, is

an example of how the mere

existence of a service does not

create the market for it.

It is only now that Mr Frank

Burgess, general manager of

Prestel, can say he is feeling

more bullish about its prospects

than he even has before.

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## UK COMPANY NEWS

### N. Sea expansion to boost I C Gas

Imperial Continental Gas Association yesterday gave details of the acquisition by its 59 per cent owned subsidiary Century Power and Light, of half the North Sea interests of the British Electric Traction Company with effect from December 31 1983. The consideration, excluding production profits prior to January 1 1984, amounts to approximately £28m, and will be financed by long term borrowing.

The BET interests include a 5 per cent participation in the Maureen Field, which increases the Century stake from 9 per cent to 11.5 per cent.

The acquisition follows the recent acquisition by Century of a 0.25 per cent stake in the Forties Field, at the striking price set by BP of £7.5m, and reflects the company's policy of expansion in the North Sea where it already has substantial interests.

The other shareholders in Century are London Merchant Securities, TR Industrial and General Trust, and TR Trustees Corporation.

John Stretch, a director of IC Gas said yesterday that the Maureen Field had attained peak production of 90,000 barrels per day earlier than expected. He added: "The field is performing much better than we dared hope."

At the same time as announcing the Maureen acquisition IC Gas reported a cut in taxable losses from £1.77m to £1.07m in the first half to September 30 1983. Turnover advanced by £10.96m to £204.7m.

### Associated Paper better than forecast

Associated Paper Industries beat its forecast for the year to October 1 1983.

At mid-term pre-tax profits were down from £1.26m to £90.5m and, announcing a rights issue of 10 million shares, the directors said they expected the full year's outcome to be similar to the £2.27m for the previous 12 months. However, in the event this turned in £246,000 higher at £2.52m.

The group converts paper, film and aluminium foil and the directors report that plans to create a significant business in air and liquid transport took a step forward with the acquisition of Ritsufu's Radiator Co, a manufacturer of air conditioning, ventilating and heating equipment.

Profits of this company are included in group results since

However the directors of this holding company, with interests in the fuel and power industries and the manufacture and supply of compressed air equipment, point out that, as on previous occasions, interim figures provide little guidance to the outcome of the year.

Most of the group's activities are seasonal and income from UNERG—through which a major part of the group's ultimate interest is held—and dividend income from Petrofina and Intercons are the previous 12 months pre-tax profits fell by 6 per cent to £38.5m.

In fact, the interim figures are even less indicative than usual, as the second half will be significantly influenced by the Maureen and Forties acquisitions.

The interim dividend is being lifted from 3p to 4p net per £1 share to reduce the disparity between it and the final. For the previous year a total of 10.6p was paid from earnings per share of £11.66m to £12.97m, while pre-tax profits were struck after depreciation of £12,065 (£10.65m) and net interest payable of £8.65m (£8.39m), and included associated income from investments of £615,800 (£490,000).

Turnover of the subsidiaries in the Calor Group rose by 11.8 per cent to £106.85m and the trading profit was £2.81m higher at £8.38m, mainly as a result of the wrong impression from these

improved margins and lower redundancy costs. Depreciation and interest charges rose reflecting increased levels of capital expenditure.

Meanwhile turnover of CompAir Group fell by 3.2 per cent to £34.95m and trading profit declined sharply from £7.22m to £4.21m, reflecting adverse trading conditions which led to intensified price competition particularly in the construction sector.

In the oil operations group turnover attributable to Century Power and Light, in which IC Gas has a 38.8 per cent interest, rose by £544,000 to £1.21m, reflecting the acquisition of Acanca Oil Corporation in April 1983, the directors say. Trading profit rose from £438,000 to £1.93m.

There was a small increase in turnover in the Belgian group which was attributable to higher sales by its specialised transport concern, Calor Group, and higher property rental income. However trading profits fell by £147,000 and depreciation was slightly higher.

Group tax for the six months took £751,000 (£882,000) and after minority interests of £172,000 (£74,000) the attributable loss came to £1.99m (£2.73m).

#### • comment

Just as in case anyone got the wrong impression from these

July and the directors state that the purchase of Alpcel Filtration and Alpcel Hydraulics is a further move into this market, which they describe as offering considerable opportunities.

The opening weeks of the current year for the group have been in line with expectations and the outlook is good.

Towards the end of the 12 months under review, benefits from product development work at the converting companies began to show through and new plants in the stamping foil companies started regular production.

Sales for 1982-83 advanced from £55.03m to £57.27m and trading profits pushed ahead from £2.6m to £2.74m. These were after distribution costs of £876,000 (£812,000) and selling

and administration expenses of £3.02m (£3.35m), whereas the profit on the unquoted interest of £299,000 (£31,000).

Tax absorbed £588,000 (£367,000) for basic earnings per 25p share of 13.3p (13.2p) fully diluted and 12.3p (14p) basic with tax charge on a nil distribution basis. As projected at the time of July's rights issue, the net dividend is 3p for a 4.2p (4.3p) net total.

There were no extraordinary credits this time compared with £139,000 for the corresponding period, while on a CCA basis the pre-tax figure is given at £1.88m (£1.87m).

Associated Paper Industries has gradually been lessening its dependence on its traditional paper making business, now

accounting for about 25 per cent of sales. About 50 per cent is in paper converting, the product aimed principally at posters, cigarette boxes, crisp packets, etc. The rest is in the general area of filtration, through Purification Products, which dissipates smells (through impregnating the inner sole of sports shoes, for example). Diversified in for three months; and in the current year, air conditioning from the recent acquisition of Alpcel. The effects of the recent rights issue and acquisition will leave the company roughly ungered with the potential and ambition to further purchases. Any dilution of earnings per share rights, should be made up in the current year when pre-tax profits of around £3.5m seem attainable. That puts the shares up 7p at 11.1p on a prospective actual tax p/e of 7.5.

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### Premier Consd. profits reduced

NET PROFITS of Premier Consolidated Oilfields fell from a restated £873,000 to £280,000 in the six months to September 30 1983.

Turnover for the period rose to £37.4m against £22.25m, and profits from exploration and production increased by £28,000 to £400,000. Overall pre-tax surplus was down at £696,000, compared with £1.38m.

This resulted from a cut in dividend interest to £424,000 (£887,000), a loss of £88,000 (profit £27,000) from the old futures business, and an unrealised exchange loss of £1.004,000 against a restated £206,000 profit. Tax for the period absorbed £406,000 (£521,000).

In the year to the end of March turnover totalled £4.78m and pre-tax profits, including a £90,000 oilfield sale profit and a £1.15m exchange gain, were £4.15m.

Mr Roland Shaw, says that the improvement in exploration and production reflects increased gas production in Trinidad, oil profits, relatively unchanged oil income in the North Sea Piper field and the Greek Prinos field, while U.S. cash flow is lower following the sale of the Midway Sunnil oilfield.

The oil futures business, Premier Man, of which the company owns 50 per cent

incurred start-up losses in connection with its U.S. subsidiary.

Trading in London crude oil futures is expected to significantly increase in the coming months. Net profit after tax reflects the artificial changes as well as lower income consequent on reduced interest rates, he says.

Negotiations with British Gas Corporation for its Wyth Farm interests are nearing conclusion, he states.

In the Central Graben area of the North Sea, Premier is about to test its well 28/2-2, and the results should be released shortly. Also a technical and financial team was touring the Fyzabed field in Trinidad last week in order to prepare for steel founding in the Italian oilfield well Molina. No 1 has encountered a substantial paleocene gas sand and is being drilled deeper into the limestone.

The acquisition of the Venture Oil Company was completed at the end of November and Premier, by issuing shares valued at £3.54m, acquired licence interests in block 12/23, 99/12 and 99/13 as well as some £2.2m in cash.

First half taxable profits of £1.94m recovered from £4.00m to £31.000, thus continuing the progress made in the previous second half when the company finished the year with profits well ahead at £629,000 compared with £228,000.

With earnings per 50p share rising by 2.94p to 9.31p, the interim dividend for the 26 weeks to October 1 1983 is being lifted from 2.2p to 2.2p net. For the year before a total of 7.5p was paid.

The directors say all subsidiaries participated in the improvement and West Midlands

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Danish bank launches  
£50m FRN  
issue, Page 44

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## SECTION III - INTERNATIONAL MARKETS

# FINANCIAL TIMES

Wednesday December 14 1983

### WALL STREET

## Retail sales underline rate fears

THE ANNOUNCEMENT of a sharp increase in U.S. retail sales in November intensified Wall Street's fears of renewed inflationary pressures yesterday, bringing further rises in both long and short-term rates by U.S. Treasury securities, writes *Terry Byland* in New York.

Leading stocks tried to resist the setback in the bond market but lost ground towards the end of the session. Dealers commented that year's end tax selling in the stock market is now nearing completion and that yesterday's relatively steady performance from stock prices may indicate that this sector could move independently of bonds for a while.

The Dow Jones industrial average ended a net 5.70 down at 1255.89 after the market had abandoned a mid-session rally which took the Dow Jones to 1281.99. Airline issues continued to attract buyers.

The rise of 1.9 per cent in November retail sales was well above market forecasts, despite the growing evidence of a very strong opening to the Christmas selling season at the major retailers.

Some sources had predicted a rise of

only 0.7 per cent in retail sales, after a 1.1 per cent gain in October.

The bond market opened lower, with the key long bond falling below par value for the first time since mid-August.

Treasury bill rates jumped by as much as 12 basis points.

The sharp rise in rates strengthened fears that either interest rates will forge ahead of their own accord in the New Year or the Federal Reserve will be obliged to raise them to fight off inflation.

The stock market was in two minds. While the setback in bonds and the prospect of higher interest rates bode ill for stocks in the medium-term, higher earnings from the retail and kindred companies could act as an immediate spur to the stock market.

The stock market's resistance to bond market weakness was encouraged by comments from Mr Malcolm Baldridge, the Commerce Secretary, that the rise in retail sales indicates an "excellent" outlook for a sustained expansion of the economy.

Once again, American Express, a further 5% down at 235 in heavy trading, proved a weak spot as the market digested the board's warning of a 10 per cent fall in earnings this year because of problems at the insurance subsidiary.

Steadiness in IBM, 5% higher at \$124, helped the rest of the market. Teledata jumped 3% to \$136. Diebold, at \$77, recouped \$1 of recent losses.

In heavy industrial stocks, General Electric put on 5% to \$58. Xerox at \$30% was 5% better on the announcement of its further expansion into financial services, via the acquisition of a privately held investment banking firm.

Persistent doubts over the outlook for car sales, reiterated by some brokerage houses in their comments on November's retail sales outcome, left General Motors at \$74 and Ford at \$41, both 5% down, and Chrysler 5% off at \$28.75.

AT&T stocks again led the active list, the old 5% up at \$64 and the new 5% down at \$43.50, a gain of 5%.

Other active issues included Baxter Travenol, 5% down at \$22.50 in further response to last week's bearish report by a major brokerage house. But G.D. Searle, another pharmaceutical group, depressed recently by bearish comment, traded at \$43.50, a gain of 5%.

Turnover in the credit market was restrained with investors continuing to stay on the sidelines. But rates were quickly adjusted to take account of the reception accorded to the November sales figures. Three-month Treasury bills, discounted at 9.07 per cent, jumped nine basis points while the six-month at 9.27 per cent discount showed a gain of 12 basis points.

The key long bond opened at 99% and could make no recovery, with the yield a shade above the coupon rate of 12 per cent.

### EUROPE

## Amsterdam performs an encore

A REPEAT performance in Amsterdam yesterday took share levels to another record high for the sixth time in eight sessions on the strength of foreign investors and interest in international stocks.

The ANP-CBS index, calculated at midday, gained 0.5 to 148.6 with advancing stocks outnumbering declines by 102 to 61.

KLM was particularly sought by U.S. buyers, who were more appreciative of the airline's healthy November traffic figures than local investors. KLM added F1 4.50 to F1 193.50, a high for the year.

Other Dutch internationals to benefit from overseas attention were Akzo at F1 88.7, up 40 cents, and Philips 20 cents stronger at F1 41.8. Royal Dutch, however, shed 80 cents to F1 135.80.

Continued on Page 36

### LONDON

## Oil shares pick up most of losses

LEADING OIL shares reacted nervously in London to reports from New York, later denied that the British National Oil Corporation planned to cut its North Sea oil price.

Blue-chip issues initially moved down in sympathy but oils picked up most of their losses by the end of the day. The Financial Times Industrial Ordinary index ended 3.1 down at 150.6.

Elsewhere, Eagle Star was again active, gaining 18p to 715p ahead of Allianz's increased bid, due today. In food retailing, Bishop's Group shed 30p to 210p after receiving recommended bid terms from Booker McConnell.

Government securities again gave ground with closing losses in long dated issues ranging to 1/4 and those for short-dated stocks around 1/4.

The strong showing by the U.S. dollar against sterling prompted widespread gains among South African golds but turnover in Australians was restrained by erratic movements in the Australian dollar against the U.S. and UK currencies.

Details, Page 37; Share Information Service, Pages 38-39

### SOUTH AFRICA

ALL SECTORS suffered from a lack of direction in Johannesburg and shares ended mixed after a very quiet day's trading. Among gold shares, Buffels rose 50 cents to R68 and Geduld 75 cents to R44.75.

Two members of the Gold Fields group, for which unchanged interim dividends were announced, moved in opposite directions. Driefontein added 25 cents to R37.75 while Doornfontein fell the same amount to R27.

Elsewhere in mining, Rustenburg Platinum shed 20 cents to R12.70 and De Beers was 10 cents easier at R9.20.

Industrials were narrowly mixed but with a firmer bias.

### CANADA

GAINS POSTED by consumer product issues in Toronto were balanced by widespread weakness in the metals and mining, gold, and oil and gas sectors, leaving shares mixed.

The strength in consumer products was attributed to higher third quarter earnings from Seagram, which added 5% to C\$46%.

Montreal was marginally ahead with small advances recorded in banks, utilities and industrials.

### TOKYO

## Speculatives caught in the fray

A SHARP downturn for high-priced issues and more sacrifice selling of speculative stocks sent the Nikkei-Dow average below 9,400 in Tokyo yesterday, against growing investor concern over the general election on Sunday and the yen's fall against the U.S. dollar, writes *Shigeo Nishizaki* of *Iti Press*.

The Dow index of 225 select issues lost 36.44 to finish at 9,385.56, the first close below the 9,400 level since December 2. Declines outnumbered advances 440 to 222, with 215 issues unchanged. Volume dwindled further to 274,411 shares from Monday's 295,900.

New funds virtually stopped flowing into the stock market, discouraged by the yen's fall, terrorist attacks in Kuwait, and intensified pre-election nervousness.

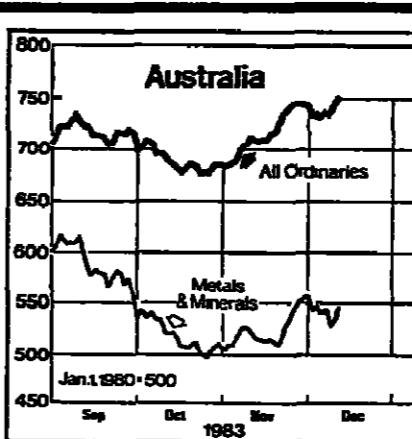
The broad decline was paced by heavy selling of speculative issues, which slipped after rising on strong margin buying since last summer. Aoki Construction suffered a limit loss of Y50 to Y700, while Tokyo Construction dropped Y3 to Y378, Godo Shusei Y30 to Y535 and Sumitomo Metal Mining Y15 to Y95.

Many high-priced stocks also surrendered Monday's big gains. Fanuc was down Y800 to Y10,200, Kyocera Y60 to Y8,850 and TDK Y30 to Y5,320. Among international populars, Hitachi lost Y15 to Y799, Fuji Photo Film Y40 to Y1,970, NEC Y30 to Y1,370 and Toyota Motor Y30 to Y1,440.

Toshiba, up Y5 at Y395, was again the volume leader with 21,586 shares changing hands. Nippon Soda gained Y13 to Y363 and Domatsu Y12 to Y322.

The bond market continued to draw support from improved supply and demand conditions. Even marginal rises in bond yields from their current record low levels were immediately followed by buy offers.

The yield on the benchmark 7.5 per cent government bond due in January rose slightly on the yen's weakness in the morning, but closed lower at 7.505 per cent from Monday's 7.52 per cent.



### AUSTRALIA

## Flotation encourages euphoria

A EUPHORIC stock exchange reception to the Australian Government's decision to float the dollar saw the share market establish record highs yesterday, writes *Lachlan Drummond* in *Sydney*.

The All-Ordinaries index, the broad market indicator, closed 7.4 up at 751.2, to eclipse the previous record of 746.2 set on November 17, 1980.

With the Australian dollar slipping back 1.135 cents against the U.S. currency to close at 89.85 U.S. cents against last week's expectations of a significant appreciation, share traders took a shine to base metal miners and other groups dependent on export income or with significant offshore operations.

But it is more a mood of freedom than share market fundamentals that has encouraged the exchanges, as well as the injection of more than A\$450m in traders' hands from Elders IXL's purchases of Carlton and United Breweries shares in the past week.

Indeed, a rush of buying for the new owner of the brewer saw its share price recover by 6 cents to A\$4 on total turnover of almost A\$8m, which provided a large slice of total trading value of about A\$3.3m.

Meanwhile, in attaining its new peak, the All-Ordinaries index has displayed a reversal of market priorities, with the

impetus coming from the index's industrial component rather than the resources sector, which fuelled the previous peak level three years ago.

The All Industrial index reached new ground in May and, by adding 7.6 to 973 yesterday, is up by 54 per cent from the beginning of the year and 216 better than the pre-1983 peak which was set in April 1981.

The All Ordinaries too, is up 54 per cent from its January level of 487.8, while the All Resources segment is languishing at 574.7 (up 7.1 on the day), 262 below its November 1980 record and 42 below its year best set in September.

However, it has gained 48 per cent so far this year at its current level and clearly has considerable scope for improvement should metal prices move ahead strongly.

In any case yesterday saw base metal miners score some of the best rises with the encouraging currency movement.

BHP, meanwhile, gained 15 cents to A\$14.10 adding A\$30m to its market capitalisation, which now stands just short of A\$4.9b.

Trading in Thomas Nationwide Transport was heavy, with some indications that News Corp was unloading its holdings. TNT gained 7 cents to A\$2.30.

The enthusiasm of brokers at the end of trading was unbounded and, while one or two cautious souls spoke of profit-taking and fundamentals, they remained unshaken in their belief that while the market may turn lower before Christmas, the traditional Australian New Year share market recovery would leave the 750 level for the All-Ordinaries index as a mere reference point as they charted untried ground.

### SINGAPORE

STATEMENTS by the Malaysian Prime Minister, Mahathir Mohamad, that the constitutional crisis could be resolved boosted Singapore trading yesterday and left the Straits Times index 21.22 higher at 987.26.

Banks were strong, with DBS 25 cents up at S\$10.00.

### HONG KONG

PRE-CHRISTMAS caution emerged in Hong Kong yesterday as share prices increased slightly in thin trading. The Hang Seng index gained 6.07 to 862.81.

Hutchinson Whampoa was featured again, partly due to North American interest, and closed 20 cents up at HK\$14.20.



In 1947, Asia's first international airline winged its way from Europe to the Philippines. That airline was ours.

Today, we are still leading the way with more firsts. Like full length skybeds\* in our 747s. So you can stretch out in our Cloud Nine bedroom all the way until you reach Manila — gateway to our 7,000 paradise islands.

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And the best thing about it is, it costs much less than most of the major Asian holiday destinations.

Contact us or your travel agent and ask about our "Thousand Island" half price fares for travelling in the Philippines.

Philippine Airlines to our paradise islands.

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## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

**Continued on Page 35**

## AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

**Continued on Page 36**

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

**Continued on Page 36**

Figures are unofficial. Yearly highs and lows reflect the past 52 weeks plus the current week, but not the latest day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and are shown for the new stock only. Unless otherwise noted, dividends are annual rebursements based on

dividend also extra(s). b-annual rate of dividend plus dividend c-liquidating dividend. cl-called d-new yearly dividend declared or paid in preceding 12 months g-d-Canadian funds, subject to 15% non-residence tax. l-declared after split-up of stock dividend j-dividend for year omitted, deferred, or no action taken at latest meeting k-dividend declared or paid this year, an accumulation issue with dividends in arrears. n-new issue in the last 4 weeks. The high-low range begins with the start of trading. o-new can deliver P/E-price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. split. Dividends begins with date of split, also-splits. t-paid in stock in preceding 12 months, estimated cash ex-dividend or ex-distribution date. u-new yearly high. vih-halted vi-in bankruptcy or receivership or being re-claimed under the Bankruptcy Act, or securities assumed by companies wv-when distributed. wv-when issued, wv-warrants. x-ex-dividend or ex-rights xdis-ex-distribution. xshould warrants. y-ex-dividend and sales in full yid-yield.









AUTHORISED  
UNIT TRUSTS

Authorised Unit Trust Managers (a)

3-15 St Paul's Churchyard EC4P 0DX 01-226 1823

Globe Fund Ltd. 1342 120.00

High Int Equity 1374 120.00

Capital Growth 1324 120.00

Assets &amp; Equity 1324 120.00

Corporate &amp; Equity 1324 120.00

General &amp; Equity 1324 120.00

UK Growth 1324 120.00

New Units 1273 120.00

Workforce Fund 1324 120.00

Other Units 1273 120.00

Other Managers 1273 120.00

American Tech Rd. 1479 120.00

Int'l. Fund Rd. 1324 120.00

Science Income Fd. 1324 120.00

Energy Fd. 1324 120.00

Empire Fd. 1324 120.00

Globe Fund Rd. 1324 120.00

Int'l. Corp. Fd. 1324 120.00

Int'l. Tech. Fd. 1324 120.00

Edinburgh Fund Ltd. 1324 120.00

Allied Unit Trusts Limited (a) (b)

Allied Holdings Ltd. 120.00

Edinburgh Fund Ltd. 120.00

Edinburgh Trust 1324 120.00

Globe Fund 1324 120.00





## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar at all time high

The dollar rose to its highest recorded level ever in currency markets yesterday. On basis of the dollar's trade weighted index closed a record 130.8 up from 130.4 on Monday. Factors underpinning the dollar remained the same. fears of higher U.S. interest rates and continued tension in the Middle East prompted continued dollar demand.

Yesterday's U.S. retail sales figures were better than expected but failed to underline continued economic growth and the possibility of higher interest rates in order to control inflationary pressures normally associated with a vigorous recovery. The dollar rose to a record level against the French franc, Italian lira, Belgian franc and most Southeast Asian currencies. It was also at a record high against sterling and touched its best level for 10 years against the D-mark. The Japanese yen showed a strong resistance to the dollar's improvements and the latter actually closed weaker at 123.42 down from 123.50.

The dollar rose to 127.880 from 127.580 and SwFr 22.200 from SwFr 22.125. Against the French franc it finished at Lf 8.45 from FFr 8.3525 and Lf 8.75 compared with Lf 8.67.

STERLING — Trading range against the dollar in 1983 is 1.4345 to 1.4195. November average 1.4172. Trade weighted index 52.9 compared 52.1 at 120.8 and 52.3 in the morning and com-

pared with 52.5 on Monday and 53.4 six months ago.

Sterling fell to an all-time low against the dollar. After a quiet morning, activity increased sharply in the afternoon as the market reacted to speculation that the BNGC would soon release the price of North Sea Oil. This was followed by a fall of 1.4175 against the dollar and 1.28.6 six months ago.

The D-mark continued to lose ground to the dollar at yesterday's Frankfurt fixing. The Bundesbank sold \$55.65m when the dollar was fixed at a near 10-year high of DM 2.7534, compared with DM 2.7513 on Monday. But the fixing was below the level DM 2.7615 in early trading and values touched during the afternoon the maximum of a sharp rise in U.S. M1 money supply this week led to comments that the dollar may not have reached its best levels, while intervention by the German central bank was also seen to be lacking in the open market, as the authorities concentrated most of their efforts on the fixing. Sterling was weak, falling to DM 3.9280 from DM 3.9480 at the fixing. In early New York trading it was quoted at \$1.4185.

Against the D-mark it fell to DM 3.9320 from DM 3.9425 and SwFr 3.1825 compared with SwFr 3.1825. It was also lower against the French franc, Belgian franc and most Southeast Asian currencies. It was also at a record high against sterling and touched its best level for 10 years against the D-mark. The Japanese yen showed a strong resistance to the dollar's improvements and the latter actually closed weaker at 123.42 down from 123.50.

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pared with 52.5 on Monday and 53.4 six months ago.

Changes are for ECU, therefore positive change denotes a week currency. Adjustment calculated by Financial Times.

THE POUND SPOT AND FORWARD

Dec 13 Day's spread Close One month p.a. months Three p.a. %

Dec 13	Day's spread	Close	One month	p.a. months	Three p.a. %
U.K. 1.4195-1.4200	1.4195-1.4200	1.4195-1.4200	1.11-1.16c dis	1.14-1.20c	0.30-0.35c dis
Canada 1.7105-1.7110	1.7105-1.7110	1.7105-1.7110	1.71-1.76c	1.71-1.76c	0.20-0.25c
Netherlands 4.35-4.45	4.40-4.41	4.40-4.41	3.05-3.10c	2.95	0.15-0.20c
Belgium 78.50-80.10	79.70-79.90	79.70-79.90	1.20-1.25c	1.20-1.25c	0.90-0.95c
Denmark 14.18-14.20	14.21-14.22	14.21-14.22	2.75-3.00c	2.75-3.00c	1.60-1.80c
Portugal 185.25-188.05	187.15-187.35	187.15-187.35	2.65-2.80c	2.65-2.80c	1.70-1.85c
Spain 2.60-2.62	2.65-2.67	2.65-2.67	2.20-2.20c	2.20-2.20c	1.20-1.25c
W. Ger. 3.51-3.65	3.52-3.55	3.52-3.55	2.65-2.75c	2.65-2.75c	1.20-1.25c
Portugal 185.25-188.05	187.15-187.35	187.15-187.35	2.65-2.80c	2.65-2.80c	1.70-1.85c
Austria 27.65-27.80	27.65-27.80	27.65-27.80	2.65-2.80c	2.65-2.80c	1.70-1.85c
Switz. 3.19-3.37	3.14-3.15	3.14-3.15	1.10c	1.10c	0.40-0.45c
Belgian franc is for convertible francs. Financial franc 80.80-80.90. Six-month forward dollar 0.02-0.07c dis, 12-months 1.25-1.30c dis.					

Changes are for ECU, therefore positive change denotes a week currency. Adjustment calculated by Financial Times.

THE DOLLAR SPOT AND FORWARD

Dec 13 Day's spread Close One month p.a. months Three p.a. %

Dec 13	Day's spread	Close	One month	p.a. months	Three p.a. %
U.K. 1.4175-1.4200	1.4175-1.4200	1.4175-1.4200	0.11-0.16c dis	0.14-0.20c	0.30-0.35c dis
Canada 1.7105-1.7110	1.7105-1.7110	1.7105-1.7110	1.71-1.76c	1.71-1.76c	0.20-0.25c
Netherlands 4.35-4.45	4.40-4.41	4.40-4.41	3.05-3.10c	2.95	0.15-0.20c
Belgium 78.50-80.10	79.70-79.90	79.70-79.90	1.20-1.25c	1.20-1.25c	0.90-0.95c
Denmark 14.18-14.20	14.21-14.22	14.21-14.22	2.75-3.00c	2.75-3.00c	1.60-1.80c
Portugal 185.25-188.05	187.15-187.35	187.15-187.35	2.65-2.80c	2.65-2.80c	1.70-1.85c
Spain 2.60-2.62	2.65-2.67	2.65-2.67	2.20-2.20c	2.20-2.20c	1.20-1.25c
W. Ger. 3.51-3.65	3.52-3.55	3.52-3.55	2.65-2.75c	2.65-2.75c	1.20-1.25c
Portugal 185.25-188.05	187.15-187.35	187.15-187.35	2.65-2.80c	2.65-2.80c	1.70-1.85c
Austria 27.65-27.80	27.65-27.80	27.65-27.80	2.65-2.80c	2.65-2.80c	1.70-1.85c
Switz. 3.19-3.37	3.14-3.15	3.14-3.15	1.10c	1.10c	0.40-0.45c
Belgian franc is for convertible francs. Financial franc 80.80-80.90. Six-month forward dollar 0.02-0.07c dis, 12-months 1.25-1.30c dis.					

Changes are for ECU, therefore positive change denotes a week currency. Adjustment calculated by Financial Times.

OTHER CURRENCIES

Dec 13 Day's spread Close One month p.a. months Three p.a. %

Dec 13	Day's spread	Close	One month	p.a. months	Three p.a. %
Argentina Peso 29.55-29.45	29.7175-29.757	29.7175-29.757	0.10-0.15c dis	0.14-0.20c	0.30-0.35c dis
Brazil Cruzeiro 1.305-1.315	1.305-1.315	1.305-1.315	0.05-0.10c	0.08-0.12c	0.20-0.25c
Finland Markka 5.0085-5.0315	5.0750-5.0800	5.0750-5.0800	0.11-0.16c	0.14-0.18c	0.30-0.35c
Greek Drachma 140.75-141.25	140.80-141.25	140.80-141.25	0.05-0.10c	0.08-0.12c	0.20-0.25c
Germany 5.91-5.92	5.91-5.92	5.91-5.92	0.05-0.10c	0.08-0.12c	0.20-0.25c
Iran Rial 157.10*	157.10*	157.10*	0.05-0.10c	0.08-0.12c	0.20-0.25c
Kuwaiti Dinar 0.41565-0.41685	0.41565-0.41685	0.41565-0.41685	0.05-0.10c	0.08-0.12c	0.20-0.25c
Malaysian Ringgit 3.8250-3.8510	3.8250-3.8510	3.8250-3.8510	0.05-0.10c	0.08-0.12c	0.20-0.25c
New Zealand \$ 3.1850-3.1860	3.1850-3.1860	3.1850-3.1860	0.05-0.10c	0.08-0.12c	0.20-0.25c
Spanish Peseta 1.5451-1.5455	1.5451-1.5455	1.5451-1.5455	0.05-0.10c	0.08-0.12c	0.20-0.25c
Swiss Franc 1.0451-1.0455	1.0451-1.0455	1.0451-1.0455	0.05-0.10c	0.08-0.12c	0.20-0.25c
Swedish Krona 1.7840-1.7850	1.7840-1.7850	1.7840-1.7850	0.05-0.10c	0.08-0.12c	0.20-0.25c
U.S. D. 0.8700-0.8710	0.8700-0.8710	0.8700-0.8710	0.05-0.10c	0.08-0.12c	0.20-0.25c
U.S. L. 1.4220-1.4230	1.4220-1.4230	1.4220-1.4230	0.05-0.10c	0.08-0.12c	0.20-0.25c

\* Selling rates.

Changes are for ECU, therefore positive change denotes a week currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

Dec 13 Pound Sterling U.S. Dollar Deutschmark Japanese Yen French/Franc Swiss Franc Dutch Guilder Italian Lira Canadian Dollar Belgian Franc

Dec 13	Pound Sterling	U.S. Dollar	Deutschmark	Japanese Yen	French/Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canadian Dollar	Belgian Franc
U.K. 1.4175-1.4200	1.4175-1.4200	1.4175-1.4200	1.4175-1.4200	1.4175-1.4200	1.4175-1.4200	1.4175-1.4200	1.4175-1.4200	1.4175-1.4200	1.4175-1.4200	1.4175-1.4200
Canada 1.7105-1.7110	1.7105-1.7110	1.7105-1.7110	1.7105-1.7110	1.7105-1.7110	1.7105-1.7110	1.7105-1.7110	1.7105-1.7110	1.7105-1.7110	1.7105-1.7110	1.7105-1.7110
Netherlands 4.35-4.45	4.40-4.41</td									

